



The Institute of
Chartered Accountants
of Pakistan

Certificate in Accounting and Finance Stage Examination

8 September 2022
3 hours – 100 marks
Additional reading time – 15 minutes

Cost and Management Accounting

Instructions to examinees:

- (i) Answer all **NINE** questions.
- (ii) Answer in **black** pen only.

Section A

- Q.1** Centaurus Limited (CL) is engaged in the business of manufacture and supply of leather jackets. Presently CL manufactures 30,000 jackets per month. Following information is available for the month of August 2022:

Number of skilled workers		350
Standard monthly hours per worker		200
Standard hours per unit		3
Normal wage rate per hour	Rs.	150
Overtime wage rate per hour	Rs.	250
Variable overhead rate per hour	Rs.	120

In order to reduce the conversion cost, CL's management is evaluating the following two wage incentive plans:

Option 1: Introduce a piece wage system at the rate of Rs. 500 per unit. This is expected to make workers 15% more efficient.

Option 2: Introduce a bonus of Rs. 50 per unit if a unit is completed within 90% of the standard time. It is expected that after introduction of bonus, 70% units will be completed within 90% of the standard time.

Required:

Evaluate the above options and advise the most beneficial option.

(08)

- Q.2** Saturn Limited (SL) imports raw material M-1 for manufacturing of its products. Following data relating to M-1 has been extracted from SL's latest records:

Maximum usage in a month	units	5000
Minimum usage in a month	units	3000
Average consumption in a month	units	3750
Maximum lead time	months	4
Minimum lead time	months	2

Required:

- (a) Briefly explain the meaning of 'Lead time' and 'Stock out costs'.
- (b) Compute the following with brief explanation of why it is necessary for SL to maintain these levels of inventories:
 - (i) Reorder level
 - (ii) Maximum inventory level
 - (iii) Safety stock level

(03)

(05)

Icb Cost And Management Accounting Exam Papers

Judd E. Hollander



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Cost & Management Accounting Yathartha Shashi rai,2020-07-01 This book is an introduction to the Costing of CA Intermediate An important aim of this book is to make the key concepts issues that underlie students for better performance and understanding as well as to suggest ways in which the issues of costing might be dealt While the book is created with the research into the ICAI Syllabus and Study Material it is written and presented in a way that is student could understand it better The book provides an overview of issues to consider in the Cost and Management Accounting as well as costing formulas and important notes Each chapter discusses the implication of all costing techniques being discussed and provides practical question for readers to carry out their self testing and encourage them to reflect on their own beliefs and the ICAI question papers and revision test paper for their betterment Overview of the Book The book contain 13 Chapters and each chapter has contains brief theory about the things discussed in the book of ICAI and Practical Question of ICAI and Latest MTP and RTP provided by the ICAI including the Formulas and Examples in each chapter Practice in Advanced Costing and Management Accountancy Subhash Jagtap,2019-08-21 While many existing books have analyzed and discussed the vital principles of Cost Management Accounting but there is no comprehensive guide on How to Apply it This book is very useful

in guiding under graduate and post graduate Commerce Students and for professional exams like CA CMA CPA MBA etc There is a Very vast experience of the author as Practicing Cost Accountant as examiner in the subject of the professional exams and university exams and as an Associate University Professor behind this book This book explains the basic principles in nutshell avoiding unnecessary details and contains a very large numbers of illustrations taken from the examination papers of professional institutes lie ICAI ICMI ICSI and different India universities Solving problems is the only way to ensure the perfect understanding of the Accountancy Principles and now a days in examinations of Professional Accountants there is a great stress on practical work i e solving problems rather than a theoretical part and this need is catered by this book The book is recommended by the eminent personalities Professional personalities president of the Institute of Cost Management Accountants of India University Deans Management Institutes Directors professor emerita etc The Book is easy to read and help in understanding and getting mastery on the principles of Advanced Costing and Management Accountancy I am sure that this book will increase and improve the confidence in the minds of the students in the very vast and very complex subject of Cost Accountancy and Management Accountancy and will help them improving their examination score of marks

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