

MANAGING SUCCESSFUL PROGRAMMES (MSP)® PROGRAMME BOARD SURVIVAL GUIDE





Managing Successful Programmes Guide

Michael Dallas, Office of Government Commerce, Stephanie Clackworthy

Managing Successful Programmes Guide:

Managing successful programmes Great Britain. Office of Government Commerce, 2007-09-03 Combining rigour and flexibility MSP helps all organisations public sector and private large and small achieve successful outcomes from their programme management time and time again With change a pressing reality for all organisations successful programme management has never been more vital to success Organisations must respond as new processes or services are introduced supplier relationships alter and structures adapt to market forces or legislation At the same time all organisations strive to achieve excellence by improving practices offering better services preparing more effectively for the future and encouraging innovation But change always creates new challenges and risks Inevitably there will be interdependencies to manage and conflicting priorities to resolve as the organisation adapts not just to a new situation internally but to the constantly shifting world outside To enable organisations to manage their programmes successfully they need a structured framework that does two things It must acknowledge that every programme exists in its own context and demands unique interpretation At the same time it must be universally applicable MSP has been developed with these two priorities in mind Its framework allows users to consistently manage a huge variety of programmes so that they deliver quality outcomes and lasting benefits Fusing leadership with management best practice MSP enables organisations to coordinate their key functions develop a clear sense of unity and purpose and achieve the strategic cohesion necessary to drive through effective change projects with PRINCE2 Great Britain. Office of Government Commerce, 2009-06-08 This book provides a universally applicable project management method the principles processes and techniques that enable individuals and organisations successfully to deliver their projects within time cost and quality constraints. This new edition has been designed to place more emphasis on the principles that underpin successful project management and to provide clear guidance on how to apply these principles to the organisational context within which projects are operating Managing Successful Programmes Study Guide Adrian Hicks, Great Britain: Cabinet Office, Michelle Rowland, 2013-06-01 This study guide covers the MSP Foundation Practitioner and Advanced Practitioner qualifications Its purpose is to provide supporting information to candidates to help them take the MSP qualification The aid is to be read alongside the core guidance reading it in isolation will not provide sufficient knowledge to pass the examinations Key features i Provides enough information about the MSP qualifications so that the candidate will be familiar with the scope of the papers ii Gives guidance on the types of questions candidates will be asked and help on how to approach the examinations iv Uses consistent terminology with the MSP and the PPM Common Glossary acronyms and definitions v Covers the Qualification structure for MSP and exam preparation vi Uses examples hints and tips to help explain concepts where necessary **Programme Management Based on MSP** Jane Chittenden, 2006 Programme management relates to the co ordination organisation and implementation of a portfolio of related projects in order to achieve a defined outcome and to realise specified benefits It is designed to deliver change in

manageable phases with formal review points for checking progress against plans This quick reference guide explains how programme management techniques can enable successful business change covering a range of issues including stakeholder management and communications risk management and issue resolution business case management quality management and an overview of processes and products It is consistent with the MSP Managing Successful Programmes guidance produced by the Office of Government Commerce **MSP For Dummies** Alan Ferguson, 2014-04-16 Programme management is the coordinated organisation and implementation of a portfolio of projects and activities that help your business achieve its strategic objectives Good programme management is the key to managing transformational change and in today's business environment the organisations that can transform themselves are more likely to succeed Managing Successful Programmes For Dummies is your plain English quide to implementing and using the proven MSP method It provides a structured framework that helps you coordinate your projects and achieve your goals The book takes you through every step of programme management and inside you ll find What's involved in a programme and how it differs from a project An overview of the structure of MSP Full explanations of MSP principles governance themes and transformational flow Planning and making a business case for your programme The key roles and responsibilities in programme management The lifecycle of a programme from conception to delivery Quality and risk management in your programme Working with The Wiley Guide to Project Organization and Project Management stakeholders All about the MSP Qualifications Competencies Peter W. G. Morris, Jeffrey K. Pinto, 2007-09-21 THE WILEY GUIDE TO Project Organization Project Management Competencies A guide to the human factors in project management knowledge learning and maturity THE WILEY GUIDES TO THE MANAGEMENT OF PROJECTS address critical need to know information that will help professionals successfully manage projects in most businesses and help students learn the best practices of the industry They contain not only well known and widely used basic project management practices but also the newest and most cutting edge concepts in the broader theory and practice of managing projects This third volume in the series covers a range of organizational and people based topics that are occupying the project management world today The essence of project management represents a people challenge the ability to appreciate and effectively employ the competencies of all those who are associated with the project development and delivery process This book explains how you can more successfully manage a project from inception through delivery by learning how to handle critical issues around structure teams leadership power and negotiation and the whole area of competencies The expert contributors also include chapters on global project management knowledge and standards the role of project management associations around the world project management maturity models and other key topics Complete your understanding of project management with these other books in The Wiley Guides to the Management of Projects series The Wiley Guide to Project Control The Wiley Guide to Project Program Portfolio Management The Wiley Guide to Project Technology Supply Chain Procurement Management Managing Successful Programmes ,2000

