



Management of Construction Projects

A Constructor's Perspective

Third Edition

John E. Schwaninger and Len Holm



Management Construction Projects Constructors Perspective

Len Holm



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Management of Construction Projects John E. Schaufelberger, Len Holm, 2017-03-27 Unlike the majority of construction project management textbooks out there Management of Construction Projects takes a distinctive approach by setting itself in the context of a single and real world construction project throughout and also by looking at construction project management from the constructor's perspective. This project based learning approach emphasizes the skills, knowledge and techniques students require to become successful project managers. This second edition uses a brand new larger and more challenging case study to take students through key stages of the process including contracts and subcontracting, estimating, scheduling and planning, supply chain and materials management, cost control, quality and safety, project leadership and ethics and claims disputes and project close outs. Also new to this edition is coverage of emergent industry trends such as LEAN, LEED and BIM. The book contains essential features such as review questions, exercises and chapter summaries while example plans, schedules, contracts and other documents are stored on a companion website. Written in straightforward language from a constructor's perspective, this textbook gives a realistic overview and review of the roles of project managers and everything they need to know in order to see a successful project through from start to finish. **Management of**

Construction Projects John Schaufelberger, Len Holm, 2024-03-14 Unique among construction project management textbooks Management of Construction Projects third edition takes the constructor's perspective carefully analyzing a complex real world construction case study from multiple angles to demonstrate the skills, knowledge and techniques students require to become successful project managers. Popular as an undergraduate text and as a contractor resource, the book identifies key stages of the project management process such as delivery methods and contracts, estimating, planning and scheduling, preconstruction services, subcontracting and material management, documentation, communications and payment controls, quality and safety, leadership and ethics and claims disputes and close out. This third edition includes a novel case study, a new chapter on preconstruction services, updated contract forms and figures and additional student exercises and integrates use of project management technology. Topics include building information models, sustainable construction, environmental compliance, lean construction and off site construction. Boxed examples or short case studies have been included with each chapter. These examples correspond directly to the chapters in which they are included and give the reader an applied approach to learning the concepts presented. While primarily focused on the management of commercial projects, the principles and techniques in Management of Construction Projects also apply to residential, industrial and heavy construction. Written in straightforward language from a constructor's perspective, this textbook prepares upcoming construction project managers with everything they need to see a successful project through from start to finish.

Construction Project Management Peter Fewings, 2005-11-23 As increasing demands and higher expectations are placed on project managers, a need has arisen for an innovative book to enable managers to take on the ever changing challenges

involved in overseeing whole works and dealing with the conflicting needs of the many people involved in a construction project. Based on the author's observations and extensive experience, this book offers the practitioner or the student reader a new approach to project management in construction and engineering, increasing efficiency and communication at all stages while reducing costs, time, and risk. It considers integrated project management, emphasizing the importance of effectively handling external factors in order to best achieve an on-schedule, on-budget result, and focuses on good negotiation with clients and skilled team leadership.

101 Case Studies in Construction Management Len Holm, 2018-10-11. This book provides 101 real-life construction management case studies from an author with over 40 years' experience in the construction industry and as a lecturer in construction management. Over 14 chapters, Len Holm has included case studies from real jobsites that cover organization, procurement, estimating, scheduling, subcontractors, communications, quality, and cost control, change orders, claims, and disputes, safety, and close-outs. Other hot topics covered include BIM, sustainability, and lean. Each case is written in straightforward language and designed to test the reader's independent and critical thinking skills to develop their real-world problem-solving ability. The cases are open to interpretation, and students will need to develop their own opinions of what's presented to them in order to reach a satisfactory solution. The cases are ideal for use in the classroom or flipped classroom for individual or group exercises and to encourage research, writing, and presenting skills in all manner of applied construction management situations. Such a broad and useful selection of case studies cannot be found anywhere else. While there is often no right answer, the author has provided model solutions to instructors through the online eResource.

[Managing Construction Projects](#) Graham M. Winch, 2012-11-20. Project management is of critical importance in construction, yet its execution poses major challenges. In order to keep a project on track, decisions often have to be made before all the necessary information is available. Drawing on a wide range of research, *Managing Construction Projects* proposes new ways of thinking about project management in construction, exploring the skills required to manage uncertainty and offering techniques for thinking about the challenges involved. The second edition takes the information processing perspective introduced in the first edition and develops it further. In particular, this approach deepens the reader's understanding of the dynamics in the construction project process from the value proposition inherent in the project mission to the functioning asset that generates value for its owners and users. *Managing Construction Projects* is a unique and indispensable contribution to the available literature on construction project management. It will be of particular benefit to advanced students of construction and construction project management as well as contractors and quantity surveyors.

