

Chapter 11

Flexible Budgets and Overhead Analysis

Solutions to Questions

11-1 A static budget is a budget prepared for a single level of activity. The static budget is not adjusted even if the activity level subsequently changes.

11-2 A flexible budget can be adjusted to reflect any level of activity. By contrast, a static budget is prepared for a single level of activity and is not subsequently adjusted.

11-3 Criteria for choosing an activity base:

1. The activity base and overhead cost should be causally related.
2. The activity base should not be expressed in dollars.
3. The activity base should be simple and easy to understand.

11-4 If the flexible budget is based on actual hours worked, only a spending variance will be produced on the performance report. Both a spending and an efficiency variance will be produced if the flexible budget is based on both actual hours and standard hours.

11-5 Standard hours allowed means the time that should have been taken to complete the actual output of the period.

11-6 The materials price variance is entirely caused by any difference between the standard price of a material and the price actually paid. The variable overhead spending variance consists of two elements. One element is like a price variance and results from differences between actual and standard prices for variable overhead inputs. The other element is like a quantity variance and results from differences between the amount of variable overhead inputs that should have been used and the amounts that were actually used. Ordinarily these two elements are not separated.

11-7 The overhead efficiency variance does not really measure efficiency in the use of overhead. It actually measures efficiency in the use of the base underlying the flexible budget. This base could be direct labor-hours, machine-hours, or some other measure of activity.

11-8 The denominator level of activity is the denominator in the predetermined overhead rate.

11-9 A normal costing system was used in Chapter 3, whereas in Chapter 11 a standard cost system is used. Standard costing ensures that the same amount of overhead is applied to a product regardless of the actual amount of the application base (such as machine-hours or direct labor-hours) that is used during a period.

11-10 In a standard cost system both a budget variance and a volume variance are computed for fixed manufacturing overhead cost.

11-11 The fixed overhead budget variance is the difference between total budgeted fixed overhead cost and the total amount of fixed overhead cost incurred. If actual costs exceed budgeted costs, the variance is labeled unfavorable.

11-12 The volume variance is favorable when the activity level for a period, at standard, is greater than the denominator activity level. Conversely, if the activity level, at standard, is less than the denominator level of activity, the volume variance is unfavorable. The variance does not measure deviations in spending. It measures deviations in actual activity from the denominator level of activity.

11-13 If fixed costs are expressed on a per unit basis, managers may be misled into think-

Managerial Accounting Chapter 11 Answers

Carsten Berkau



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sustainability through the means of cleaner production **Managerial Accounting** Susan Hermanson, James Don Edwards, Roger Hermanson, 2018-01-31 Thoroughly updated in 2017 10e builds on the strengths of previous editions and continues to provide a thorough understanding of how to use accounting information to analyze business performance and make business decisions Uses real companies to illustrate many of the accounting concepts and covers a variety of issues associated with these actual businesses to provide a real world perspective Combines solid coverage of financial accounting for business students regardless of the selected major and provides non accounting majors a solid foundation for making effective use of accounting information *Accounting For Managers "Text And Problems"* Dr. Sandeep Raghuwanshi, Dr. Prashant Raj Singh, Dr. Sudarshana Sharma, Priyanka Verma, As we progress into the twenty first century student learning preferences are still changing In order to balance their academic obligations with their personal schedules students strive to study accounting as quickly as they can Between jobs schools and obligations to their families they frequently devote brief intensive periods of time to their studies The accounting sector has undergone significant changes which has caused a renewed emphasis on ethical accounting practises Welcome to the accounting realm It gives us great pleasure to introduce Accounting for Managers Text and Problems to the commerce and management undergraduate students of Indian universities It includes a variety of problems their answers and exercises in addition to presenting fundamental and theoretical elements of basic accounting management accounting and cost accounting in an easy to understand straightforward and thorough approach Sufficient examples have been incorporated to help newcomers understand the subject s basic concepts This book is divided into 12 chapters The purpose of first 7 chapters is to give an overview of basic of Accounting Accounting Standards IND AS and IFRS recording of transactions i e journalising ledger posting preparation of trail balance depreciation accounting and preparation of final accounts with adjustment entries Chapter 8 9 and 10 emphasis on basic concepts of Cost Accounting Contracts Costing and Process Costing Chapter 11 and 12 discusses about the fundamentals of Management Accounting and Standard Costing The language is quite clear and very instructive for both professionals and beginners Structure and examples are used to describe each chapter in detail At the end of each chapter review questions along with carefully chosen test questions and practise tasks are given We hope that the student who is interested in accounting will find this book to be quite valuable *Management Accounting* Dr. Partap, S. Chahal,

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