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Edward W. Merrow



industrial **mega**projects

CONCEPTS, STRATEGIES, AND PRACTICES FOR SUCCESS

WILEY

Industrial Megaprojects Concepts Strategies And Practices For Success

Edward W. Merrow



Industrial Megaprojects Concepts Strategies And Practices For Success:

Industrial Megaprojects Edward W. Merrow, 2011-05-03 Avoid common pitfalls in large scale projects using these smart strategies Over half of large scale engineering and construction projects off shore oil platforms chemical plants metals processing dams and similar projects have miserably poor results These include billions of dollars in overruns long delays in design and construction and poor operability once finally completed Industrial Megaprojects gives you a clear nontechnical understanding of why these major projects get into trouble and how your company can prevent hazardous and costly errors when undertaking such large technical and management challenges Clearly explains the underlying causes of over budget delayed and unsafe megaprojects Examines effects of poor project management destructive team behaviors weak accountability systems short term focus and lack of investment in technical expertise Author is the CEO of the leading consulting firm for evaluating billion dollar projects Companies worldwide are rethinking their large scale projects Industrial Megaprojects is your essential guide for this rethink offering the tools and principles that are the true foundation of safe cost effective successful megaprojects

A Practical Guide to Successful Construction Projects Arent van Wassenae, 2017-04-21 Written by experienced and innovative projects lawyer Arent van Wassenae this book explains what the critical success factors are for construction projects to be completed on time within everyone's budget to the right quality with all stakeholders satisfied and without disputes In so doing van Wassenae discusses how such projects could be structured tendered for executed and completed and what legal and non legal mechanisms are available to achieve success in construction projects Using examples of real projects A Practical Guide to Successful Construction Projects provides tools for those in leading and managerial positions within the construction industry to change where necessary their usual operational methods into methods which are aimed at achieving project success

The Governance of Energy Megaprojects

Benjamin K. Sovacool, C. J. Cooper, 2013-07-01 Benjamin Sovacool and Christopher Jon Cooper have produced an astonishing and well written book based on extensive original research in twelve countries They explore the technical social political and economic dimensions of four energy megaprojects The large scale of megaprojects always appears to complicate the decision making process and often causes failures Megaprojects may even reinforce corruption and erode democracy It highlights that today's experiences can be explained by statements by Aristotle and Einstein who argue both in their own way that it is always wise to take the limits of size into account and to reduce the size of projects wherever this is possible For everybody involved in megaprojects this book must be read Hugo Priemus Delft University of Technology The Netherlands Based on extensive original research this book explores the technical social political and economic dimensions of four Asian energy megaprojects a regional natural gas pipeline network in Southeast Asia a series of hydroelectric dams on the island of Borneo an oil pipeline linking Europe with the Caspian Sea and a very large solar energy array in the Gobi desert This book investigates why energy megaprojects fail to deliver their promised benefits It offers the first comprehensive assessment of

the complicated dynamics driving and constraining megaprojects initiated in the rapid scramble for energy resources and efforts to improve energy security The authors approach the assessment of megaprojects from a socio technical angle emphasizing broad issues of political leadership regulation financing interest group opposition and environmental impact as well as conventional technological factors such as engineering design and project management The Governance of Energy Megaprojects will prove insightful for academics concerned about energy policy energy security environmental impact and technology assessment But the book should prove equally compelling to those engaged in the practical management and implementation of large scale energy projects anywhere in the world *The Oxford Handbook of Megaproject Management* Bent Flyvbjerg, 2017-04-13 The Oxford Handbook of Megaproject Management provides state of the art scholarship in the emerging field of megaproject management Megaprojects are large complex projects which typically cost billions of dollars and impact millions of people like building a high speed rail line a megadam a national health or pensions IT system a new wide body aircraft or staging the Olympics The book contains 25 chapters written especially for this volume covering all aspects of megaproject management from front end planning to actual project delivery including how to deal with stakeholders risk finance complexity innovation governance ethics project breakdowns and scale itself Individual chapters cover the history of the field and relevant theory from behavioral economics to lock in and escalation to systems integration and theories of agency and power All geographies are covered from the US to China Europe to Africa South America to Australia as are a wide range of project types from hard infrastructure to soft change projects In depth case studies illustrate salient points The Handbook offers a rigorous research oriented up to date academic view of the discipline based on high quality data and strong theory It will be an indispensable resource for students academics policy makers and practitioners