Reviews of the First edition: A massive review of the art and science of the management of projects that has the great virtue of being a good read wherever it is touched. It spills the dirt on things that went wrong, elucidates the history so you can understand the industry's current stance, draws on other countries' experience, and explains the latest management processes. Throughout, it is liberally sprinkled with anecdotes and case histories which amply illustrate the dos and don'ts for

practitioners wishing to deliver projects on time to expected quality and price A valuable book for students and practitioners alike John D Findlay Director Stent This is a valuable source for practitioners and students It covers the A Z of project management in a confident contemporary manner and provides a powerful and much needed conceptual perspective in place of a purely prescriptive approach The engaging presentation introduces a range of challenges to established thinking about project management often by making comparisons between practices in the UK and those of other countries Peter Lansley Professor of Construction Management University of Reading A refreshing and unique study of information management and its impact upon international construction project management The book is well presented and written logical and succinct and is flexible enough to allow readers to either read from start to finish or to dip into selected chapters This book deserves to be an established text for any construction or civil engineering under and or postgraduate course CNBR 25th November 2003 Generous use is made of anecdotes and case histories throughout to support the theory the book illustrates the mistakes made by others and the means to deliver projects on time and to cost Building Services Journal April 2004

Construction Project Scheduling and Control Saleh A. Mubarak, 2025-08-26 Comprehensive guide examining analytical methods used to devise an efficient and successful schedule for construction projects of all sizes The newly revised and updated Fifth Edition of Construction Project Scheduling and Control describes the tools and methods that make projects run smoothly with invaluable information from a noted career construction professional along with updated information on Building Information Modeling BIM and new technologies impacting project scheduling The first chapter is now replaced by two chapters on planning and scheduling separately A new chapter on optimizing the schedule that applies all scheduling concepts has been added The book also includes worked problems and exercises with scheduling software hints to enable students and practicing professionals to apply critical thinking to issues in construction scheduling This Fifth Edition includes a revised chapter on the definition of the critical path which follows a discussion of resource management schedule updating and project control schedule acceleration risk and other topics This edition also includes numerous notes on all aspects of the project that may impact the schedule In addition it features a chapter on project scheduling and control as viewed through the owner's perspective as well as an expanded glossary a list of acronyms and more Instructors who adopt this book will be provided with valuable materials including PowerPoint lecture slides an instructor's manual with complete solutions to the book's exercises and additional questions for exams Sample topics covered in Construction Project Scheduling and Control include Planning and scheduling as two different but related concepts Bar Gantt charts Basic networks covering arrow networks node networks a comparison between the two networks versus bar charts and time scaled logic diagrams Precedence networks covering CPM calculations for precedence diagrams for contiguous and interruptible activities and types of lags Resource allocation and leveling covering labor equipment and materials and assigning budgets in computer scheduling programs Schedule updating and project control covering steps for updating a schedule measuring work progress

and earned value management EVM Schedule acceleration concepts and techniques and the impact of schedule acceleration on cost Reports and documentation especially as related to the project schedule Schedule risk management Delay and other claims management Other scheduling methods such as PERT and LSM Dynamic Minimum Lag DML relationship a new concept BIM and other technologies in modern construction scheduling Construction scheduling from the owner's perspective Written for undergraduate and graduate students in construction management civil engineering and architecture as well as practicing construction management professionals the Fifth Edition of Construction Project Scheduling and Control is an essential resource for gaining a foundational understanding of the field along with the latest and most effective practices

Construction Superintendents Len Holm, John Schaufelberger, 2019-10-16 Construction Superintendents Essential Skills for the Next Generation is the first college level textbook designed to prepare you to take on a site supervisor role on a complex jobsite The book covers the responsibilities of superintendents in relation to the jobsite project management team the project owners designers and municipal services The book outlines the development of the superintendent and his or her role and responsibilities in twenty first century construction projects Using examples and case studies of cutting edge jobsite practices from the use of computer applications to leadership and capital development this book lays out all the functions of a modern site superintendent in an easy to understand format The book includes coverage of the full spectrum of tasks and skills required from the pre construction phase through start up operation and close out plus advanced topics for those serious about leading the field real world case studies forms and documentation stored on a companion website chapter summaries review questions and exercises to aid both teaching and learning This book fills in the long standing need for an academic textbook designed as an applied instructional resource suitable for university and college students enrolled in construction management and construction engineering programmes

