

SECOND EDITION

# OPERATIONS MANAGEMENT IN HEALTHCARE

STRATEGY AND PRACTICE

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## **Healthcare Operations Management 2nd Edition**

Daniel B. McLaughlin, John R. Olson, PhD, Luv Sharma, PhD

#### **Healthcare Operations Management 2nd Edition:**

Health Care Operations Management James R. Langabeer, Jeffrey Helton, 2016 Health Care Operations Management A Systems Perspective Second Edition provides comprehensive and practical coverage of all aspects of operations management specific to the healthcare industry. It covers everything from hospital finances to project management patient flows performance management process improvement and supply chain management This is an ideal text for university courses in healthcare management at all levels It is also an excellent professional reference for healthcare administrators clinical support managers and supply chain professionals The Second Edition has been thoroughly updated with the most recent data statistics and references It also offers expanded coverage of quality financial and systems management as well as a new chapter entitled Operational Metrics in Health Care Organization Healthcare Operations Management, Fourth Edition Daniel B. McLaughlin, John R. Olson, PhD, Luv Sharma, PhD, 2022-01-26 Instructor resources Test bank PowerPoint slides teaching notes for the chapter content and end of chapter exercises Excel files and cases for selected chapters with accompanying teaching notes and a transition guide to the new edition Today's challenging healthcare landscape with its complex web of reimbursement systems workforce challenges and governmental regulations requires a platform for addressing issues and trends Savvy healthcare managers know how to integrate and deploy strategies to produce significant operational improvements and increase effectiveness throughout an entire healthcare enterprise Healthcare Operations Management explores the core principles of effective organizational operations and explains how they can be used to tackle healthcare specific challenges such as gaps in quality of care Through an integrated approach the authors provide a basic understanding of operations man agement and share strategies for applying advanced process improvement programs tools and tech niques in healthcare This revised edition delves extensively into the role of technology in healthcare operations improve ment exploring the use and impact of digital approaches to care delivery and finance with an emphasis on big data and advanced analytics Other new or updated topics include Waste reduction and cost management in the US healthcare system Quality management factors contributing to improvement processes Tools and techniques for successfully deploying Lean Changes that extend the supply chain beyond the walls of the hospital or clinic Most chapters begin with a vignette showcasing a real world example related to the chapter's concepts and conclude with discussion questions Integrating content featured throughout the book the final chapter outlines a model for continuous healthcare operations improvement that introduces an algo rithm for choosing and applying the book s methods and strategies The US healthcare system is filled with opportunities for significant operational improvements that can affect the delivery of patient care With the tools and techniques presented in this book current and fu ture healthcare managers will be equipped to implement these enhancements and achieve operational excellence **Handbook of Healthcare Operations Management** Brian T. Denton, 2013-02-28 From the Preface Collectively the chapters in this book address application domains including inpatient

and outpatient services public health networks supply chain management and resource constrained settings in developing countries Many of the chapters provide specific examples or case studies illustrating the applications of operations research methods across the globe including Africa Australia Belgium Canada the United Kingdom and the United States Chapters 1 4 review operations research methods that are most commonly applied to health care operations management including queuing simulation and mathematical programming Chapters 5 7 address challenges related to inpatient services in hospitals such as surgery intensive care units and hospital wards Chapters 8 10 cover outpatient services the fastest growing part of many health systems and describe operations research models for primary and specialty care services and how to plan for patient no shows Chapters 12 16 cover topics related to the broader integration of health services in the context of public health including optimizing the location of emergency vehicles planning for mass vaccination events and the coordination among different parts of a health system Chapters 17 18 address supply chain management within hospitals with a focus on pharmaceutical supply management and the challenges of managing inventory for nursing units Finally Chapters 19 20 provide examples of important and emerging research in the realm of humanitarian logistics **Healthcare Operations** Management, Third Edition Daniel B. McLaughlin, John R. Olson, 2017-03-01 The answers to many of the dilemmas faced by the US healthcare system such as increasing costs inadequate access and uneven quality lie in organizational operations the nuts and bolts of healthcare delivery Leading healthcare organizations have begun to employ the programs techniques and tools of operations improvement that industries outside of healthcare have successfully used for decades Healthcare Operations Management aims to help healthcare management students and working professionals find ways to improve the delivery of healthcare with its complex web of patients providers reimbursement systems physician relations workforce challenges and intensive government regulation Taking an integrated approach the book puts the tools and techniques of operations improvement into the context of healthcare so that readers learn how to increase the effectiveness and efficiency of tomorrow's healthcare system Thoroughly revised and updated this edition includes A new chapter on big data and analytics for fact based decision making More Excel examples to demonstrate the use of this prime analytics tool New case studies and exercises Expanded information on innovation and new approaches to care delivery With its plentiful examples guidelines to software tools and emphasis on contemporary healthcare management issues this book provides current and future healthcare professionals alike with a broad foundation for implementing operational improvements in their organizations **Analytics and Decision Support in Health Care Operations Management** Yasar A. Ozcan, 2017-03-20 A compendium of health care quantitative techniques based in Excel Analytics and Decision Support in Health Care Operations is a comprehensive introductory guide to quantitative techniques with practical Excel based solutions for strategic health care management This new third edition has been extensively updated to reflect the continuously evolving field with new coverage of predictive analytics geographical information systems flow process improvement lean

