# GLOBAL RELOCATION TRENDS 2003/2004 SURVEY REPORT

Sponsored by GMAC Global Relocation Services National Foreign Trade Council (NFTC) SHRM Global Forum May 2004



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# **Gmac Global Relocation Report**

**Ian Pickup** 

#### **Gmac Global Relocation Report:**

Global Deployment Adrian Stoeger, 2003-03-31 Inhaltsangabe Abstract This thesis has been written in cooperation with the human resource department of a top business consultant The Global Deployment country manager worried about a higher turnover rate among employees back from foreign assignments former expatriates than the average employee fluctuation in the company Cross company research indicates that an average 25 % percent of repatriates leave their company in the year following repatriation and up to 50% in a period of three years This thesis has two main goals 1 Finding out possible reasons for high turnover after repatriation 2 Identify measures likely to lower turnover after repatriation In order to achieve this foreign assignments are first placed in the context of the employee The main question here is what happens to the employee in the process of the foreign assignment pre departure to re entry and how he possibly manages it This covers diverse aspects from cultural problems to financial aspects as well as the employees expectations See detail in summary Part C The second step is to place foreign assignments in the context of the company Why foreign assignments what are its benefits and disadvantages Do companies really take advantage of the full potential of their repatriates How do most companies handle their foreign assignments See detail in summary Part D Having defined the whole range of causes for high turnover the last part of the thesis suggests a strategic approach to foreign assignments and measures to lower turnover after repatriation See detail in summary Part E Finally a very valuable four pages questionnaire is provided It was developed together with the business consultant and the academic supervisor who is a specialist and freelance consultant in matters of intercultural management In line with the thesis the questionnaire aims to measure returning expatriates satisfaction level identify possible reasons and solutions for high turnover after repatriation Inhaltsverzeichnis Table of Contents A INTRODUCTION1 B GOALS AND IMPLICATIONS OF THE THESIS4 1 DEFINITION OF GOALS5 2 IMPLICATIONS OF THE TOPIC5 C GLOBAL DEPLOYMENT FROM THE EMPLOYEE S PERSPECTIVE8 1 PRE DEPARTURE10 1 1INITIAL MOTIVATION OF THE EMPLOYEE10 1 2SPOUSE MOTIVATION11 2 WHILE ABROAD12 2 1CULTURE SHOCK FACING THE UNKNOWN12 2 2ADJUSTMENT TAMING THE UNKNOWN14 2 2 1Concept of International Human Resource Management Ibraiz Tarique, Dennis R. adjustment14 2 2 2Factors influencing Briscoe, Randall S. Schuler, 2015-08-11 Thoroughly updated and expanded the fifth edition of International Human Resource Management focuses on international human resource management IHRM within multinational enterprises MNEs The book has been designed to lead readers through all of the key topics of IHRM in a highly engaging and approachable way In addition to the key topics and rich pedagogy students have come to expect chapters have been updated including an expanded chapter on Comparative and National Culture Uncovering precisely why IHRM is important for success in international business and how IHRM policies and practices function within the multinational enterprise this comprehensive textbook provides an outstanding foundation for understanding the theory and practice of IHRM It is essential reading for all

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initiated expatriates and international business travellers. The new interesting research evidence is provided from various country contexts from North America Europe and Asia by researchers around the world Work and Family Steven A.Y. Poelmans, 2005-03-23 This edited volume will look at new approaches for enhancing the work family interface individually and in the firm It will look at ways to improve quality of life for women and men in the work forces globally The contributors offer international resea Maintaining Focus, Energy, and Options Over the Career S. Gayle Baugh, Sherry E. Sullivan, 2009-07-01 The first volume of the series Maintaining Focus Energy and Options Over the Career examines how individuals enact and keep their career vital over their work life Awarding winning internationally renowned researchers including Daniel Feldman Jennifer Deal Phyllis Tharenou and Terry Beehr examine the dynamic nature of contemporary careers and how careers change as individuals change in response to such factors as aging learning experience or contextual changes Volume 1 includes theoretical perspectives on maintaining person environment fit over the course of the career the shifting constellation of developmental relationships over time and place a new framework for examining midcareer renewal a reconceptualization of the retirement transition and potential gender differences in self initiated international careers Empirical studies in volume 1 examine provocative questions including Is the traditional career really dead Are there significant generational differences in learning and development Can career plateauing be positive for the individual or the organization The focus throughout this volume is on how careers unfold over time and how individuals remain productive and successful as they navigate career changes **Expatriates in China** I. Boncori, 2013-08-08 Focuses on the individual experiences of Western expatriates in China by merging academic knowledge and real life testimonials given by interviewees The author also draws on her own experience of living and working in China to explore a range of challenges and opportunities met by Western expatriates **Global Talent Management** David G. Collings, Hugh Scullion, Paula M. Caligiuri, 2018-10-11 The second edition of Global Talent Management GTM offers a state of the art overview of the key areas of talent management in theory and practice Drawing on contributions from the leading global contributors to talent management research the book is structured around three key sections Section one provides a contextual overview of talent management The second section explores in depth some of the core areas of GTM practice which includes the meaning of talent in the global context internal talent identification developing leadership talent employee turnover employer branding and the role of the corporate HR function in GTM The final section considers three key contemporary issues in GTM namely data analytics in GTM managing virtual talent and managing globally diverse talent The chapters in the volume provide advanced undergraduate or postgraduate students with an interest in global talent management with a cutting edge overview of the key topics in the field It is also an invaluable resource for the reflective practitioner looking for an overview of key research in this important area of practice Global Business Riad A. Ajami, G. Jason Goddard, 2017-10-12 Globalization has been under extreme pressure in the wake of the financial crisis Multinational firms are weighing the costs

