

# Strategic Planning for Nonprofit Organizations



SECOND EDITION

**A PRACTICAL GUIDE  
AND WORKBOOK**

**+ Website**

**MICHAEL ALLISON  
JUDE KAYE**

*COMPASSPOINT NONPROFIT SERVICES*

# Guide Nonprofit Organization Planning Practical Strategic Workbook

**G Psacharopoulos**



## **Guide Nonprofit Organization Planning Practical Strategic Workbook:**

**Strategic Planning for Nonprofit Organizations** Michael Allison, Jude Kaye, 2015-03-10 The bestselling guide to nonprofit planning with proven practical advice Strategic Planning for Nonprofit Organizations describes a proven method for creating an effective organized actionable strategy tailored to the unique needs of the nonprofit organization Now in its third edition this bestselling manual contains new information about the value of plans specific guidance toward business planning and additional information about the strategic plan document itself Real world case studies illustrate different planning and implementation scenarios and techniques and the companion website offers templates tools and worksheets that streamline the process The book provides expert insight describing common misperceptions and pitfalls to avoid helping readers craft a strategic plan that adheres to the core values of the organization A well honed strategic plan helps nonprofit managers set priorities and acquire and allocate the resources necessary to achieve their goals It also provides a framework for handling challenges and keeps the focus on the organization's priorities Strategic Planning for Nonprofit Organizations is an excellent source of guidance for managers at nonprofits of every size and budget helping readers to Identify the reasons for planning and gather information from internal and external stakeholders Assess the current situation accurately and agree on priorities mission values and vision Prioritize goals and objectives for the plan and develop a detailed implementation strategy Evaluate and monitor a changing environment updating roles goals and parameters as needed Different organizations have different needs processes resources and priorities The one thing they have in common is the need for a no nonsense approach to planning with practical guidance and a customizable framework Strategic Planning for Nonprofit Organizations takes the fear out of planning with expert guidance on the nonprofit's most vital management activity

Strategic Planning for Nonprofit Organizations Michael Allison, Jude Kaye, 1997 Practical easy to follow planning strategies geared to the special requirements of the nonprofit This very accessible resource from a team of experts in the nonprofit sector adapts basic business concepts to the unique structure and goals of nonprofit organizations Breaking the planning process into six steps the book covers it all from getting ready and articulating the mission to monitoring and adjusting the finished plan Sample worksheets checklists and tables are included in the book and on a 3 1/2 IBM compatible disk JUDE KAYE and MIKE ALLISON both of San Francisco California are executives with The Support Centers for Nonprofit Management **Strategic Planning Workbook for Nonprofit Organizations** Bryan W. Barry, 1986 Strategic Planning for Public and Nonprofit Organizations John M. Bryson, Bert George, 2024-07-31 The authority on developing strategies and a strategic plan for any public and nonprofit organization Strategic Planning for Public and Nonprofit Organizations is the comprehensive practical guide to building and sustaining a more effective organization delivering a clear framework for designing and implementing a better strategic planning and management process The field's leading authorities share insights advice helpful tools and specific techniques alongside a widely used and well regarded approach to

