

## **ОАО ГАЗПРОМ'S MISSION**

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## **ОАО ГАЗПРОМ'S STRATEGIC GOAL**

ОАО Газпром's strategic goal is to establish itself as a leader among global energy companies by entering new markets, diversifying its activities, and ensuring reliable supplies.

# Gazprom Annual Report 2007

**John Wood**



## **Gazprom Annual Report 2007:**

**Russia, the Asymmetric Threat to the United States** John Wood, 2009-06-22 Exploring themes critical to understanding the current world order this book lays bare the reality of the new Russia that emerged under Vladimir Putin Russia holds the world's largest natural gas reserves the second largest coal and uranium reserves and the eighth largest oil reserves Europe is dependent on Russia for 25 percent of its oil and gas Russia is also positioning itself to play a similar role with respect to China The key to this strategy is a network of new oil and natural gas pipelines that Russia is in the process of constructing which will bypass the problematic Ukraine Georgia Poland and the Baltic States in the West and lock in the enormous potential of China in the East Further as the Western economies including the USA begin themselves to recover their growing energy dependence will come back into the forefront and therefore the need to ensure that Russia does not fail in its opening up of new energy resources in the Arctic and Eastern Siberia Russia is no longer a superpower in the Cold War sense of the word because its military is significantly weaker and as such is incapable of conducting a regional let alone global war against either the United States or NATO It is precisely because of its military weakness that Putin has been forced to adopt an asymmetric approach Thus the pipeline spigot and the proliferation of missiles and aircraft have become Russia's weapons of choice along with an ever growing reliance on its strategic nuclear forces to provide it with the necessary deterrent to foreign aggression In addition Putin and Medvedev have no interest in an arms race with the United States it is too costly and detracts from their priority which is economic reform From Putin's perspective America is in the process of imposing absolute security or as Joint Vision 2020 put it full spectrum dominance over the world As the sole remaining superpower the United States enjoys a massive strategic imbalance in its favor which it has used first to contain but now with the intent to control the world How NATO expansion lays the groundwork for a U S global missile defense system to contain perceived adversaries such as Russia which in turn secures the dominance of America through its Prompt Global Strike PGS capability the ability to strike anywhere on the planet with impunity within 90 minutes of the order being given by The President Thus PGS will be to the 21st Century what British Gun Boat Diplomacy was to the 19th Century In such a context Russia is forced to respond asymmetrically

Handbook of the International Political Economy of Energy and Natural Resources Andreas Goldthau, Michael F. Keating, 2018-01-26 This Handbook offers a comprehensive overview of the latest research from leading scholars on the international political economy of energy and resources Highlighting the important conceptual and empirical themes the chapters study all levels of governance from global to local and explore the wide range of issues emerging in a changing political and economic environment

Russia and the World Natasha Kuhrt, 2014-10-14 This volume brings together analyses of key domestic foreign and security policy issues during the Putin and Medvedev administrations Indeed the chapters demonstrate the extent to which domestic and foreign policy issues are inextricably linked in particular in the domain of security whether hard or soft Internal debates regarding Russia's trajectory

including issues of national identity economic modernisation human rights and democracy continue to be at the forefront of concern Moreover these debates are intimately connected to Russia's self image and the image therefore that it wishes to project in the wider world The debates focus on Russia as energy superpower as one of the BRICS as an Eurasian landbridge or a window on the Asia Pacific Such debates are a constant reminder of the uncertainty surrounding Russia's future path This book expresses these uncertainties which range from the role of nuclear weapons and energy to critiques of Russia's approach to concepts such as sovereignty and self determination the fight against terrorism insurgency and the role of Islam within and without Russia may have left the chaos of the Yeltsin years behind but as we move into Putin 3.0 the concerns of these chapters will remain critical both to Russia itself and to Russia's relations with the wider world This book was published as a special issue of *Europe Asia Studies*

**The Kremlin Playbook 2** Heather A. Conley, Ruslan Stefanov, Donatienne Ruy, Martin Vladimirov, 2019-05-01 In *The Kremlin Playbook 2* The Enablers the CSIS Europe Program and the Center for the Study of Democracy explored whether some of these jurisdictions and companies could be enabling forces that amplify Russian malign economic influence in some countries in Europe The study analyzed the following case study countries Austria Czech Republic Italy Montenegro the Netherlands and Romania The report shows that some countries facilitate or enable Russian malign economic influence and by doing so these enablers actively participate in the weakening and discrediting of their own democratic structures *The Kremlin Playbook 2* concludes that Russian malign economic influence and illicit finance operate in a financial gray zone that is a clear and present danger to U.S. national security as well as transatlantic security To push back against this threat the United States and its European allies must take decisive action to limit Russia's malign behavior in their financial systems Only transparency and enforcement of our rule of law can guarantee trust in the system and rebuild confidence in democratic institutions

