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Stearns has not written an apologia for the American Foreign Service however Indeed his criticism of many of its weaknesses is biting Ranging from a description of Benjamin Franklin s mission to France to an analysis of the Gulf War and its aftermath he offers a balanced critique of how American diplomacy developed in reaction to European models and how it needs to be changed to satisfy the demands of the twenty first century Full of examples drawn from Stearns s extensive experience Talking to Strangers addresses the problems that arise not only from an overly politicized foreign policy process but also from excessive bureaucratization and lack of leadership in the Foreign Service itself Anyone interested in our nation s future will benefit from reading Stearns s pull no punches analysis of why improving American diplomacy should be a matter of urgent concern to us all

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