OFFICE OR OTHER OUTPATIENT SERVICES - NEW OR ESTABLISHED PATIENTS

- 99201 has been deleted—to report, use 99202.
- The concept of medical decision making (MDM) does not apply to code 99211, as problems are minimal. This is usually considered a nurse visit; only applicable if all incident to provisions are met.
- . Choose a level based on MDM level (2 of the 3 elements below must be met) or total time spent on the date of the encounter.
- Medical necessity must always be considered when selecting a level of service.
- A new patient has not been seen by the provider or a provider in the exact same specialty in the same group practice within the last 3 years.

	Level 2	Level 3	Level 4	Level 5
New Patient	99202: 15-29 mins	99203: 30-44 mins	99204: 45-59 mins	99205: 60-74 mins
Est. Potient	99212: 10-19 mins	99213: 20-29 mins	99214: 30-39 mins	99215: 40-54 mins
MDM Level	Straightforward	Low	Moderate	High
A. Number & Complexity of Problems Addressed	1 self-limited/ minor	2e self-limited/minor; or 1 stable chronic illness; or 1 acute, uncomplicated illness/injury	1+ chronic illnesses with exacerbation, advancement, or treatment side effects; or 2+ stable chronic illnesses; or 1 acute illness w/ systemic symptoms; or 1 acute complicated injury	1* chronic illnesses with severe exacerbation, advancement, or treatment side effects; or 1 soute or chronic illness/injury that poses a threat to life or bodily function

and/or Complexity of Data to be Reviewed and Analyzed		Category 1 Any combination of 2: Review of each external note(s)* Review of each test result*	Any comb	ination of 3:
test, order, or document counts towards the combination of 2 or 3 required	201	Any combination of 2: • Review of each external note(s)*	Category 1 Any combination of 3: Review of each external note(s)* Review of each test result* Ordering of each test* Assessment needing an independent historian(s) Category 2 Independent interpretation of test performed by another provide Category 3 Discussion or management/test interpretation with another provider	
C. Risk of Complications and/or Morbidity or Mortality of Patient Man- agement	Minimal	Low	Moderate Examples: Prescription drug management, minor surgery w/ risk factors, major surgery w/o risk factors, diagnosis or treat- ment limited by social determi- nants of health	High Examples: drug therapy with intense monitoring for toxicity, major surgery w/ risk factors, emergency major surgery, hospitalization, DNR/de-escalation of care due to prognosis

Evaluation And Management Pocket Guides

Lisa A. Gorski

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Implementing IT Governance - A Pocket Guide Dr. Gad Selig, 2008-04-12 The issues opportunities and challenges of aligning information technology more closely with an organization and effectively governing an organization's Information Technology IT investments resources major initiatives and superior uninterrupted service is becoming a major concern of the Board and executive management in enterprises on a global basis An integrated and comprehensive approach to the alignment planning execution and governance of IT and its resources has become critical to more effectively align integrate invest measure deploy service and sustain the strategic and tactical direction and value proposition of IT in support of organizations Much has been written and documented about the individual components of IT Governance such as strategic planning demand portfolio investment management program and project management IT service management and delivery strategic sourcing and outsourcing performance management and metrics like the balanced scorecard compliance and others Much less has been written about a comprehensive and integrated IT Business Alignment Planning Execution and Governance approach This new title fills that need in the marketplace and gives readers a structured and practical solutions using the best of the best principles available today The book is divided into nine chapters which cover the three critical pillars necessary to develop execute and sustain a robust and effective IT governance environment leadership and proactive people and change agents flexible and scalable processes and enabling technology Each of the chapters also covers one or more of the following action oriented topics demand management and alignment the why and what of IT strategic planning portfolio investment management decision authority etc execution management includes the how Program Project Management IT Service Management and Delivery with IT Infrastructure Library ITIL and Strategic Sourcing and outsourcing performance risk and contingency management e g includes COBIT the balanced scorecard and other metrics