**Russian Energy Security and Foreign Policy** Adrian Dellecker, Thomas Gomart, 2011-05-03 This book provides an original and thoroughly academic analysis of the link between Russian energy and foreign policies in Eurasia as well as offering an interpretation of Russia's coherence on the international stage seeking to understand Russia and explain its behaviour The authors analyse both energy and foreign policies together in order to better grasp their correlation and gain deeper understanding of broader geopolitical issues in Eurasia at a time when things could go either way towards producers or towards consumers Questioning the concept of energy deterrence which aims to fuel uncertainty in Russia's relations with its partners as well as projecting its overall power on the international scene this provocative volume seeks to stimulate debate on this very important issue Assessing the weight that energy has in Russia's foreign policy and in its pursuit of power on the international stage this book will be of interest to students and scholars of international relations energy politics geopolitics and Russian and Central Asian Studies

*Fueling State Capitalism* Andrew Cheon, 2023 Foreign investments by state owned enterprises SOEs in the oil and gas sector began a dramatic climb in the late 1990s amid rising oil prices These investments

are widely perceived to be politically driven raising concerns about resource mercantilism and asymmetric interdependence. The book begins with the premise that the investments are commercial ventures by ambitious SOEs seeking to become global players. Applying the principal agent model, the book argues that the realization of their global ambitions depends on two domestic structural factors. First, democracies can limit investments with questionable viability as it can be politically costly for elected leaders to endorse SOE decisions that prove unprofitable for the state. Second, bureaucratic structures overseeing the SOEs can help prevent counterproductive behavior conditional upon a clear line of authority among bureaucratic principals on matters pertaining to SOE operations. The argument differs from previous approaches by exploring a range of institutional alternatives to privatization for solutions to problems of oil sector governance.

EU-Russia energy relations

Böhme, Dima, 2014-10-09. Public debate about energy relations between the EU and Russia is distorted. These distortions present considerable obstacles to the development of true partnership. At the core of the conflict is a struggle for resource rents between energy producing, energy consuming and transit countries. Supposed secondary aspects, however, are also of great importance. They comprise of geopolitics, market access, economic development and state sovereignty. The European Union, having engaged in energy market liberalisation, faces a widening gap between declining domestic resources and continuously growing energy demand. Diverse interests inside the EU prevent the definition of a coherent and respected energy policy. Russia, for its part, is no longer willing to subsidise its neighbouring economies by cheap energy exports. The Russian government engages in assertive policies pursuing Russian interests. In so far as it opts for a different globalisation approach, refusing the role of mere energy exporter, in view of the intensifying struggle for global resources, Russia, with its large energy potential, appears to be a very favourable option for European energy supplies, if not the best one. However, several outcomes of the strategic game between the two partners can be imagined. Engaging in non-cooperative strategies will, in the end, leave all stakeholders worse off. The European Union should therefore concentrate on securing its partnership with Russia instead of damaging it. Stable cooperation would need the acceptance that the partner may pursue his own goals, which might be different from one's own interests. The question is how can a sustainable compromise be found. This thesis finds that a mix of continued dialogue, a tit-for-tat approach, bolstered by an international institutional framework and increased integration efforts, appears as a preferable solution.

**Russian Energy Power and Foreign Relations**

Jeronim Perovic, Robert W. Orttung, Andreas Wenger, 2009-02-20. This book examines Russia's new assertiveness and the role of energy as a key factor in shaping the country's behavior in international relations and in building political and economic power domestically since the 1990s. Energy transformed Russia's fortunes after its decline during the 1990s. The wealth generated from energy exports sparked economic recovery and political stabilization and has significantly contributed to Russia's assertiveness as a great power. Energy has been a key factor in shaping Russia's foreign relations in both the Eurasian and global context. This development raises a host of questions for both Russia and the West about the stability of

the Russian economy how Russia will use the power it gains from its energy wealth and how the West should react to Russia's new found political weight Given that energy is likely to remain at the top of the global political agenda for some time to come and Russia's role as a key energy supplier to Europe is unlikely to diminish soon this book sheds light on one of the key security concerns of the 21st century where is Russia headed and how does energy affect the changing dynamics of Russia's relations with Europe the US and the Asia Pacific region This book will be of interest to students of Russian politics energy security international relations and foreign policy in general Jeronim Perovic is a senior researcher at the Center for Security Studies at ETH Zurich Robert Orttung is a visiting scholar at the Center for Security Studies at the Swiss Federal Institute of Technology ETH in Zurich and a senior fellow at the Jefferson Institute Andreas Wenger is professor of international security policy and director of the Center for Security Studies at ETH Zurich