real world planning This revised and updated Sixth Edition contains new literature cited new cases more information on international public and nonprofit concerns and a more extensive discussion of design and agile methods of strategy development and implementation In this book readers will learn how to Establish an effective approach to the strategic planning process that helps clarify mission and mandates identify issues establish a vision develop strategies and implement plans Manage the process with continual learning and linking unique assets and abilities to better accomplish the central mission Create significant and enduring public value and navigate political economic societal technological environmental and legal developments both locally and internationally Innovation and creativity produce great ideas but these ideas must be collected and organized into an actionable plan bolstered by a coalition of support to make your organization great Strategic Planning for Public and Nonprofit Organizations provides everything public and nonprofit leaders need to help bring all of your vision talent and assets together into a workable organizational strategy *Creating Your Strategic Plan* John M. Bryson, Farnum K. Alston, 2011-06-28 *Creating and Implementing Your Strategic Plan* is the companion workbook to Bryson's landmark book *Strategic Planning for Public and Nonprofit Organizations* a step by step guide to putting strategic planning into effect Using revised easy to understand worksheets the authors provide clear instructions for creating a strategic plan tailored to the needs of the individual organization With more material on stakeholder analysis visioning strategic issue identification and implementation this new edition is the best resource for taking leaders managers and students through every step of the strategic planning process **Strategic Planning Made Easy for Nonprofit Organizations** M3 Planning, Incorporated, 2005-05-01 This book is designed to help executive directors and their boards build and execute their strategy through a cost effective self guided process leading to effectively fulfilling the organization's purpose Through thought provoking questions relevant examples and worksheets the book guides nonprofits through the planning process The One Page Strategic Map helps you visualize the plan This book may be used in conjunction with web based strategic planning software **The Manual of Strategic Planning for Museums** Gail Dexter Lord, Kate Markert, 2007-04-16 While some view strategic planning with trepidation it is one of a museum's strongest tools for improving quality motivating staff and board members adapting to environmental changes and preparing the groundwork for future initiatives *The Manual of Strategic Planning for Museums* offers proven methods for successful strategic planning in museums from two experienced leaders in the field **The Nonprofit Manager's Resource Directory** Ronald A. Landskroner, 2002-04-30 A newly revised and updated edition of the ultimate resource for nonprofit managers If you're a nonprofit manager you probably spend a good deal of your time tracking down hard to find answers to complicated questions *The Nonprofit Manager's Resource Directory* Second Edition provides instant answers to all your questions concerning nonprofit oriented product and service providers Internet sites funding sources publications support and advocacy groups and much more If you need help finding volunteers understanding new legislation or writing grant proposals help has arrived This new updated edition features

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*Nonprofit Boards That Work* Maureen K. Robinson, 2001-06-01 Praise for Nonprofit Boards That Work This book offers a refreshing and candid look at the challenges of nonprofit boards It moves away from theoretical frameworks to take you inside the real world of nonprofit organizations A must for any executive director who needs reassurance that building effective boards is tough work but well worth the effort Sherry Rockey Executive Director International Women's Media Foundation Maureen Robinson is uniquely qualified to help us understand the issues related to boards that are effective those that are not and why It is certain that board members potential board members and executive directors who read this book will better understand their roles and responsibilities and will be better able to avoid common pitfalls As a result the impact of their efforts on those whom their organizations exist to serve will be enhanced Ron Burkard Executive Director World Neighbors As more than 10 million people in the United States alone say yes to board service they also expect to see their time and talents used effectively This invaluable book presents a straightforward approach to understanding the role of the board tailoring its work to meet the needs of specific organizations and creating a culture of board productivity that makes participation rewarding for board members as well as the organizations they serve Nonprofit Boards That Work Distinguishes between theory and practice and encourages boards to explore how they genuinely add value to the work of the organization Goes beyond the hows and whys of nonprofit governance to provide frank advice and real world examples of what works what doesn't what requires a miracle and what can be achieved through diligent and deliberate effort Offers practical yet flexible strategies that can be tried by any nonprofit board whatever its current effectiveness and much more to guide nonprofit organizations and their boards toward accomplishing the goals they seek

Strategic Management in the Arts Lidia Varbanova, 2013-01-03 Strategic Management in the Arts looks at the unique characteristics of organisations in the arts and culture sector and shows readers how to tailor a strategic plan to help these diverse organizations meet their objectives Strategic management

