



**Grade 9  
Economic and Management Sciences  
Memorandum June Paper 1 2023**

Examiner: Andrew Cloete  
Moderator: Monique Ginsburg

Time: 2 hours  
Marks: 60

**Question 1 (20 Marks)**

- 1.1 True
- 1.2 False
- 1.3 False
- 1.4 True
- 1.5 True
- 1.6 False
- 1.7 True
- 1.8 True
- 1.9 False
- 1.10 True (10 x 2 = 20)

**Question 3 (12 Marks)**

- 3.1 It is important that the different functions work together to have a properly functioning business. ✓ (1)
- 3.2 General Management ✓ (1)
- 3.3 Administration ✓ revolves around information ✓.

**The Purchasing function:** ✓ is responsible for the all the buying for the business. ✓

**The Marketing function:** ✓ is responsible for all the processes involved in transferring ✓ the product from the producer to the consumer, as well market research.

**Question 2 (8 Marks)**

- 2.1 A
- 2.2 C
- 2.3 B
- 2.4 D (4 x 2 = 8)

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living for its people Iraq's high levels of fragility and conflict reinforced by high oil dependency hinder the country's prospects for economic reform and growth Despite Iraq's existing sociopolitical and economic environment three encouraging messages emerge from this report First there is a peace dividend in Iraq Iraq's per capita GDP was about one fifth lower in 2018 than it would have been if not for the conflict beginning in 2014 Thus maintaining peace can by itself be a strong driver of growth Second Iraq has latent export potential for a variety of goods that if tapped could diversify the country's economy raise living standards and boost economic resilience Third Iraqi agriculture could be revived to serve as a pillar of a more diversified and private sector led economy

*One Step Ahead* David Sally, 2020-05-05 There's been a revolution in negotiating tactics The world's best negotiators have moved beyond *How to Win Friends Influence People* and *Getting to Yes* For over twenty years David Sally has been teaching the art of negotiation at leading business schools and to executives at top companies Now he delivers the proven clear actionable insights you need to stay competitive in an ever changing marketplace *One Step Ahead* offers the fundamental wisdom that elevates the sophisticated negotiator above everyone else Readers will gain the advantage in everything from determining when to negotiate and deciphering a game strategically to understanding which personality traits matter why emotions are not necessarily to be avoided and how to be tough and fair You'll learn to be round on the outside and square on the inside how to command the idiom why to avoid bumping into the furniture and how to achieve mastery of the word and the number While all of life is not a negotiation Sally says a negotiation incorporates all of life *One Step Ahead* is for anyone and everyone who bargains parents manages buys sells emotes and engages Based on cutting edge studies and real world results and drawing parallels to everything from the NBA to the corner con game to Machiavelli Xi Jinping and Barack Obama *One Step Ahead* upends conventional wisdom to make sure that you have what it takes to stay one step ahead no matter whom you are facing across the table

*From Head Shops to Whole Foods* Joshua C. Davis, 2017-08-08 In the 1960s and 70s a diverse range of storefronts including head shops African American bookstores feminist businesses and organic grocers brought the work of the New Left Black Power feminism environmentalism and other movements into the marketplace Through shared ownership limited growth and democratic workplaces these activist entrepreneurs offered alternatives to conventional profit driven corporate business models By the middle of the 1970s thousands of these enterprises operated across the United States but only a handful survive today Some such as Whole Foods Market have abandoned their quest for collective political change in favor of maximizing profits Vividly portraying the struggles successes and sacrifices of these unlikely entrepreneurs *From Head Shops to Whole Foods* writes a new history of social movements and capitalism by showing how activists embraced small businesses in a way few historians have considered The book challenges the widespread but mistaken idea that activism and political dissent are inherently antithetical to participation in the marketplace Joshua Clark Davis uncovers the historical roots of contemporary interest in ethical consumption social enterprise buying local and mission driven business while also

showing how today's companies have adopted the language but not often the mission of liberation and social change *Who Gets In?* Rebecca Zwick, 2017-05-15 On the disputed topic of U S college admissions everyone agrees that this high stakes competition is unfair But few agree on what a fair process would be Stressing transparency in evaluating applicants Rebecca Zwick assesses the goals and criteria of different admissions policies and shows how they can fail to produce the desired results

**What's Our Problem?** Tim Urban, 2023-02-21 From the creator of the wildly popular blog Wait But Why a fun and fascinating deep dive into what the hell is going on in our strange unprecedented modern times Between 2013 and 2016 Tim Urban became one of the world's most popular bloggers writing dozens of viral long form articles about everything from AI to colonizing Mars to procrastination Then he turned his attention to a new topic the society around him Why was everything such a mess Why was everyone acting like such a baby When did things get so tribal Why do humans do this stuff This massive topic sent Tim tumbling down his deepest rabbit hole yet through mountains of history evolutionary psychology political theory neuroscience and modern day political movements as he tried to figure out the answer to a simple question What's our problem Six years later he emerged from the hole holding this book What's Our Problem is a deep and expansive analysis of our modern times in the classic style of Wait But Why packed with original concepts sticky metaphors and 300 drawings The book provides an entirely new framework and language for thinking and talking about today's complex world Instead of focusing on the usual left center right horizontal political axis which is all about what we think the book introduces a vertical axis that explores how we think as individuals and as groups Readers will find themselves on a delightful and fascinating journey that will ultimately change the way they see the world around them Anyway he wanted to say a lot more about all of this but there was a word limit on this book description so just go read the book

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