International Handbook on Mega-Projects Hugo Priemus, Bert van Wee, 2013-11-29 Providing crucial background information for those who want to understand decision making processes on large transport infrastructure projects this fascinating Handbook will prove an important source of information for academics researchers and students *Implementing Project and Program Benefit Management* Kenn Dolan, 2018-12-07 One of the most difficult yet important questions regarding projects is What advantages will this project create for the investors and key stakeholders Projects and programs should be treated as investments This means that the focus of projects shifts from delivering within the triple constraints time cost quality towards some of the more fundamental questions What is the purpose of this investment What are the specific advantages expected Are these benefits worth the investment *Implementing Project and Program Benefit Management* is written for executives and practitioners within the portfolio program and project environment It guides them through the important work that must be addressed as the investment progresses towards the realization of benefits The processes discussed cover the strategic elements of benefits realization as well as the more detailed requirements which are the domain of the program delivery teams and the operational users Using real cases to explain complex situations

operational teams and wider groups of stakeholders including communities affected by infrastructure projects will be able to engage in the conversation with the sponsors and delivery teams Covering an area of program and project management that is rapidly becoming more widely valued this book blends theory with practical experience to present a clear process flow to managing the benefits life cycle Best practices are defined and pitfalls and traps are identified to enable practitioners to apply rigor and structure to this crucial discipline

Financial Evaluation and Risk Management of Infrastructure Projects Petroutsatou, Kleopatra,Zopounidis, Constantin,2023-11-07 In light of the recent financial crisis in Europe and the increasing importance of sustainability in construction insights and practical guidance for financial evaluation and risk management of infrastructure projects are extremely valuable for a well planned future It can make a massive difference in the outcomes of construction projects that have access to the future economic benefits approach to asset valuation as a correct asset management accounting to prevent over and underestimation of investments and repair debt The Financial Evaluation and Risk Management of Infrastructure Projects is a comprehensive guide for professionals and students in the fields of construction and investment as well as financial and investment institutions It emphasizes the importance the life cycle cost of infrastructure projects and cost benefit analysis in optimizing investments as well as highlighting the need for cost effective and sustainable infrastructure projects that incorporate value for money construction solutions while considering all risks involved This book is ideal for professionals in construction investment institutions and financial and investment institutions as well as for students in construction and investments With the recent financial crisis in Europe and the growing focus on sustainability in construction this guide offers practical insights and guidance for financial evaluation and risk management of infrastructure projects

Social Media for Project Management Johan Ninan,2022-11-17 The number of projects is increasing worldwide as traditional and repetitive tasks are carried out through automation Projects being temporary and unique while being adopted globally across sectors presents a challenge for the effective management of environmental economic and social parameters Projects are people centric and require the effective management of internal and external stakeholders In the modern age social media is seen as a tool that connects people across the world having significant implications on everyone s daily life Social media is used for different purposes and encompasses multiple affordances as these are often free and also bring together people from different walks of life who tend to use them differently However the role of social media in managing projects is still under explored In this edited book multiple authors working on the application of social media in projects come together to craft an agenda for the future First the use of social media for internal stakeholders such as managers and engineers are discussed Following this the use of social media for external stakeholders such as communities and project affected persons are discussed Finally the guidelines for education using social media and research using social media is discussed Thus the book brings together multiple authors to discuss how social media can be used in project settings to facilitate interactions and strategic conversations across hierarchical