and benefits of international scale and scope and are increasingly under pressure to hire local to source local and to pay taxes domestically At the same time global competitive pressures have intensified This book reviews international business practices from the multinational firm perspective and provides pathways forward concerning competitiveness and sustainability in global markets What sets this book apart from others is that the benefits and pitfalls of globalization are addressed Chapter coverage focuses on the functional areas of the business and how they are impacted by international expansion Practical case studies supplement chapter coverage and highlight both positive and negative developments in the global business arena Readers should expect to be challenged on what will be the limits of the multinational firm in the future and how multinational firms can continue to prosper while at the same time adhere to sustainable business initiatives Equally useful to both undergraduate and graduate students of international business as well as professional development programs Global Business Competitiveness and Sustainability provides a necessary tonic for dealing with today s troubled seas of globalization Handbook of International Human Resource Management Paul Sparrow, 2010-12-03 From the mid 1980s to the turn of the 1990s the international HRfield was considered to be in its infancy There continues to beboth an evolution of territory covered by the field aseries of successively evolving cultural geographical and institutional challenges faced by the multinational corporation MNC as well as more critical questioning whether this hascreated an expanded or a fragmented field This book brings together the latest research on important issues driven concerns that the field of IHRM now hasto face absorb interpret then reanalyse through internationallenses This volume gives attention to those aspects of MNCbehaviour choices about location how they organize local subsidiaries choices made about technology capital and labour and choices made about investments and strategies that are subject to institutional influences It also gives voice to anumber of contemporary issues reverse knowledge flows skill supply strategies employer branding e enablement outsourcing global networks that now need to be accommodated within the field Broadens the IHRM field to cover comparative and institutional perspectives Provides a multi level analysis of globalization phenomena at the individual organization and macro level Focuses on the current problems and issues driving theattention of IHRM Directors **International Human** Resource Management Dennis Briscoe, Dennis R. Briscoe, Randall S. Schuler, Lisbeth Claus, 2009-06-02 This essential book provides a thorough foundation for anyone studying or working in international human resource management Featuring data and examples from international business consulting practice academic research and interviews with IHRM managers in multinational and global organizations it covers almost everything that is currently known in the field The approach offers both a theoretical and practical treatment of this important and evolving area relying heavily on the authors varied and international backgrounds Thoroughly updated and revised this third edition includes learning objectives key terms discussion questions and end of chapter vignettes for application of the ideas in the text It is designed to lead readers through all of the key topics in a highly engaging and approachable way The language is very reader friendly and it is global

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text features include learning outcomes key concept boxes and activities The book is supported by online resources consisting of PowerPoint lecture slides self test questions and further resource and video links This is an essential resource for master s level and upper undergraduate students of international HRM **Human Resource Information Systems** Richard D. Johnson, Kevin D. Carlson, Michael J. Kavanagh, 2020-09-29 Human Resource Information Systems Basics Applications and Future Directions is a one of a kind book that provides a thorough introduction to the field of Human Resource Information Systems HRIS and shows how organizations today can leverage HRIS to make better people decisions and manage talent more effectively Unlike other texts that overwhelm students with technical information and jargon this revised Fifth Edition offers a balanced approach in dealing with HR issues and IT IS issues by drawing from experts in both areas It includes the latest research and developments in the areas of HRIS justification strategies HR technology big data and artificial intelligence Numerous examples best practices discussion questions and case studies make this book the most student friendly and current text on the market Included with this title The password protected Instructor Resource Site formally known as SAGE Edge offers access to all text specific resources including a test bank and editable chapter specific PowerPoint slides Human Resource Information Systems: Basics, Applications, and Future Directions Michael J. Kavanagh, Mohan Thite, Richard D. Johnson, 2011-07-14 We used the first edition and it is the most thorough review of HR Readings and Cases in International Human Resource Management and Technology on the market Organizational Behavior B. Sebastian Reiche, Günter K. Stahl, Mark E. Mendenhall, Gary R. Oddou, 2012-04-23 Readings and Cases in International Human Resource Management and Organizational Behavior 5th Edition examines cross cultural interactions between people cultures and human resource systems in a wide variety of regions throughout the world This is truly a Global collection Features include new readings and case studies positioned alongside trusted tried and true readings and cases from past editions a companion website featuring supplemental material and teaching notes to enhance instructors abilities to use the readings and cases with their students Written to enable students to meet the international challenges that they face every day and to sensitize them to the complexity of human resource issues in the era of globalization this text is a vital resource for all those studying international human resource management

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