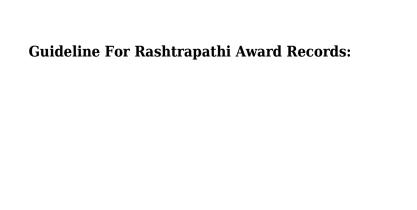
Use this effort reporting guideline as an ongoing reference tool

- Print this entire Power Point demonstration, including the SPAR forms/instructions, and retain for future reference.
- Following is a listing of available sources to assist with any questions/concerns:
 - Office of Management and Budget, Circular A-21
 - National Institutes of Health grants
 - U.S. Department of Health & Human Services grants
 - University of Pittsburgh Effort Reporting Guideline
 - University of Pittsburgh Financial Records Services Department
 - handle processing of all SPAR forms and also retain them filed by department and then alphabetically
 - University of Pittsburgh Research/Cost Accounting Department
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LL Leslie



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