levels and geographic boundaries for diverse goals The book is a valuable resource for all project management academics researchers and practitioners who are interested in learning about the application of social media in project settings The International Application of FIDIC Contracts Donald Charrett, 2019-10-10 FIDIC contracts are the most widely used contracts for international construction around the world and are used in many different jurisdictions both common law and civil law For any construction project the General Conditions of Contract published by FIDIC need to be supplemented by Particular Conditions that specify the specific requirements of that project The International Application of FIDIC Contracts A Practical Guide provides readers with detailed guidance and resources for the preparation of the Particular Conditions that will comply with the requirements of the applicable laws that apply to the site where the work is carried out and for the governing law of the contract for a number of the jurisdictions in which FIDIC contracts are used This book is essential reading for construction professionals lawyers and students of construction law Tensions and paradoxes in temporary organizing Joseph Lampel, Timo Braun, 2020-09-17 This volume brings together empirical and conceptual papers that investigate the Tensions and Paradoxes in Temporary Organizing Temporary organizing is a widespread phenomenon that continues to grow in importance and reflects the uncertainty resulting from competition in globalized markets **Risk-Based Project Decisions in Situations of High Complexity and Deep Uncertainty** Yuri G. Raydugin, 2024-06-06 This book integrates for readers three areas of knowledge pertaining to risk based project decision making project risk management PRM complexity theory and decision making under deep uncertainty DMDU Readers will appreciate that in practice too often relevant complexity and uncertainty factors are either ignored or overlooked resulting in epic project failures The author discusses a variety of methodologies and a decision tree type framework to determine why when and how particular methodologies should be applied to ensure project success These include nonlinear Monte Carlo techniques a dynamic adaptive methodology to adapt to external environment changes game theory for devising robust decision making criteria systems dynamics and cost escalation modelling as well as risk based economic based alternatives selection methodologies This book will be an eye opener for many PRM practitioners helping to increase their chances of project success by properly handling inescapable project complexity and deep uncertainty implications in specific contexts *Today's Space Elevator* Peter Swan, 2019-09-22 In the last year the International Space Elevator Consortium assessed that basic technological needs can be met with current capabilities and each segment of the Space Elevator Transportation System is ready for engineering validation Because of the availability of a new material as a potential Space Elevator tether the community strongly believes that a Space Elevator will be initiated in the near term Included in the book is a series of appendices that are tremendous references to the status of the space elevator today Included are a lexicon of space elevator terms over 750 references in the bibliography short descriptions of eight ISEC year long studies and two IAA 4 year studies on space elevators as well as a summary of over 20 Architectural Notes covering the development of space elevator technologies **Managing Forensic**

Analysis - Project Controls Planning Planet, The Managing Forensic Analysis Module is to introduce the tools techniques and methodologies that have been identified as being best tested and proven practices from Forensic Analyses and which have been found to work on most projects most of the time provide a logical or rational sequence showing when those tools or techniques would normally and customarily be used and in selected instances show how to use those tools techniques and or where to find additional information on how to use or apply them **Project Management** Stewart R. Clegg,Torgeir Skyttermoen,Anne Live Vaagaasar,2020-10-12 Project management is an essential life and workplace skill that everyone must develop Following the popular style and format of other textbooks by Stewart Clegg this brand new co authored textbook on project management provides a much needed European perspective to the subject Drawing on the latest research and practice the authors guide students on an active learning journey through the project lifespan promoting a critical and reflexive approach to studying project management as well as one that creates value for all project stakeholders and emphasizes people and not just process Case studies and examples discussed in the text cover a wide range of projects from large to smaller across different industries and sectors both public and private including megaprojects HS2 mega events Olympics political projects Brexit health related project implementation LEAN tech related projects Google building and restoration projects housing Sagrada Familia and arts and cultural projects European Capital of Culture Incorporating a host of learning features both in chapters and via the supporting online resources this textbook is essential reading for all students managers completing a course unit in project management at either undergraduate or postgraduate level

Putin's Olympics Robert W. Orttung,Sufian N. Zhemukhov,2017-02-24 President Vladimir Putin s Olympic venture put the workings of contemporary Russia on vivid display The Sochi Olympics were designed to symbolize Russia s return to great power status but subsequent aggression against Ukraine large scale corruption and the doping scandal have become the true legacies of the games The Kremlin s style of governance through mega projects has had deleterious consequences for the country s development Placing the Sochi games into the larger context of Olympic history this book examines the political security business ethnic societal and international ramifications of Putin s system Managing Cost Estimating & Budgeting - Project Controls Planning Planet, The Managing Cost Estimating and Budgeting Module is to introduce the tools techniques and methodologies associated with cost estimating and budgeting that have been identified as being best tested and proven practices and which have been found to work on most projects most of the time provide a logical or rational sequence showing when those tools or techniques would normally and customarily be used and in selected instances show how to use those tools techniques and or where to find additional information on how to use or apply them Research Handbook on Complex Project Organizing Graham M. Winch, Maude Brunet,Dongping Cao,2023-01-19 This Research Handbook provides a cutting edge review of complex project organizing CPO and suggests fruitful avenues for future research with a focus on grand challenges and a sustainable future *Joint Public Procurement and Innovation* Gabriella