Directing successful projects with PRINCE2, 2009-06-16 This title has been designed to be a role specific handbook for senior managers and project board members which describes how to oversee projects being managed using PRINCE2 The guide sets PRINCE2 in the wider context of project management but still non specific for industry sector and describes or cross references techniques which support the PRINCE2 method The title contains chapters on the duties and behaviour of the Project Board the Project Board's activities covering starting up a project authorising initiation authorising a project authorising a stage giving ad hoc direction authorising closure reviewing benefits tailoring PRINCE2 Directing Successful Projects with PRINCE2 forms part of a pair of publications that are the result of the PRINCE2 2009 Project to update the PRINCE2 guidance Its companion is Managing Successful Projects with PRINCE2 ISBN 9780113310593 Foundation Programme Management Courseware - English Douwe Brolsma, Mark Kouwenhoven, 2019-05-01 Besides the MSP 2011 Edition Foundation Courseware English ISBN 9789401804127 publication you are advised to obtain the corresponding publication Managing Successful Programmes 2011 Edition ISBN 978 01 133 1327 3 The MSP Foundation Certification is suitable for individuals wanting to demonstrate they have achieved sufficient understanding of the theory of the MSP methodology MSP represents proven programme management good practice in the successful delivery of transformational change through the application of programme management MSP has been adopted by many organizations within both the public and private sectors The core publication Managing Successful Programmes has drawn on the experiences of those who have adopted programme management Key benefits MSP leverages off the real life expertise of the global programme management community offering practical relevant current accessible guidance The new exams highlight real world applications that equip professionals for success in Programme management This Courseware is suited for the MSP 2011 Edition Foundation exam and contains two sample foundation level exams **Program Management** Michel Thiry, 2015-12-28 Program management PgM is fast developing as the essential link between strategy and projects and as a vehicle for organizational change It offers the means to manage groups of projects with a common business purpose in an integrated and effective way The Second Edition of Michel Thiry's Program Management builds on the bestselling title first published in 2010 The heavily revised text reflects the latest program management guides and international standards and includes a new section on agile management in programs the author s own program management maturity measure a new section on change management which is now integral to many programs Michel has also reviewed and revised the program lifecycle to align with the more unified view of program management that has emerged since the book was first published The result is an essential guide to program management that incorporates a robust theoretical framework complemented by examples and advice from one of the world's leading practitioners

An executive guide to value management Michael Dallas, Office of Government Commerce, Stephanie Clackworthy, 2010-11-04 Value management applied to individual projects or as part of wider programmes delivers innovative step changes within a relatively short timescale to improve performance

and use resources more effectively through the application of a set of unique processes and techniques This guide helps the introduction and use of this method of managing value and augment current management practices to maintain or increase benefits whist making better use of resources This guide summarises some of the key points in the full guide Management of Value MoV and supplements the other guides to best practice for the portfolio programme and project community

Commercial Management David Lowe, 2013-08-05 Commercial Management theory and practice defines the role of commercial management within project oriented organisations providing a framework for and helping to develop a critical understanding of the factors that influence commercial management practice It also identifies generic aspects of this practice and provides a theoretical foundation to these activities by reference to existing and emergent theories and concepts as well as to relevant management best practice The book is structured into four parts Part 1 Introduction Commercial Management in Project Environments explores the nature of commercial practice within project oriented organisations at the buyer seller interface It presents a Commercial Management framework which illustrates the multiple interactions and connections between the purchaser's procurement cycle and a supplier's bidding and implementation cycles Additionally it outlines the principle activities undertaken by the commercial function identifies the skills and abilities that support these activities and reviews the theories and concepts that underpin commercial practice Finally it identifies areas of commonality of practice with other functions found within project oriented organisations plus sources of potential conflict and misunderstanding Part 2 Elements of Commercial Theory and Practice covers commercial leadership exploring strategy risk and uncertainty management financial decision making and key legal issues Part 3 Approaches to Commercial Practice addresses best practice management and commercial and contracting strategies and tactics Finally Part 4 Case Studies offers two extended case studies Football Stadia the Millennium Stadium Cardiff the Emirates Stadium Islington and Wembley Stadium London and Heathrow Terminal 5 The book provides a one stop shop to the many topics that underpin commercial management practice from both a demand buy side and a supply sell side perspective It will help develop an understanding of the issues influencing commercial management leadership strategy risk financial legal best practice management and commercial and contracting strategy and tactics This book s companion website is at www wiley com go lowecommercialmanagement and offers invaluable resources for both students and lecturers PowerPoint slides for lecturers on each chapter Sample exam questions for students to practice Weblinks to key journals and relevant professional bodies

