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**Ford Motor Co.** 

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involved in technology transfers as well as the rhetorical barriers to their success Doheny Farina argues that processes typically called information transfer and technology transfer are not transfers at all but instead are series of personal constructions and reconstructions of knowledge expertise and technologies by the participants attempting to adapt technological innovations for social uses Underscoring the rhetorical nature of any technology transfer the case studies describe the powerful effect that a startup company s business plan can have on its future including the many factors that surround the writing of a business plan the rhetorical barriers to the transfer of an experimental artificial heart from a university research hospital to a biomedical products manufacturer and two compelling situations that call for the inclusion of technical writers in new product development from its inception A final chapter focuses on the important elements in the education of technical communicators and an appendix discusses classroom applications and includes a fictional case incorporating issues of intraorganizational barriers to collaboration in the new product development process

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