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capacity management is a root cause of long wait times overcrowding higher error rates poor communication low satisfaction and a host of other commonly experienced problems It is important enough that when it is done well it can completely transform an entire hospital system Hospital capacity management can be described as optimizing a hospital s bed availability to provide enough capacity for efficient error free patient evaluation treatment and transfer to meet daily demand A hospital that excels at capacity management is easy to spot no lines of people waiting and no patients in hallways or sitting around in chairs These hospitals don t divert incoming ambulances to other hospitals they have excellent patient safety records and efficiently move patients through their organization They exist but are sadly in the minority of American hospitals The vast majority are instead forced to constantly react to their own poor performance This often results in the building of bigger and bigger institutions which instead of managing capacity simply create more space in which to mismanage it These institutions are failing to resolve the true stumbling blocks to excellent patient care many of which you may have experienced firsthand in your own visit to your hospital It is the hope of the authors that this book will provide a better understanding of the healthcare delivery system The Ethos of Medicine in Postmodern America Arnold R. Eiser, 2013-12-24 Has postmodern American culture so altered the terrain of medical care that moral confusion and deflated morale multiply faster than both technological advancements and ethical resolutions The Ethos of Medicine in Postmodern America is an attempt to examine this question with reference to the cultural touchstones of our postmodern era consumerism computerization corporatization and destruction of meta narratives The cultural insights of postmodern thinkers such as Foucault Deleuze and Guattari Lyotard Baudrillard Bauman and Levinas help elucidate the changes in healthcare delivery that are occurring early in the twenty first century Although only Foucault among this group actually focused his critique on medical care itself their combined analysis provides a valuable perspective for gaining understanding of contemporary changes in healthcare delivery It is often difficult to envision what is happening in the psychosocial cultural dynamic of an epoch as you experience it Therefore it is useful to have a technique for refracting those observations through the lens of another system of thought The prism of postmodern thought offers such a device with which to view the eclipse of changing medical practice Any professional practice is always thoroughly embedded in the social and cultural matrix of its society and the medical profession in America is no exception In drawing upon of the insights of key Continental thinkers such and American scholars this book does not necessarily endorse the views of postmodernism but trusts that much can be learned from their insight Furthermore its analysis is informed by empirical information from health services research and the sociology of medicine Arnold R Eiser develops a new understanding of healthcare delivery in the twenty first century and suggests positive developments that might be nurtured to avoid the barren Silicon Cage of corporate bureaucratized medical practice Central to this analysis are current healthcare issues such as the patient centered medical home clinical practice quidelines and electronic health records This interdisciplinary examination reveals insights valuable to anyone working in

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