is an essential element that drives an organisation's success yet many cultural organizations have yet to apply strategic thinking and entrepreneurial actions within the management function Varbanova reviews the existing theories and models of strategic management and then relates these specifically to cultural organisations Also included are sections on entrepreneurship and innovations in the arts considering the concept of a learning organisation an organisation able to adapt its strategy within a constantly changing complex environment The book is structured to walk the reader through each element of the strategic plan systematically With a fresh approach key questions examples international cases to connect theory with practice and suggestions for further reading this book is designed to accompany classes on strategic planning cultural management or arts management [ManagingNonprofits.org](http://ManagingNonprofits.org) Ben Hecht, Rey Ramsey, 2002-02-26 Nonprofit managers have been slow to embrace the digital age Although technology has transformed the face of the for profit sector and how it operates nonprofit use of technology to improve internal functioning and to change the way services are delivered is almost nonexistent These limitations actually have opened the door for for profits to compete successfully for traditional nonprofit business such as moving people from welfare to work ManagingNonprofits.org is both a call to action and a roadmap for change Each chapter defines an element of Dynamic Management and identifies digital hotspots or places within that element and the nonprofit's implementation of that element where digital issues will most likely arise and need to be addressed In addition at the end of each chapter Maxims of Dynamic Management or core truths that the authors have found helpful to follow in their day to day experience as nonprofit leaders in bringing Dynamic Management to their organization are provided Finally the authors highlight the experience of various nonprofit and for profit organizations that have successfully made elements of Dynamic Management a reality in their organizations *Benchmarking for Nonprofits* Jason Saul, 2004 The no cost way to improve your organization on a daily basis Most nonprofits are already benchmarking informally This unique book defines a formal way to benchmark You'll learn how to prepare your organization measure performance and implement best practices as well as learning the five key steps of benchmarking the arguments against benchmarking and why you should disregard them how benchmarking differs from evaluation and assessment how to form a benchmarking team how to create a success equation that helps you measure your organization's performance how to make sure to measure what matters how to choose your benchmarking partners and what you can learn from the wrong partner and how to overcome staff resistance to benchmarking Practical tools help you benchmark what matters Real world examples illustrate benchmarking in action Exercises and worksheets guide you through processes such as drafting a benchmarking plan identifying and analyzing the things in your organization that need improvement prioritizing which processes to focus on identifying your CTQ critical to quality outcomes and more The way to survive as a nonprofit in today's market is to thrive With so many organizations seeking the same dollars only the best will endure Benchmarking ensures that your organization is always operating at peak performance It's something you can't afford not to do especially since you can do it for free

**Strategic Tools for Social Entrepreneurs** J. Gregory Dees, Jed Emerson, Peter Economy, 2004-01-30 A complete set of tools for applying entrepreneurial strategies and techniques to your nonprofit As a follow up to their book *Enterprising Nonprofits* the authors of *Strategic Tools for Social Entrepreneurs* provide a full set of practical tools for putting the lessons of business entrepreneurship to work in your nonprofit The book offers hands on guidance that helps social sector leaders hone their entrepreneurial skills and carry out their social missions more effectively than ever before This practical and easy to use book is filled with examples exercises checklists and action steps that bring the concepts frameworks and tools to life Detailed explanations of all the tools and techniques will help you personalize and apply them to your nonprofit organization making it stronger healthier and better able to serve the needs of our communities Praise for *Strategic Tools for Social Entrepreneurs* I search constantly for resources that can help provide insight and guidance to take Teach For America to a higher level *Strategic Tools for Social Entrepreneurs* does this and more The book takes the best practices of for profits and social enterprises and adapts them to the needs of entrepreneurial mission driven nonprofits *Strategic Tools for Social Entrepreneurs* is a tremendous contribution to social entrepreneurs and to the nonprofit sector many thanks to the authors for identifying this need and filling it Wendy Kopp Founder and President Teach For America All of the royalties from this book will be used by the Ewing Marion Kauffman Foundation to support continuing work on social entrepreneurship **Pursuing**

**Impact** Alicia M. Schatteman, 2024-05-14 Drive meaningful change align your mission and vision and achieve your nonprofit's goals with this in depth six stage strategic planning guide for nonprofits In *Pursuing Impact* scholar and former nonprofit executive director Alicia Schatteman shares her unique experience and expertise to help organizations navigate the complexities of strategic planning effectively Going beyond the typical step by step manuals Schatteman addresses the nuances that nonprofit leaders face during the planning and implementation stages and emphasizes the cyclical nature of planning while acknowledging the need for flexibility and adaptability Tailored to small and medium sized nonprofits this guide recognizes the challenges they may encounter with limited capacity and resources Schatteman's comprehensive six stage strategic planning cycle offers practical insights and strategies to guide nonprofit leaders from readiness to implementation Drawing on her academic background and real world experience Schatteman presents a blend of research and practical application to take you through the process of identifying stakeholders gathering data involving the board putting a plan together and allocating resources Through relatable stories and lessons learned from various nonprofits she demystifies the process and empowers you to create strategic plans with impact *Pursuing Impact* will help you transform your organization's future by providing the tools insights and resources you need to drive meaningful change align your mission and vision and achieve your goals Strategic planning is not just a destination it's an ongoing journey to success