A Contractor's Guide to Planning, Scheduling, and Control Len Holm, 2022-01-10 A MUST HAVE PRACTICAL GUIDE THAT CONNECTS SCHEDULING AND CONSTRUCTION PROJECT MANAGEMENT In A Contractor's Guide to Planning Scheduling and Control an experienced construction professional delivers a unique and effective approach to the planning and scheduling responsibilities of a construction project manager superintendent or jobsite scheduler The author describes the complete scheduling cycle from preconstruction and scheduling through controls and closeout from the perspective of real world general contractors and scheduling professionals Filled with tools and strategies that actually help contractors build projects and light on academic jargon and terminology that's not used in the field the book includes examples of real craft workers and subcontractors like electricians carpenters and drywallers to highlight the concepts discussed within Finally an extensive appendix rounds out the book with references to additional resources for the reader This comprehensive guide includes Thorough introductions to construction contracting lean construction planning subcontractor management and more A comprehensive exploration of a commercial case study that's considered in each chapter connecting critical topics with a

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Unpacking the Decent Work Agenda in Construction Operations for Developing Countries Tirivavi Moyo,Gerrit Crafford,Fidelis Emuze,2023-06-07 Low construction labour productivity and the inadequate welfare of construction workers are consistent challenges in developing countries These challenges are partially due to shortcomings situated in the Decent Work Agenda This book proposes ways of sustaining construction labour productivity through fulfilling the Decent Work Agenda This is a unique area of focus that is essential to fulfilling the broader and global aspects of decent work sustainability and construction labour productivity Also the focus of this book is on contributing to the plight of construction workers whose treatment is significantly unsound The construction industry needs to develop a humanistic face and contribute to the UN s sustainable development goal of achieving full and productive employment and decent work for all women and men To achieve this construction companies are encouraged to implement corporate social responsibility strategies by equipping workers of different educational levels with knowledge and skills that can be transferred to benefit themselves and their communities Thus establishing structured on the job training that incorporates sustainability learning objectives to achieve workers safety on sites is essential The book advocates for decency in the workplace through people centred management sustainability learning of skilled and semi skilled construction workers and decent working conditions It will be of interest to construction industry policymakers construction professionals academics and students of sustainable development and developing economies

Perspectives on Projects Rodney J. Turner,Martina Huemann,Frank T. Anbari,Christophe N. Bredillet,2010-06-10 Perspectives on Projects describes the full range of skills a project manager must develop By grouping these skills into nine schools and developing a metaphor for each approach students and managers alike are better able to apply the theory in developing a strategy for managing their project

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Table of Contents Management Construction Projects Constructors Perspective

1. Understanding the eBook Management Construction Projects Constructors Perspective
 - The Rise of Digital Reading Management Construction Projects Constructors Perspective
 - Advantages of eBooks Over Traditional Books
2. Identifying Management Construction Projects Constructors Perspective
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Management Construction Projects Constructors Perspective
 - User-Friendly Interface
4. Exploring eBook Recommendations from Management Construction Projects Constructors Perspective
 - Personalized Recommendations

- Management Construction Projects Constructors Perspective User Reviews and Ratings
- Management Construction Projects Constructors Perspective and Bestseller Lists
- 5. Accessing Management Construction Projects Constructors Perspective Free and Paid eBooks
 - Management Construction Projects Constructors Perspective Public Domain eBooks
 - Management Construction Projects Constructors Perspective eBook Subscription Services
 - Management Construction Projects Constructors Perspective Budget-Friendly Options
- 6. Navigating Management Construction Projects Constructors Perspective eBook Formats
 - ePub, PDF, MOBI, and More
 - Management Construction Projects Constructors Perspective Compatibility with Devices
 - Management Construction Projects Constructors Perspective Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Management Construction Projects Constructors Perspective
 - Highlighting and Note-Taking Management Construction Projects Constructors Perspective
 - Interactive Elements Management Construction Projects Constructors Perspective
- 8. Staying Engaged with Management Construction Projects Constructors Perspective
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Management Construction Projects Constructors Perspective
- 9. Balancing eBooks and Physical Books Management Construction Projects Constructors Perspective
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Management Construction Projects Constructors Perspective
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Management Construction Projects Constructors Perspective
 - Setting Reading Goals Management Construction Projects Constructors Perspective
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Management Construction Projects Constructors Perspective
 - Fact-Checking eBook Content of Management Construction Projects Constructors Perspective

- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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