

evaluation team (rather than just the team leader as originally envisaged) participate in the inception mission. This was in order to discuss expectations amongst the donor community and reach agreement on the final scope of the study so that those who in the end were funding the work would receive a product relevant to their needs.

Inception

The inception mission was also a valuable step in the process because it allowed the whole evaluation team to meet and develop a shared understanding of the task and work on an agreed approach. Vitality, too, it helped to sensitise, as well as engender interest and cooperation from a wide range of partners, some of whom had been somewhat reluctant to participate.

Several key changes were proposed and agreed during the inception. These were captured in the revised TOR and the Inception Report (See Annex 2 and 3):

- Expanded scope to encompass conflict sensitive development approaches explicitly.
- Limit documentary evidence mainly to published material, available in the public domain or provided to the team by the donors.
- Focus on three areas of donor intervention: conflict sensitive development, peacebuilding, and good government and human rights.

Risks

During the inception mission a set of risks were listed and mitigation measures proposed. Some of these risks drew on those raised in the original TOR:

1. Integrity and independence – addressed in the 3rd column of Table 1
2. Poor timing: mounting the evaluation during a difficult operating environment, leading to lack of access due to confidentiality
3. Sensitivity to findings – donors will review main report, raise concerns and ask for revisions. The team would address these to the extent that it may not compromise the quality of evidence
4. Misuse of findings in political discourse – this will require careful handling of any sensitive findings by the report owners during dissemination.

Table 1. Risk Management Measures

Risk	Mitigation measure	Steps to protect our independence and professional integrity	Results after fieldwork
Government may perceive or object to the work	Engage Government at appropriate levels. The fact that this is not an evaluation of the Peace process in Sri Lanka or of the Nation Law of the GoSL would be highlighted. The GoSL is supportive but careful handling of others required – esp. Peace Secretariat	Will compliance the independence nature of the team and OECD-DAC sponsorship. The report will not mention Government or its conclusions.	Did not get GoSL cooperation as anticipated to contribute to a joint evaluation exercise. Only limited contact during fieldwork including meetings with MoD and MoPI. No contact with Peace Secretariat. GoSL role in the end was largely administrative
Sensitivity over a widening context	Retrospective focus, will look at the period 2000-2007	Will draw lessons that will seek to inform current and future	More evaluation looked only at completed projects. A tried to off a Tri- of strategies and

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