Margherita Racca, Christopher Yukins, 2020-02-12 Innovation in public procurement is essential for sustainable and inclusive growth in an increasingly globalized economy To achieve that potential both the promises and the perils of innovation must be investigated including the risks and opportunities of joint procurement across borders in the European Union and the United States This in depth research investigates innovation in public procurement from three different perspectives First leading academics and practitioners assess the purchase of innovation with a particular focus on urban public contracting in smart cities involving meta infrastructures public private partnership arrangements and smart contracts A second line of inquiry looks for ways to encourage innovative suppliers Here the collected authors draw on emerging lessons from the US and Europe to explore both the costs and the benefits of spurring innovation through procurement A third perspective looks to various innovations in the procurement process itself with a focus on the effects of joint and cross border procurement in the EU and US landscapes The chapters review new technologies and platforms the increasingly automated means of selecting suppliers and the related efficiencies that big data can bring to public procurement Expanding on research in the editors prior volume Integrity and Efficiency in Sustainable Public Contracts Balancing Corruption Concerns in Public Procurement Internationally Bruylant 2014 this volume builds on a series of academic conferences and exchanges to address these issues from sophisticated academic institutional and practical perspectives and to point the way to future research on the contractual models that are emerging from new procurement technologies

Strategic Project Organizing Graham Winch, Eunice Maytorena-Sanchez, Natalya Sergeeva, 2022 Strategic Project Organizing takes a unique approach to project management that places emphasis on the strategic and organizational aspects of projects and their leadership Structured around the Three Domains model it covers all the fundamental project management concepts whilst guiding the reader through the organizational challenges of enabling positive change Through the lens of strategic leadership this text equips students to know how to respond proactively to threats as well as seize opportunities in order to advantageously change the socio economic environment in an organization s favour The text also helps students to understand the tools and techniques adopted during the process of organizational transformation All chapters offer review and discussion based questions to encourage critical thinking as well as case vignettes and a longer end of chapter case study to help students apply theory to practice Real life projects featured in the case studies include the Eden Project the Thames Tideway Tunnel and the Berlin Brandenburg Airport The ebook offers a mobile experience and convenient access www.oxfordtextbooks.co.uk/ebooks The book s online resources include For students Web links to relevant videos Web links to resources on group work Answers hints to the self test and application questions in the book For lecturers Test bank Major teaching case on CATA 4 Teaching notes for CATA 4 major teaching case PowerPoint slides Additional PowerPoint slides for 3 day teaching block

Megaproject Organization and Performance Nuno Gil, Colm Ludrigan, Jeffrey Pinto, Phanish Puranam, 2017-07-24 Megaproject Organization and Performance The Myth and Political Reality delves into the complex world of organizing

megaprojects and investigates the extent to which the performance of these projects could be traced back to their organizational structure Through multiple case study research including the London Olympic Park and Heathrow Airport Terminal 2 the authors show how megaprojects are unique in how they are organized They explore core periphery relationships between promoters who control strategic choices and suppliers the contracted experts who provide the actual resources to get the project done The implications of these structural performance relationships within a robust economy are then compared with railroad and highway development projects in the developing economies of Nigeria Uganda and India This in depth study brings a complementary perspective to megaproject literature and enables us to reconcile conflicting explanations for the regularity with which megaprojects miss performance targets With pluralism at the core of the megaproject s organizational structure the authors argue that megaprojects work best when accountability is shared and everyone has a stake in the final outcome

Embracing the Beat of Appearance: An Psychological Symphony within **Industrial Megaprojects Concepts Strategies And Practices For Success**

In a global eaten by displays and the ceaseless chatter of instantaneous conversation, the melodic splendor and emotional symphony produced by the written term frequently diminish into the back ground, eclipsed by the relentless noise and distractions that permeate our lives. But, located within the pages of **Industrial Megaprojects Concepts Strategies And Practices For Success** a stunning literary treasure overflowing with natural emotions, lies an immersive symphony waiting to be embraced. Crafted by an elegant musician of language, this interesting masterpiece conducts viewers on an emotional journey, well unraveling the hidden songs and profound affect resonating within each carefully crafted phrase. Within the depths with this emotional review, we will examine the book is central harmonies, analyze their enthralling writing style, and submit ourselves to the profound resonance that echoes in the depths of readers souls.

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