*Strategic Treaty Management* Thomas F. McInerney, 2015-04-30 How can strategic treaty management complement legal compliance mechanisms to drive more effective and responsive treaties within global governance networks *The*

*Community Leadership Handbook* James F. Krile, 2006-02-03 Tools for people seeking to improve their communities This significant guide puts the tools of democracy into everyone's hands Based on the best of Blandin Foundation's 20 year experience in developing community leaders it gives community members like yourself the tools to bring people together to make changes Here are some of the useful resources you'll find Identifying Community Assets Community Problem Analysis Accessing Community Data Appreciative Inquiry Translating Vision to Action Interpersonal Communication for Leaders Managing Interpersonal Conflict as a Leader Building Social Capital Across Cultures Network Mapping Locating Your Social Capital Stakeholders Analysis Building Coalitions Building Effective Community Teams Recruiting and Sustaining Volunteers Getting the Most from Your Meetings      Creating and Implementing Your Strategic Plan John M. Bryson, Farnum K. Alston, 2010-03-11 Creating and Implementing Your Strategic Plan is the best selling companion to John Bryson's landmark book Strategic Planning for Public and Nonprofit Organizations This new edition of the workbook is completely revised and updated and can be used as a stand alone resource or as a companion to Strategic Planning for Public and Nonprofit Organizations A step by step guide to putting strategic planning to work in public and nonprofit organizations this indispensable workbook includes easy to understand worksheets and clear instructions for creating a strategic plan tailored to the needs of the individual organization From setting up the meeting room to establishing a vision of the future every step of the strategic planning process is covered The workbook shows how to Refine your organization's mission and values Assess your internal and external environment Identify and frame strategic issues Formulate strategies to help manage the issues Create review and adopt the strategic plan Assess the strategic planning process      Community Health Promotion Ideas that Work Marshall W. Kreuter, 2003 Health Behavior Education Promotion      **Managing Executive Transitions** Tim Wolfred, 2009-06-09 The Essential Guide for Managing Leadership Turnovers A leadership transition can be a time of high vulnerability for a nonprofit organization On the other hand an executive turnover offers unique opportunities for renewal and fresh thinking Managing Executive Transitions shows how this state of transition can give board and staff members a chance to put things back together in new and creative ways to discard some old pieces and to bring in fresh elements Nonprofit boards and executive directors will find practical advice on how to manage leadership turnovers in ways that can heighten mission impact while avoiding potential downsides Author Tim Wolfred recommends a transformational process of three phases Prepare Pivot and Thrive In the Prepare phase board members staff volunteers and funders engage in an efficient process for updating the agency's strategic directions and crafting a profile of the skills needed in the next executive In the Pivot phase a search ensues conducted by a board reinvigorated and excited about the agency's future impact In the Thrive phase the board engages the newly hired executive as a leadership partner and gives him or her clear performance priorities derived from the strategic directions Engaging case studies and hands on tools such as planning agendas timelines sample letters and communication tips will smooth the transition to new executive leadership      **Invest in Charity** Ron

Jordan, Katelyn L. Quynn, 2002-03-25 A Complete Guide to Personal Philanthropy Are you one of the newly wealthy with an interest in giving back an heir to money you d like to share with a favorite cause or simply someone who would like to do good in your community There are more opportunities than ever for people of every financial station to make a difference through charitable giving But how do you choose among the many options available and how do you know which type of gift is best for you Invest in Charity A Donor s Guide to Charitable Giving will teach you everything you need to know to devise and follow an effective charitable giving plan It explains how to find the right charity understand the tax estate and financial considerations and select a gift whether it s a one time cash gift or a lifelong annuity Covering everything from researching the legitimacy of a nonprofit organization to navigating the tax and estate laws that apply to you this guide will help you make your bequest with complete confidence that it s right for your charity and for you

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