

SECOND EDITION

OPERATIONS MANAGEMENT IN HEALTHCARE

STRATEGY AND PRACTICE

CORINNE M. KARUPPAN
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Healthcare Operations Management Second Edition

Qiang Su



Healthcare Operations Management Second Edition:

Health Care Operations Management James R. Langabeer, Jeffrey Helton, 2016 Health Care Operations Management A Systems Perspective Second Edition provides comprehensive and practical coverage of all aspects of operations management specific to the healthcare industry It covers everything from hospital finances to project management patient flows performance management process improvement and supply chain management This is an ideal text for university courses in healthcare management at all levels It is also an excellent professional reference for healthcare administrators clinical support managers and supply chain professionals The Second Edition has been thoroughly updated with the most recent data statistics and references It also offers expanded coverage of quality financial and systems management as well as a new chapter entitled Operational Metrics in Health Care Organization *Operations Management in Healthcare* Corinne M. Karuppan, Nancy E. Dunlap, Michael R. Waldrum, 2021-12-07 This thoroughly revised and updated second edition of *Operations Management in Healthcare Strategy and Practice* describes how healthcare organizations can cultivate a competitive lead by developing superior operations using a strategic perspective In clearly demonstrating the how tos of effectively managing a healthcare organization this new edition also addresses the why of providing quality and value based care Comprehensive and practice oriented chapters illustrate how to excel in the four competitive priorities quality cost delivery and flexibility in order to build a cumulative model of healthcare operations in which all concepts and tools fit together This textbook encourages a hands on approach and integrates mind maps to connect concepts icons for quick reference dashboards for measurement and tracking of progress and newly updated end of chapter problems and assignments to reinforce creative and critical thinking Written with the diverse learning needs in mind for programs in health administration public health business administration public administration and nursing the textbook equips students with essential high level problem solving and process improvement skills The book reveals concepts and tools through a series of short vignettes of a fictitious healthcare organization as it embarks on its journey to becoming a highly reliable organization This second edition also includes a strong emphasis on the patient s perspective as well as expanded and added coverage of Lean Six Sigma value based payment models vertical integration mergers and acquisitions artificial intelligence population health and more to reflect evolving innovations in the healthcare environment across the United States Complete with a full and updated suite of Instructor Resources including Instructor s Manual PowerPoints and test bank in addition to data sets tutorial videos and Excel templates for students Key Features Demonstrates the how tos of effectively managing a healthcare organization Sharpens problem solving and process improvement skills through use of an extensive toolkit developed throughout the text Prepares students for Lean Six Sigma certification with expanded coverage of concepts tools and analytics Highlights new trends in healthcare management with coverage of value based payments mergers and acquisitions population health telehealth and more Intertwines concepts with vivid vignettes to describe human dynamics organizational

challenges and applications of tools Employs boxed features and YouTube videos to address frequently asked questions and real world instances of operations in practice *Operations Management in Healthcare* Corinne Karuppan, PhD
Cpim,Nancy Dunlap, MD PH D MBA,Michael Waldrum, MD Msc MBA,2021-10-28 This thoroughly revised and updated second edition of *Operations Management in Healthcare Strategy and Practice* describes how healthcare organizations can cultivate a competitive lead by developing superior operations using a strategic perspective In clearly demonstrating the how tos of effectively managing a healthcare organization this new edition also addresses the why of providing quality and value based care Comprehensive and practice oriented chapters illustrate how to excel in the four competitive priorities quality cost delivery and flexibility in order to build a cumulative model of healthcare operations in which all concepts and tools fit together This textbook encourages a hands on approach and integrates mind maps to connect concepts icons for quick reference dashboards for measurement and tracking of progress and newly updated end of chapter problems and assignments to reinforce creative and critical thinking Written with the diverse learning needs in mind for programs in health administration public health business administration public administration and nursing the textbook equips students with essential high level problem solving and process improvement skills The book reveals concepts and tools through a series of short vignettes of a fictitious healthcare organization as it embarks on its journey to becoming a highly reliable organization This second edition also includes a strong emphasis on the patient s perspective as well as expanded and added coverage of Lean Six Sigma value based payment models vertical integration mergers and acquisitions artificial intelligence population health and more to reflect evolving innovations in the healthcare environment across the United States Complete with a full and updated suite of Instructor Resources including Instructor s Manual PowerPoints and test bank in addition to data sets tutorial videos and Excel templates for students Key Features Demonstrates the how tos of effectively managing a healthcare organization Sharpens problem solving and process improvement skills through use of an extensive toolkit developed throughout the text Prepares students for Lean Six Sigma certification with expanded coverage of concepts tools and analytics Highlights new trends in healthcare management with coverage of value based payments mergers and acquisitions population health telehealth and more Intertwines concepts with vivid vignettes to describe human dynamics organizational challenges and applications of tools Employs boxed features and YouTube videos to address frequently asked questions and real world instances of operations in practice Purchase includes digital access for use on most mobile devices or computers as well as full suite of instructor and student resources *Healthcare Operations Management, Fourth Edition* Daniel B. McLaughlin,John R. Olson, PhD,Luv Sharma, PhD,2022-01-26 Instructor resources Test bank PowerPoint slides teaching notes for the chapter content and end of chapter exercises Excel files and cases for selected chapters with accompanying teaching notes and a transition guide to the new edition Today s challenging healthcare landscape with its complex web of reimbursement systems workforce challenges and governmental regulations requires a platform for addressing issues and

