

PROBLEM SOLVING A3

TEAM:

Team Tomato: Bob, Sally, Rick, Tony, Jenn, Sam

PROCESS:

Shogla Pizzeria's Pizza Making and Distribution

DATE OPENED:

August 1st

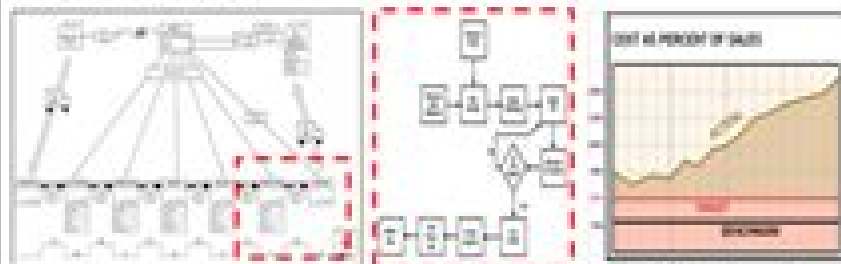
DATE CLOSED:

October 15th

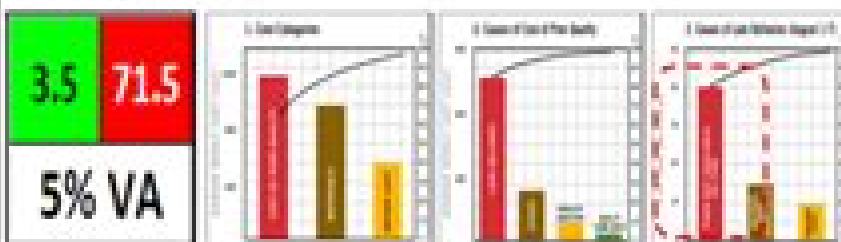
S1-DESCRIBE THE PROBLEM

COS averaged 18% over last three (3) months. We are losing money! Our team is working to reduce our current COS to 10%. We will measure cost as a percent of sales.

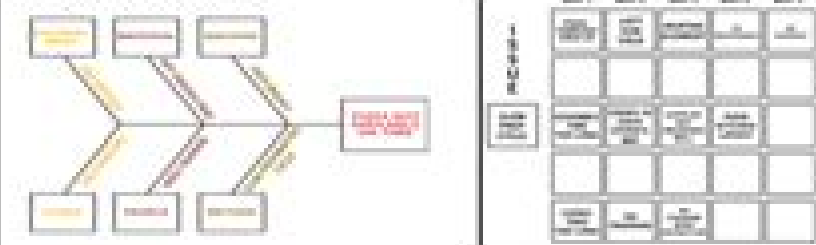
S2-ANALYZE CURRENT CONDITION



S3-IDENTIFY PERFORMANCE GAP



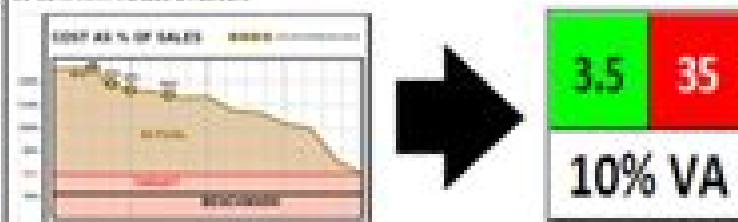
S4-PERFORM ROOT CAUSE ANALYSIS



S5-CAPTURE ACTIONS & COUNTERMEASURES

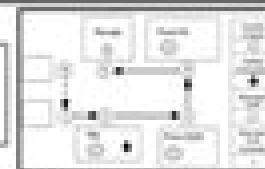
A	COM	WHAT	WHO	WHEN	STATUS
X		Pickbone Meeting	Team	8/12	
X		Cook Meeting	Sophia	8/15	
X		Order New Pans	Sally	8/15	
X		Develop Maintenance Schedule	Team	8/20	
X	X	Maintain Oven	Team	8/22	
X	X	Organize Kitchen	Team	8/22	
X		Employee Meeting (discuss new layout & standards)	Sophia	9/1	
X	X	Cook Training	Sophia	9/15	
X	X	Replace Heating Element	Rick	10/15	

S6-CONFIRM PROCESS & RESULTS



S7-CONTROL & STANDARDIZE IMPROVEMENT

The team created standard training material and also a standard layout sheet for operators to follow.



Share Lessons Learned



S8-RECOGNIZE TEAM SUCCESS

The team reported out to the executive team and their customer 'IGA Superstore' during a celebration dinner.

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