

HUMAN RESOURCE MANAGEMENT CASE STUDY

Introduction

Human resource management (HRM) involves managing people within an organization using policies, practices, and systems. Effective HRM enables organizations to achieve their goals by attracting, developing, and maintaining a talented and engaged workforce. Key areas of knowledge in human resource management include:

- Recruitment and Selection
- Training and Development
- Compensation and Benefits
- Performance Management
- Employee Relations
- Safety and Labor Relations

This case study will summarize and identify issues in each of these key HRM areas. The case study is based on a fictional mid-sized technology company called TechCo based in San Francisco, CA.

Recruitment and Selection

Recruitment refers to the process of identifying, attracting, and screening potential employees to fill job vacancies. Selection involves assessing and hiring candidates who are the best fit for open positions.

Key issues in recruitment and selection at TechCo include:

- Difficulty attracting software developers due to competitive labor market
- High turnover among customer support representatives
- Lack of diversity among leadership and technical roles
- Ineffective or biased selection practices lowering quality of hires

TechCo needs to focus on building its talent brand, expanding recruitment channels, using standardized and objective selection tools, and prioritizing diversity to hire the best talent.

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Human Resource Management Michael Müller-Camen, Richard Croucher, Susan Rosemary Leigh, 2008-01-31 Human Resource Management A Case Study Approach is ideal for all HR students with limited real life experience of HR in the workplace Covering all the essential HR topics including recruitment reward performance management employment relations health and safety and equality and diversity this book expertly uses case studies of these activities and issues in the real world to truly show HR in practice Closely structured around the changing role of the HR function Human Resource Management A Case Study Approach provides expert guidance on HR processes and practices in the modern workplace while also looking forward to the role of HR professionals in the future Packed with case studies international examples and global research this is an essential resource for all students of HR from the beginning of their studies right through to graduation and into the workplace Online resources include powerpoint slides and lecture notes for tutors and additional case studies and multiple choice questions for students

Case Study Solutions - Human Resource Development Gr. Capt. H Kaushal, 2010-02 The book provides conceptual inputs and offers several case studies covering the entire gamut of the study of Human Resource Development HRD catering to the requirement of managers and students of business schools A serious attempt has been made to cov

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comprehensive coverage to a vast growing discipline well supported by a wealth of research data collected from multifarious sources potently and carefully A notable feature of the book is that it gives extensive coverage to HRD topics The book contains a number of informative tables summary boxes and useful diagrams It is also liberally sprinkled with current examples and illustrations designed to convey the information in an uncomplicated manner The book is primarily meant for students pursuing advanced courses in Human Resource Management such as MBA PGDBA M Com and IAS Some of the changes in the Second Edition are summarized below v A refined version of SHRMv Total quality HRM approachv Summarised versions of best employers in India especially their recruitment selection training and executive development practicesv Succession planning and succession management enriched with live corporate examplesv 360 degree feedback system essentials of an effective appraisal system potential appraisalv How leading Indian companies appraise potentialv Latest data regarding union membership union recognition criteria and rights voluntary recognition and the code of discipline verification of union membership the check off system recommendations of NCL current trends in trade unionismv Features of industrial relations approaches to industrial relations latest data regarding industrial disputesv Important uses of human resource information systemv New chapter on International Human Resource Managementv Study Aids in a New Format Discussion questions Internet sources true false questions key term exercises student activities etc have been brought under one roof i e at the end of each chapterv 9 New Cases The case of the risky recruit the case of bench management the case of TQM and innovation compensation crises incentive issues the case of variable pay the case of involuntary VRS the case of mentoring management and the case of the hushed relationship

Human Resource Management and Technological Challenges Carolina Machado,J. Paulo Davim,2013-12-03 This book focuses on the challenges and changes that new technologies bring to human resources HR of modern organizations It examines the technological implications of the last changes taking place and how they affect the management and motivation of human resources belonging to these organizations It looks for ways to understand and perceive how organizational HR individually and as a team conceptualize invent adapt define and use organizational technology as well as how they are constrained by features of it The book provides discussion and the exchange of information on principles strategies models techniques methodologies and applications of human resources management and technological challenges and changes in the field of industry commerce and services

Human Resource Management in Context David Farnham,2015-02-13 HR functions within both internal and external contexts The understanding of both contexts is crucial for comprehending how and why they drive HR strategies and practices in organizations as well as the rules and structures within which they work Built around five major themes which impact upon the HR function and mapping to the CIPD Level 7 Advanced module of the same name Human Resource Management in Context enables students to understand the complex and changing organizational context in which HR operates today by providing a comprehensive breakdown of the concepts theories and issues from

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