*Gazprom* A. Vavilov, 2016-04-30 This detailed case study of Gazprom explores motivation behind the company's foreign policies its strategies and tactics It examines the challenges Gazprom faces in the European market and emphasizes the role of politics in Russia's gas trade Russian and CIS Gas Markets and Their Impact on Europe Simon Pirani, 2009 This book provides an overview of the gas industry and markets in the CIS This region's strategic importance as one of the largest gas producers has largely been ignored with the exception of Russia The book is comprised of 10 country chapters covering production decision making and regulation domestic market reform and trade issues *Minerals Yearbook*, 2011 Market as a Weapon Anton Oleinik, 2017-09-08 Power is all encompassing in Russia and mediates most interactions among people including everyday decisions Even the recent administrative reforms in the country which began at the end of the 1990s have tried to reshape the government institutions and modernize the country through the use of power Changes were initiated and implemented by people vested with power Power convention and trust can all support coordination However in the Russian institutional context power tends not only to supplement the alternative coordination mechanisms but also to substitute them Power can be used to solve problems related to social action by merging two or several centers of decision making into one The actor vested with power decides exactly how coordination and adjustment can be achieved This path breaking volume shows how power turns into a unique coordination mechanism and what are consequences of such transformation for everyday life and businesses *Market as a Weapon* focuses on issues of power and domination using the configuration of power relationships in Russia as a critical case but goes far beyond a narrowly defined scope of country specific studies Particular emphasis is put on domination by virtue of a constellation interests in the market since this is a relatively underexplored yet broadly used technique for imposing will in all countries that heavily rely on interventionist policies Instead of being a liberating force the market becomes an additional instrument facilitating the continuous reproduction of power which explains the title of the book Both qualitative and quantitative data including more than one hundred in depth interviews with experts state servants and businesspeople in Russia as well as statistics are used throughout the text of this major book **Law & Capitalism** Curtis J.

Milhaupt, Katharina Pistor, 2008-09-15 Recent high profile corporate scandals such as those involving Enron in the United States Yukos in Russia and Livedoor in Japan demonstrate challenges to legal regulation of business practices in capitalist economies Setting forth a new analytic framework for understanding these problems Law and Capitalism examines such contemporary corporate governance crises in six countries to shed light on the interaction of legal systems and economic change This provocative book debunks the simplistic view of law's instrumental function for financial market development and economic growth Using comparative case studies that address the United States China Germany Japan Korea and Russia Curtis J Milhaupt and Katharina Pistor argue that a disparate blend of legal and nonlegal mechanisms have supported economic growth around the world Their groundbreaking findings show that law and markets evolve together in a rolling relationship and legal systems including those of the most successful economies therefore differ significantly in their organizational characteristics Innovative and insightful Law and Capitalism will change the way lawyers economists policy makers and business leaders think about legal regulation in an increasingly global market for capital and corporate governance

**Domestic Trends in the United States, China, and Iran** John IV Gordon, Robert W. Button, Karla J. Cunningham, Toy I. Reid, Irv Blickstein, 2009-01-13 The U S Navy faces uncertainty about the degree to which it will have to prepare for a high end future conflict versus the so called Long War To help the Navy understand how critical near mid and far term trends in the United States China and Iran might influence U S security decisions in general and the Navy's investments in particular RAND examined emerging domestic and regional nonmilitary trends in each of the three countries

**Energiesicherheitspolitik der VR China in der Kaspischen Region** Matthias Adolf, 2010-11-28 Matthias Adolf untersucht anhand einer dezierten L nderstudie die historische Entwicklung der Sicherheitsstrategie der Energieversorgung der VR China mit Fokus auf den fossilen Energietr ger Erd l In seiner dem Pfadabh ngigkeits Ansatz folgenden Analyse erl utert er die energie und machtpolitischen Rahmenbedingungen und arbeitet die besonderen Kennzeichen der chinesischen Energieinnenpolitik heraus Die kontinentale Importversorgung analysiert er am Beispiel der Kasachstan China Erd l pipeline und bezieht dabei die geopolitischen und geo konomischen Machtkonstellationen in der Kaspischen Region mit ein