and controls and leadership teams and people skills Endorsements Selig has brought together his years of practical experience and his academic training to produce a valuable resource on how to successfully manage IT He uses IT governance as the focal point for executing best practices to create alignment between IT and the business In today s marketplace where no organization can compete effectively without alignment this book can become the executive handbook for IT management Christine V Bullen Senior Lecturer Howe School of Technology Management Stevens Institute of Technology Dr Selig has written an extremely comprehensive book on IT Governance It is so comprehensive that today s IT leader need look at few other sources to ensure that they have nailed what it takes to lead a world class IT organization It provides details yet serves as a easily reference able road map for today s busy IT executives it s a great desktop companion Stu Werner Executive Vice President and CIO Li Fong U S A Dr Selig s book on this topic is a great resource for all IT practitioners and brings together every critical aspect relating to IT governance This book lays out a roadmap to executing within a solid governance model It looks at all aspects of establishing marinating growing and sustaining an IT ecosystem The combination of case studies and disciplined approaches to building well structured processes committed leaders and change agents will help the board executive management and most of all CIO s and IT professionals think through what has worked what can work and how to deployIT governance successfully I very much enjoyed reading the chapters I think you have a great book and I look forward to reading it when it comes out Dick LeFave CIO Sprint Nextel In an era when strong IT governance is an increasingly critical component of visionary business and technology leadership Dr Selig s book provides a welcome compendium of successful practices Experienced leaders will find it a valuable reference while early career managers will appreciate the clear actionable framework for developing high quality sustainable governance models of their own Hank Zupnick CIO GE Real Estate Dr Selig s book is a well thought out and comprehensive reference guide on the successful governance of IT in context of the larger business It successfully combines practical check lists and governance models with real world insights in an easy to read format The book is organized into logical sections that make it easy to find topics of relevance This book will be useful when setting up a new governance model or challenging and improving what is in place today It is written in a format that allows the reader to stand back from the detail and look a the bigger picture recognizing that an integrated approach to IT governance is critical to the overall health of a successful business Dr Selig has captured this complex topic in a way that will prove a valuable reference for all levels of Executives and managers that are involved in IT governance Nicholas Willcox Director IT Unilever Americas Dr Selig s blend of executive IT and senior level business experience in major companies combined with many years of teaching experience and research effort have enabled him to create a unique book that blends many different components and perspectives on IT Governance into a single framework Written for senior and aspiring IT and business leaders his book draws upon practical experience research and best practices as well as the collective wisdom of the many senior IT leaders he has interacted with in teaching IT

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Table of Contents Evaluation And Management Pocket Guides

- 1. Understanding the eBook Evaluation And Management Pocket Guides
 - The Rise of Digital Reading Evaluation And Management Pocket Guides
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Evaluation And Management Pocket Guides
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - \circ Features to Look for in an Evaluation And Management Pocket Guides
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Evaluation And Management Pocket Guides
 - Personalized Recommendations
 - Evaluation And Management Pocket Guides User Reviews and Ratings
 - Evaluation And Management Pocket Guides and Bestseller Lists
- 5. Accessing Evaluation And Management Pocket Guides Free and Paid eBooks

- Evaluation And Management Pocket Guides Public Domain eBooks
- Evaluation And Management Pocket Guides eBook Subscription Services
- Evaluation And Management Pocket Guides Budget-Friendly Options
- 6. Navigating Evaluation And Management Pocket Guides eBook Formats
 - o ePub, PDF, MOBI, and More
 - Evaluation And Management Pocket Guides Compatibility with Devices
 - Evaluation And Management Pocket Guides Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Evaluation And Management Pocket Guides
 - Highlighting and Note-Taking Evaluation And Management Pocket Guides
 - Interactive Elements Evaluation And Management Pocket Guides
- 8. Staying Engaged with Evaluation And Management Pocket Guides
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Evaluation And Management Pocket Guides
- 9. Balancing eBooks and Physical Books Evaluation And Management Pocket Guides
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Evaluation And Management Pocket Guides
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Evaluation And Management Pocket Guides
 - Setting Reading Goals Evaluation And Management Pocket Guides
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Evaluation And Management Pocket Guides
 - Fact-Checking eBook Content of Evaluation And Management Pocket Guides
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development

- Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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