The Spirit of Project Management Judi Neal, Alan Harpham, 2017-03-02 Projects have always been essentially human endeavours Large modern projects are generally highly complex fraught with technical difficulties and supported by diverse often apparently conflicted stakeholders. The spirituality that originally defined some of the great construction projects of the classical era surely has a role in project management today. The Spirit of Project Management explains the context for spirituality in projects and explores how it can be used to create a larger sense of purpose and achievement to help

encourage an esprit de corps amongst all those involved to act as a touchstone for ethical and sustainable decision making This is a very pragmatic book The first part includes an explanation and a variety of useful models for understanding the significance and value of spirituality in projects Judi Neal and Alan Harpham devote the second part of the book to help you integrate these ideas into your day to day management of projects Thus there are chapters on spirituality from the perspective of the individual the project team the project organization and even project management within a sustainable world framework Read this book use the ideas to help you articulate your projects engage and sustain your project team and your stakeholders and frame how you work in terms of your organisation society and the environment Management for Improved Business Results Russ J. Martinelli, James M. Waddell, Tim J. Rahschulte, 2014-07-10 Superior program management begins with superior information and strategy Program Management for Improved Business Results Second Edition is a practical guide to real world program management written to align with the rigorous PMI PgMP certification standards The book explains the benchmarks and best practices that help shape a superior program manager and provides case studies that illustrate the real world application of management concepts Written by a team composed of both industry professionals and academics the book strikes a balance between theory and practice that facilitates understanding and better prepares candidates for the PgMP Managers at all levels will learn the insights and techniques that are shaping modern management expectations The Project Management Institute and the Product Development and Management Association both agree that program management is a critical element in the successful integration of business strategy and project management The certification process is difficult and few complete it but demand for competent professionals is high Program Management for Improved Business Results addresses this disconnect preparing readers to fill the gaps and help businesses achieve the level of program management integration required by professional organizations Topics include Aligning programs with business strategy Program planning execution and processes Management metrics and strategic and operational tools Roles responsibilities and core competencies The book focuses on both the macro and the micro levels explaining the successful integration of business strategy with project portfolios as well as the managing of a single program Case studies present both issue oriented and comprehensive perspectives and guidance includes real actionable steps For professionals seeking improved program outcomes Program Management for Improved Business Results is a roadmap to exceptional management skills PMI and PgMP are registered marks of the Project Management Institute Inc

MSP® 5th edition Foundation Courseware - English Douwe Brolsma, Mark Kouwenhoven, 2021-09-01 MSP 5th edition brings new exams on a Foundation and Practitioner levelBesides the MSP 5th Edition Foundation Courseware English publication you are advised to obtain the corresponding publication Managing Successful Programmes 5th edition ISBN 9780113316762 This 5th edition will help current and aspiring programme managers and many other roles to design plan lead and deliver their programmes and thus help organizations be successful Programme management is recognized as an

