

4

Total for this question: 17 marks

- 4 (a) Assess, using only the ratios given, whether the Directors are correct in their belief that Pendgard Ltd is less profitable than its competitors. [3 marks]

Pendgard Ltd is less profitable (the directors are correct) (1) because all the ratios (or examples) are inferior (lower, worse) (1) than the industry average (1)

Max 3 marks

- 4 (b) Explain three limitations of using ratios to assess business performance. [14 marks]
[includes 2 marks for quality of written communication]

Max 4 marks per limitation

Limitation 1 mark	Development 3-5 marks
Average ratios may not be reliable (1)	The average may be distorted (1) by one or two very successful or very unsuccessful (1) businesses and may not reflect what is actually happening in the industry (1) + (1) for example (eg one company is significantly more profitable than all the others)
Ratios focus only on numbers (1)	Ratios are calculated from the financial statements (1) which do not show the full picture of the business (1), plus (1) for example: (eg the motivation or quality of the staff the health and safety record, the environmental impact, etc) which may be important in judging business performance (1).
Based on historical data (1).	The financial statements which provide the basis of the ratios are based on the historical cost concept (1), and this may not reflect the current position (1) of the business: + 1 for example (for instance assets may be over-valued). The ratios may not be relied upon to forecast future performance (1)
Window dressing (1)	The financial statements may be window dressed this means: showing the financial position of the business in a better or worse way than it actually is (1) resulting in the ratios not accurately reflecting (1) the true performance of the business (1) + (1) for example (eg the business may make provisions to reduce profit)
Different accounting policies (1).	Businesses may have different accounting policies (or the business may change accounting policies from the previous year) which can make it difficult to compare the results (1). if one business uses the reducing-balance method of depreciation and another the straight-line method (1) for similar assets the profit and value of the assets would be different (1) and this would affect the ratios calculated.

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PT Brinkman



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Table of Contents June 2014 Accn2 Mark Scheme

1. Understanding the eBook June 2014 Accn2 Mark Scheme
 - The Rise of Digital Reading June 2014 Accn2 Mark Scheme
 - Advantages of eBooks Over Traditional Books
2. Identifying June 2014 Accn2 Mark Scheme
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an June 2014 Accn2 Mark Scheme
 - User-Friendly Interface
4. Exploring eBook Recommendations from June 2014 Accn2 Mark Scheme

- Personalized Recommendations
- June 2014 Accn2 Mark Scheme User Reviews and Ratings
- June 2014 Accn2 Mark Scheme and Bestseller Lists
- 5. Accessing June 2014 Accn2 Mark Scheme Free and Paid eBooks
 - June 2014 Accn2 Mark Scheme Public Domain eBooks
 - June 2014 Accn2 Mark Scheme eBook Subscription Services
 - June 2014 Accn2 Mark Scheme Budget-Friendly Options
- 6. Navigating June 2014 Accn2 Mark Scheme eBook Formats
 - ePub, PDF, MOBI, and More
 - June 2014 Accn2 Mark Scheme Compatibility with Devices
 - June 2014 Accn2 Mark Scheme Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of June 2014 Accn2 Mark Scheme
 - Highlighting and Note-Taking June 2014 Accn2 Mark Scheme
 - Interactive Elements June 2014 Accn2 Mark Scheme
- 8. Staying Engaged with June 2014 Accn2 Mark Scheme
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers June 2014 Accn2 Mark Scheme
- 9. Balancing eBooks and Physical Books June 2014 Accn2 Mark Scheme
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection June 2014 Accn2 Mark Scheme
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine June 2014 Accn2 Mark Scheme
 - Setting Reading Goals June 2014 Accn2 Mark Scheme
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of June 2014 Accn2 Mark Scheme

- Fact-Checking eBook Content of June 2014 Accn2 Mark Scheme
- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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