trends Savvy healthcare managers know how to integrate and deploy strategies to produce significant operational improvements and increase effectiveness throughout an entire healthcare enterprise Healthcare Operations Management explores the core principles of effective organizational operations and explains how they can be used to tackle healthcare specific challenges such as gaps in quality of care Through an integrated approach the authors provide a basic understanding of operations management and share strategies for applying advanced process improvement programs tools and techniques in healthcare This revised edition delves extensively into the role of technology in healthcare operations improvement exploring the use and impact of digital approaches to care delivery and finance with an emphasis on big data and advanced analytics Other new or updated topics include Waste reduction and cost management in the US healthcare system Quality management factors contributing to improvement processes Tools and techniques for successfully deploying Lean Changes that extend the supply chain beyond the walls of the hospital or clinic Most chapters begin with a vignette showcasing a real world example related to the chapter's concepts and conclude with discussion questions Integrating content featured throughout the book the final chapter outlines a model for continuous healthcare operations improvement that introduces an algorithm for choosing and applying the book's methods and strategies The US healthcare system is filled with opportunities for significant operational improvements that can affect the delivery of patient care With the tools and techniques presented in this book current and future healthcare managers will be equipped to implement these enhancements and achieve operational excellence

Healthcare Operations Management Daniel B. McLaughlin, 2012 Like its predecessor this book focuses operations management and the strategic implementation of programs techniques and tools for reducing costs and improving quality It not only covers the basics of operations management but also explains how operations and process improvement relate to contemporary healthcare trends such as evidence based medicine and pay for performance The book's practical approach includes real world examples to illustrate concepts and explanations of software tools that solve operational problems This second edition has been thoroughly revised to address current issues facing healthcare managers Major revisions include extensive updates to the chapters on statistical tools Six Sigma and the Lean enterprise The chapter on project management now includes information on agile and the chapter on scheduling and capacity management has been substantially rewritten and expanded A new chapter on improving financial performance with operations management has been added Key Features Emphasizes the importance of operations management in implementing the Affordable Care Act Aligns strategic and operational goals including the use of project management tools and balanced scorecard techniques to execute and monitor projects Thoroughly explores performance tools techniques and programs including Six Sigma the Lean enterprise and simulation Applies process improvement tools to supply chain management scheduling and other healthcare issues Includes chapter overviews a running glossary discussion questions and problems for each chapter