management six sigma health provider productivity and benchmarking project management simulation and more Each chapter includes additional new exercises to illustrate everyday applications and provides clear direction on data acquisition under a variety of hospital information systems Instructor support includes updated Excel templates PowerPoint slides web based chapter end supplements and data banks to facilitate classroom instruction and working administrators will appreciate the depth and breadth of information with clear applicability to everyday situations. The ability to use analytics effectively is a critical skill for anyone involved in the study or practice of health services administration This book provides a comprehensive set of methods spanning tactical operational and strategic decision making and analysis for both current and future health care administrators Learn critical analytics and decision support techniques specific to health care administration Increase efficiency and effectiveness in problem solving and decision support Locate appropriate data in different commonly used hospital information systems Conduct analyses simulations productivity measurements scheduling and more From statistical techniques like multiple regression decision tree analysis queuing and simulation to field specific applications including surgical suite scheduling roster management quality monitoring and more analytics play a central role in health care administration Analytics and Decision Support in Health Care Operations provides essential guidance on these critical skills that every professional needs Health Care Operations Management James R. Langabeer, 2008-05-02 Hospitals are large and complex organizations yet they function largely without sophistication and technology inherent in other large businesses In a time when well over half of all hospitals report negative operating margins driving down costs through logistics and the supply chain is one of the most important yet overlooked areas for cost improvements Hospitals and other healthcare systems spend more time and money on their supply chain than on physicians and doctors salaries combined This is one of the first books to focus on the core business support services typically called logistics in healthcare These include Hospital materials management and the clinical supply chain Laundry and linen management eCommerce and technology in hospital logistics Accounting for medical supplies and inventories Inventory management Healthcare vendor collaboration Demand and supply planning This is an ideal text for healthcare administrators and functional business managers responsible for purchasing receiving supplier management business planning accounting and hospital administration as well as for students of hospital business services **Management of Healthcare Organizations: An** Introduction, Fourth Edition Peter C. Olden, Cathleen O. Erwin, 2023-01-24 To become a successful healthcare manager students need to understand management theories and methods and know how to apply them to real world problems Management of Healthcare Organizations An Introduction teaches this in an engaging way The authors provide aspiring managers with theoretical background practical methods and hands on exercises to prepare for careers in healthcare management emphasizing the multifaceted nature of management problems and the need to combine a variety of approaches to solve them This text includes bulleted lists examples and exhibits to boost readability retention and engagement Chapters

are arranged to sequentially build a body of knowledge and a mental framework for management Each chapter begins with a scenario taken from the same complex telehealth case study reinforcing the complexity of management problems while introducing chapter concepts Each chapter has updated information on diversity equity and inclusion and strategies for managing clinical staff and performance as well as Try It Apply It real world exercises This book combines time tested fundamental principles with cutting edge methods and current knowledge **Applying Quality Management in** Healthcare: A Systems Approach, Fifth Edition Patrice L. Spath, MA, RHIT, 2021-08-01 Instructor Resources Test bank PowerPoint slides and answers to exercises in the textbook The COVID 19 pandemic exposed the flaws in patient care delivery in many healthcare organizations Hospitals scrambled to deal with inadequate supplies of ventilators and personal protective equipment while simultaneously combating the inefficiencies inherent in their existing systems Outpatient areas struggled to deliver care in an environment that was safe for both workers and patients The pandemic was a reminder that a focus on comprehensive quality management is vital to the daily work of healthcare providers and those they treat Applying Quality Management in Healthcare A Systems Approach examines the real world tools and techniques necessary for improving systems that affect patient care outcomes Author Patrice L Spath explains how to explore and modify interconnected systems to make lasting changes that benefit the entire organization This updated edition features a new chapter on three organizational characteristics that advance success in quality management continuous improvement high reliability and accountability Throughout the book emphasizes the role of leadership in all aspects of quality Management concepts are supported by real life examples from different settings to further readers understanding Other new content in this edition includes Strategies for creating an organizational culture that supports ongoing improvement Data measurement techniques for analyzing inpatient and outpatient performance Regulations affecting quality activities in hospitals and other healthcare facilities External forces such as a pandemic that require a greater focus on systems Each chapter concludes with challenging exercises that give readers a chance to apply what they have learned A practice lab at the end of the book offers 11 rigorous assignments for a deeper exploration of the concepts presented Improving quality management processes is the first step toward providing better healthcare Every one from senior leaders and department managers to supervisors and frontline workers can benefit from these enhancements leading to greater job performance and ultimately safer patient care

Health Systems Thinking James A. Johnson, Douglas E. Anderson, Caren C. Rossow, 2018-10-15 This book is a primer focusing on systems thinking as it spans the domains of health administration public health and clinical practice Currently the accrediting commissions within public health health administration and nursing are including systems thinking as part of the core competencies in their respective fields and professions Meanwhile academic programs do not have the materials other than journal articles to give students the requisite understanding of systems thinking as is expected of the next generation of health professionals This primer is designed to meet that void and serve as a supplemental reading for this

important and timely topic This is the only book of its kind that provides a broad introduction and demonstration of the application of health systems thinking **Healthcare Operations Management** Daniel B. McLaughlin, John R. Olson (Professor), Luv Sharma, 2022 This book explores the core principles of effective organizational operations and explains how they can be used to tackle specific challenges in healthcare

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