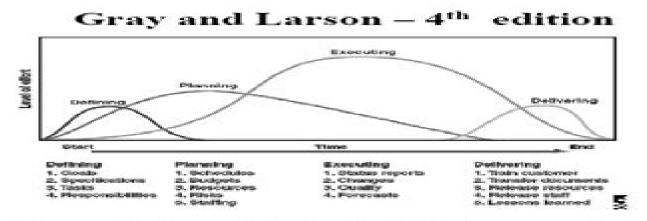
#### EPM Final Exam Questions (Autumn & Spring 2008)

#### Question 1

 a. Project life cycle (with diagram), why it's important in project management (planning, developing, executing and delivering phases) (5 marks)

The lifecycle recognizes that projects have a limited life span and that there are predictable changes in level of effort and focus over the life of the project. There are various life cycle models used in the industry usually industry tailored. The general project life cycle consists of 4 phases; defining phase, planning phase, executing phase, and delivering phase.



b. Advantages & disadvantages of functional matrix and dedicated team structures (5 marks)

Functional Matrix		Dedicated Team Structures	
Advantages	Disadvantages	Advantages	Disadvantages
No change	Lack of focus	Simple	Expensive
Flexibility	Poor integration	Fast	Internal strife
In-depth expertise	Slow (slow response time)	Cohesive	Limited technological expertise
Easy post project transition	Lack of ownership	Cross-functional integration	Difficult post project transition

c. What is scope? How is this related to WBS? (5 marks)

The scope is the keystone which interlocks all the elements of a project plan. In the planning stages, the scope will help identify what needs to be achieved from the project as well as any inclusions or

# **Grade 11 Final Examination 2014 Life Science Diagrams**

**Joanne Wolfe** 

<b>Grade 11 Final Examination</b>	<b>2014 Life</b>	Science	<b>Diagrams:</b>
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