PRODUCTION AND OPERATIONS MANAGEMENT, SECOND EDITION KHANNA R.B., 2015-06-01 This well

balanced text with its fine blend of theory and applications gives an in depth understanding of production and operations management in an easy to understand style Employing an innovative approach the author shows how the use of modern advanced technology gives a boost to production processes and significantly helps production and operations management The book clearly demonstrates the use of special software packages to solve actual problems Retaining the original contents the book divided into six parts explains following in its second edition WHY Necessity of production and operations management WHAT Product service design product quality and other issues HOW Process design and related issues WHERE Plant location layout and capacity WHEN Planning and control of production operations WHO Human relations issues that affect production and operations Key features Learning objectives at the beginning of each chapter enable readers to focus on important points of a chapter A concept quiz at the end of each chapter helps the reader to evaluate his understanding of the concepts explained in a chapter Numerous solved examples and answers to all chapter end numerical problems have been provided Covers Service Operations in almost every chapter in addition to the traditional manufacturing operations A section with 10 progressive short case studies gives real world experience Chapter end summary helps readers to review and recapitulate the key concepts The students of management and engineering mechanical production and industrial engineering will be benefited with the book An instructor manual containing PowerPoint slides and solutions to chapter end problems is available The book is recommended by AICTE for PGDM course The link is www.aicteindia.org/modelsyllabus.php

Enterprise Operations Management Handbook, Second Edition Steven F. Blanding, 2020-10-14 The Enterprise Operations Management Handbook provides the expert advice and guidance of hundreds of leading computing practitioners and consultants Covering all major areas of enterprise operations management this edition provides essential information for managing a modern evolving data center Topics include business issues technology issues and operational issues This current practical reference also reviews such critical areas as strategic planning data center management data center controls systems planning network technology contingency planning human resource planning desktop computing and future directions The Enterprise Operations Management Handbook serves as an invaluable tool for designing building and maintaining a high performance service oriented data center

Make it Happen Daniel B. McLaughlin, 2011 Effective plan execution can turn today s challenges into tomorrow s successes This book is about getting things done how to design effective strategy implement it and make sure it works It s based on the best practices of leading healthcare delivery systems examples from the business world and research findings Use the execution method described in this book to address a departmental issue or to institute organization wide change Start today Develop a focused plan use project management tools to keep work on track and engage employees at all levels to support change This book Outlines basic tools for collecting displaying and reviewing data that are useful to strategy formulation Explains alternative approaches to strategic planning including scenario planning Reviews the management tools used to execute change including the balanced scorecard

Discusses how to create a culture that engages employees and drives change Uses the creation of accountable care organizations healthcare homes and bundled payment projects as examples of effective execution Includes a companion website that contains web links resources and videos on the use of the software mentioned in the book Also from Dan McLaughlin and Health Administration Press Healthcare Operations Management First Edition Healthcare Operations Management Second Edition Responding to Healthcare Reform A Strategy Guide for Healthcare Leaders Healthcare Operations Management Qiang Su,2022-09-13 Addressing the entire care chain this book presents the outcomes of advanced research on healthcare operations management based on real world data and practices in China It includes hands on methods and applications in this interdisciplinary research field which combines healthcare service operations management industrial engineering and information technology The content is divided into three parts reflecting the entire care chain The first part discusses the pre hospital service stage and explores resource deployment problems in emergency medical service such as ambulance allocation The second part focuses on inpatient care services including staffing and task allocation among nurses and doctors based on multi project management under uncertainties In addition a highly promising diagnosis approach is proposed and a specific algorithm is derived on the basis of real world datasets which can improve the diagnosis accuracy remarkably In turn the third part considers the post hospital service stage which most often takes place at community hospitals and provides a quantitative evaluation and optimization of scheduling for tasks and team members for home care services The book is intended for a broad audience including students researchers and practitioners working in various areas of healthcare management service management and operations management **High Reliability Organizations, Second Edition** Cynthia A. Oster,Jane S. Braaten,2020-11-02 Patient safety and quality of care are critical concerns of healthcare consumers payers providers organizations health systems and governments Although a strong body of knowledge shows that high reliability methods enable the most efficient safe and effective care these methods have yet to be completely implemented across healthcare According to authors Cynthia Oster and Jane Braaten nurses who are on the frontline of providing safe and effective care are ideally situated to drive high reliability High Reliability Organizations A Healthcare Handbook for Patient Safety Quality Second Edition equips nurses and healthcare professionals with the tools necessary to establish an error detection and prevention system This new edition builds on the foundation of the first book with best practices relevant exemplars and important discussions about cultural aspects essential to sustainability New material focuses on High reliability performance during a pandemic Organizational learning and tiered safety huddles High reliability in infection prevention and ambulatory care The emerging eld of human factors engineering within healthcare Creating a virtual resource toolkit for frontline staff

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