

Management Operations Review Team (MORT)

Report of the IT Organizational Structure

Tiger Team

Committee Charge

Executive Vice President (EVP) Diaz and Provost Woodson created a Management Operations Review Team (MORT) to seek and implement improvements to our operational services. The MORT team consists of Dean Akridge (Agriculture), Dean Jamieson (Engineering), Dean Weiser (Liberal Arts), Vice President Almond (Business Services), Vice President Buckius (Research), Vice President McMains (Physical Facilities), Vice President McCartney (Information Technology), and Managing Director Ken Sandel (Office of EVP and Treasurer).

The MORT group selected information technology (IT) on the West Lafayette campus as the first focus area to examine potential synergies and costs savings. Six committees, called Tiger Teams, were formed to examine the following areas: data centers, campus IT organizational structure, email services, OnePurdue, desktop computing services, and the computer labs. Each team was tasked to provide recommendations to improve the management, efficiency, and accountability of campus-wide information technology operations.

Executive Summary

The MORT IT Organizational Structure Committee was asked to develop a plan for examining how well IT needs are being met by the current IT organizational structure. However, it is understood that two priorities exist in the current fiscal environment. The need remains to review IT across the campus to ensure that the organizational structure positions campus IT to meet the strategic priorities of the University. At the same time, circumstances dictate that we identify specific opportunities for immediate cost savings. This document represents the committee's efforts in both regards.

The first portion speaks to the challenges of the current IT organizational structure as generally observed by members of the committee. It then makes specific recommendations for changes in organizational structure that are viewed as preliminary measures that could facilitate a more direct means of coordination. These actions will facilitate identification of opportunities for immediately increasing IT effectiveness that could return short- and mid-term cost savings. It should be emphasized here that these recommendations are made in the absence of a full review. As such, they are made only for the purposes of providing a short-term mechanism to better facilitate the decision-making process. There is no expectation that these recommendations obviate the need for the full analysis.

How To Write A Managerial Report

M Lipman



How To Write A Managerial Report:

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