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1	Flash Memory, Inc.				
2					
	Exhibit 3 Key Forecasting Assu	imptions and Relationships for 2010 Through 20	012		
5					
5	Line Item	Assumption or Ratio			
7	Cost of goods sold	SAMPLE 81,10% of sales			
1					
•	Research and development	5.0% of sales			
0	Selling, ger@ANDEministrative	SARW PLEIles			
1	Interest expense	Beginning of year debt balance x interest rate			
2	Other income (expenses)	\$50,000 of expense each year			
3	SAMPLE	SAMPLE			
4	Cash	3.3% of sales			
5	Accounts receivable Inventories SAMPLE	60 days sales outstanding			
6	Inventories SAIVIPLE	32 days of cost of good sold			
7	Prepaid expenses	0.4% of sales			
8	Property, plant & equipment at cost	Beginning PP&E at cost + capital expenditures			
9	Property, plant & equipment at cost Accumulated depreciation	Beginning A/D + 7.5% of beginning PP&E at cost			
0					
1	Accounts psychological PLE	9/AdviP to purchases			
	Purchases	60% of cost of goods sold			
3	Accrued expenses	0.73% of sales			
4	Income taxes A BAB leE	SAMANdome taxes expense			

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Julia Schneider

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