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come the Internet After Apple introduced the iPhone Google gave away an open source operating system for smartphones and Skype generated revenues from a free telephone service it wasn't enough for Nokia just to crank out products for the vast Indian market or tailor phones for AT T or Vodafone The industry had changed irrevocably Whereas people in established markets wanted to access their favorite social networking services like Facebook or Twitter using a mobile device people in emerging markets needed their first e mail accounts That's where Nokia's strategic Internet service Ovi came in Behind the Screen unfolds the stories of businesses and technologies that Nokia created and turned into global successes or into miserable failures It might be impossible to replicate Nokia's success but the stories offer valuable nuggets on how to thrive in global markets

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