*Global Finance, Local Control* Igor O. Logvinenko, 2021-10-15 Exploring Russia's reentry into global capital markets at the dawn of the twenty first century Global Finance Local Control shows how economic integration became deeply entangled with a bare knuckled struggle for control over the vestiges of the Soviet empire Igor Logvinenko reveals how the post communist Russian economy became a full fledged participant in the international financial sector without significantly improving the local rule of law By the end of Vladimir Putin's second presidential term Russia was more integrated into the global financial system than at any point in the past However the country's longstanding deficiencies including widespread corruption administration of justice and an increasingly overbearing state continued unabated Scrutinizing stock market restrictions on foreign ownership during the first fifteen years of Russia's economic transition

Logvinenko concludes that financial internationalization allowed local elites to raise capital from foreign investors while maintaining control over local assets. They legitimized their wealth using Western institutions but they did so on their terms. Global Finance Local Control delivers a somber lesson about the integration of emerging markets without strong domestic rule of law protections: financial internationalization entrenches oligarchic capitalism and strengthens authoritarian regimes.

**The Russian State and Russian Energy Companies, 1992-2018** Ingerid M. Opdahl, 2020-06-09. The Russian State and Russian Energy Companies analyses the development of relations between the state and five major energy companies and how this shaped Russia's foreign policy in the post-Soviet region. The book argues that the development of Russia's political economy mattered for foreign policy over the quarter of a century from 1992 to 2018. Energy companies' roles in institutional development enabled them to influence foreign policy formation and they became available as tools to implement foreign policy. The extent to which it happened for each company varied with their accessibility to the Russian state. Institutional development increased state capacity in a way that strengthened Russia's political regime. The book shows how the combined power of several companies in the gas, oil, electricity and nuclear energy industry was a key feature of Russian foreign policy both in bilateral relationships and in support of Russia's regional position. In this way, Russia's energy resources were converted to regional influence. The book contributes to our understanding of Russia's political economy and its influence on foreign policy and of the formation of policy towards post-Soviet states.

**Making Sustainability Work** Marc J. Epstein, Adriana Rejc Buhovac, 2017-09-08. The ultimate how-to guide for corporate leaders, strategists, academics, sustainability consultants and anyone else with an interest in actually making sustainability work for organizations. An updated edition of a landmark book at a time when a growing number of corporate leaders are asking for urgent help in getting this done.

**International Strategy of Emerging Market Firms** Andrei Panibratov, 2017-03-16. Emerging economies are expected to be in the driver's seat of the global economy in the medium and long term. Large multinational corporations will account for much of this activity. In this textbook, Andrei Panibratov explains how emerging market firms accumulate and exploit market knowledge to develop competitive advantages whilst operating globally. Chapters dedicated to the key emerging economies: Brazil, Russia, India and China (BRIC) are enhanced by detailed case studies of large firms' activities. The book is divided into four parts focusing on the following: An outline of the relevant terminology and the context of the international strategy of emerging market firms; providing an introductory foundation for the whole book; A guide to the evolution of perspectives regarding international strategy designed to illustrate the changes and trends in the recent academic research on internationalization; A country-by-country illustration of the internationalization of BRIC economies and firms; providing an overall picture of each country's global integration, outward investments and strategies. The concepts and practices behind the strategies employed by different firms. Written by an established international business scholar, this book is essential reading for students of international strategy who wish to understand the importance of the emerging economies.



**Advances in Automation** Andrey A. Radionov, Alexander S. Karandaev, 2020-02-18 This book reports on innovative research and developments in automation The chapters spans a wide range of disciplines including communication engineering power engineering control engineering instrumentation signal processing and cybersecurity Emphasis is given to methods and findings aimed at fostering better control and monitoring of industrial and manufacturing processes and improving safety Based on the International Russian Automation Conference held in September 8 14 2019 in Sochi Russia the book provides academics and professionals with a timely overview and extensive information on the state of the art in the field of automation and control systems and is expected to foster new idea as well as collaboration between different groups in different countries

## **Gazprom Annual Report 2007 Book Review: Unveiling the Power of Words**

In a global driven by information and connectivity, the energy of words has be more evident than ever. They have the ability to inspire, provoke, and ignite change. Such is the essence of the book **Gazprom Annual Report 2007**, a literary masterpiece that delves deep into the significance of words and their effect on our lives. Written by a renowned author, this captivating work takes readers on a transformative journey, unraveling the secrets and potential behind every word. In this review, we shall explore the book is key themes, examine its writing style, and analyze its overall affect readers.

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