approach that brings together multiple projects and other work associated with delivering outcomes of benefit across organizational boundaries The programme management approach shows organizations how to adopt appropriate governance pace and focus to enable them to move ahead MSP 5th describes an adaptable set of programme management approaches leading to the creation of outcomes of benefit in an incremental way and to provide an integrated framework that guides the work MPS 5th applies three lenses Principles are the guiding obligations to achieve Value Themes are the essential governance documented in Approaches Processes are a structured set of activities showing how themes are applied in the programme cyclical lifecycle Value proposition MSP is the certification and guidance for programme managers business change managers and the next step for project managers to develop their knowledge and skills to be able to positively respond to the challenges they face when managing programmes and larger more strategic or multiple projects Programme management using MSP creates a framework that enables the organization to align the delivery of programmes and projects to organizational strategy and to focus on the delivery of outcomes and benefits while mitigating risks and actively engaging stakeholders at all levels MSP can be used in conjunction with all the other best practice products e.g. PRINCE2 MoP M o R and international or internal organizational standards for governance The MSP Foundation Certification is suitable for individuals wanting to demonstrate they have achieved sufficient understanding of the theory of the MSP methodology MSP represents proven programme management best practice in the successful delivery of transformational change through the application of programme management MSP has been adopted by many organizations within both the public and private sectors The core publication Managing Successful Programmes has drawn on the experiences of those who have adopted programme management Key benefits MSP leverages off the real life expertise of the global programme management community offering practical relevant current accessible guidance. The new exams highlight real world applications that equip professionals for success in Programme management This MSP 5th edition Courseware is suited for the MSP 5th edition exams and contains sample exams and lots of extra short exercises to facilitate interactive training courses both Improving Business Performance Ramani S,2018-09-03 No organization is impervious to change Rather offline and online the survival and growth of an organization is dependent on how well it copes with change Successful change initiatives consist of the integrated eco system of its portfolio programs and projects These change initiatives become the delivery mechanisms for implementing the strategy of an organization Improving Business Performance A Project Portfolio Management Approach clarifies how the proper application of portfolio program and project management concepts can help commercial and non profit organizations achieve their strategic objectives Most organizations have been good at devising strategy but falter during its implementation Executing strategy well to deliver superior business performance remains a key challenge which is addressed as the core theme of this book The book portrays a top down orientation as well as a bottom up integration of change initiatives to facilitate alignment to strategy and accommodate mid course changes It takes into

account existing global best management practices to bring forth an approach that is customizable and useful to organizations in any industry Describing why portfolio management lies at the apex of change initiative management the book explains how to design and fine tune portfolios so they are in alignment with your organization s overall strategy and business needs After reading this book you will understand How to design the project portfolio structure for your organization How to integrate programs and projects within the portfolio more effectively How to better manage interactions across diverse change initiatives How to maintain focus while managing change to realize benefits The book presents a case study that illustrates the application of project portfolio concepts in practical scenarios It includes chapters dedicated to transition management change management benefits management and the Enterprise Project Management Office It also includes templates you can immediately put to use in your own portfolios programs and projects Effective Opportunity Management for Projects David Hillson, 2003-11-19 With step by step guidelines this bestselling reference discusses the management of project opportunities by expanding the traditional risk management process to address opportunities alongside threats It offers valuable tools and techniques that expose and capture opportunities minimize threats and deal with all types of uncertainty in your business and projects Written by an experienced consultant and risk management specialist this guide emphasizes that risk processes must cover both opportunities and threats if they are to assist in accomplishing project objectives and maximizing business benefits Planning and Control Using Microsoft® Office Project and PMBOK® Guide Fourth Edition Paul E. Harris, 2010 This book is principally a Microsoft Project book aimed at Project Management Professionals who understand the PMBOK r Guide Fourth Edition processes and wish to learn how to use Microsoft Office Project to plan and control their projects in a PMBOK r Guide environment and discover how to gain the most from the softw **Japanese Project Management** Shigenobu Ohara, 2009 This book provides a comprehensive look at the features of KPM including its emphasis on creativity and teamwork its broader OC open value systemOCO as opposed to a OC closed technical systemOCO its close links with corporate strategy and human resource development and the support infrastructure needed for advancing KPM Chapters cover both the theory and practice of KPM citing cases of information and communications technology ICT and pharmaceutical companies among others KPM holds special relevance today as global competition is increasingly reducing the lifecycle of organizations Managers will find in KPM not only a way to survive the shake up but also a framework of value creation for the next generation Project Management, Planning and Control Albert Lester, 2017-02-18 Project Management Planning and Control Managing Engineering Construction and Manufacturing Projects to PMI APM and BSI Standards Seventh Editions an established and widely recommended project management handbook Building on its clear and detailed coverage of planning scheduling and control this seventh edition includes new advice on information management including big data communication dispute resolution project governance and BIM Ideal for those studying for Project Management Professional PMP qualifications the book is aligned with the latest Project

Management Body of Knowledge PMBOK for both the Project Management Institute PMI and the Association of Project Management APM and includes questions and answers to help users test their understanding Includes new sections on data collection and use including big data Contains major updates to sections on governance adjudication BIM and agile project management Focused on the needs and challenges of project managers in engineering manufacturing and construction and closely aligned to the content of the APM and PMI bodies of knowledge Provides project management questions and answers compiled by a former APM exam assessor

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