# **Ethical Leadership**



Dr Valeria Lo Iacono (2023)

# **Ethic And Leadership**

Joanne B. Ciulla

#### **Ethic And Leadership:**

Meeting the Ethical Challenges of Leadership Craig E. Johnson, 2011-02-28 The Fourth Edition retains the elements of the text that have contributed to its success while also broadening its appeal Written in an informal accessible style author Craig E Johnson takes an interdisciplinary approach to leadership ethics while blending research and theory with practical application This unique text promotes ethical decision making and action through skill development self assessment and application exercises In the Fourth Edition A new chapter Ethical Crisis Leadership explains five ethical principles and strategies that are essential to fulfilling moral duties during times of crisis Leadership Ethics at the Movies features present short summaries of feature films that portray ethical dilemmas Discussion starters are included to prompt readers to draw ethical implications and applications from the films Self Assessment features measure the reader's performance on an important behaviour skill or concept discussed in the chapter Implications and Applications review key ideas and their ramifications for the reader as a leader For Further Exploration Challenge and Assessment encourages readers to engage in extended reflection and self analysis Focus on Follower Ethics boxes that broaden coverage of the text and introduce concepts students can apply to their role as followers Three cases per chapter offer real world examples for anlaysis and reflection A lengthy reference section at the end of the book serves as a starting point for further research and exploration Instructors Resources include teaching strategies a test bank sample syllabi assignment descriptions and more **Leadership** Robert M. McManus, Stanley J. Ward, Alexandra K. Perry, 2018-09-28 The world cries out for ethical leaders We expect the best but we are often left profoundly disappointed While leadership programs may feature ethics as part of their training the approach is often either simplistic or overly esoteric This book addresses this scarcity of resources for training ethical leaders providing a primer of several ethical frameworks accompanied by extended examples to help inform decision making The text also addresses several leadership models that claim an ethical component By providing a consistent case analysis based on the Five Components of Leadership Model readers benefit from a comprehensive approach to Perspectives on Ethical Leadership Steven L Grover, Thierry Nadisic, David L understanding ethical leadership Patient, 2015-09-07 Ethical leadership has come to the forefront of management thought in the twenty first century in the wake of breaches of judgement and integrity that have plagued international markets This volume assembles an international cadre of management scholars to explore questions surrounding ethical leadership Using a variety of methods and approaches this collection of studies examines how people determine the ethicality of their leaders the complex connection of trust and those perceptions and how that affects positive employee outcomes in the private and public sectors Issues are explored both from the standpoint of behaving unethically and behaving ethically at the individual and firm levels The diversity of approaches and penetrating insight makes this a valuable resource for anyone interested in understanding the dynamics of ethics and leadership This book was originally published as a special issue of the Journal of Change Management

Ethical Leadership Robert J. Starratt, 2004-07-20 In Ethical Leadership Robert Starratt one of the leading thinkers on the topic of ethics and education shows educational leaders how to move beyond mere technical efficiency in the delivery and performance of learning He challenges educators to become ethical leaders who understand the learning process as a profoundly moral activity that engages the full humanity of the school community Starratt explains that educational leadership requires a moral commitment to high quality learning for all students a commitment based on three essential virtues proactive responsibility personal and professional authenticity and an affirming critical and enabling presence to the workers and the work involved in teaching and learning He clarifies how essential these virtues are for leadership in the pressure cooker of high stakes schooling He provides vivid illustration by beginning and ending the book with a morality play the narrative of a principal who struggles to do the right thing for his students and teachers as they are pressured and often punished by state mandated tests Starratt concludes by offering practical suggestions for working leaders as well as preservice and inservice courses in educational leadership This book is a volume in the Jossey Bass Leadership Library in Education a series designed to meet the demand for new ideas and insights about leadership in schools **Leadership** Richard Bellingham, 2003 Increase your competitive advantage by taking a proactive approach to ethics this book provides a road map for corporate leaders that show you how Ethical Leadership will inspire your organization to elevate the level of its relationships with stakeholders and key constituents It provides a powerful wake up call that can result in higher revenues and more enduring relationships with customers employees and stakeholders Ethical Leadership is full of steps and strategies to help organizations take a hard look at the way they do business decide what changes are required and transform principles into action Ethical Leadership Aidan McQuade, 2022-06-06 Ethical leadership does not simply emerge from a code of conduct a good school or a host of good intentions It is an individual choice or rather a series of choices that emerges from the complex interaction of personal values with social imperatives This book explores how and why some people become ethical leaders in morally challenging and complex social environments In Ethical Leadership Aidan McQuade provides insight into the concept of human agency the individual s choice of a course of action in response to the options posed by that individual s engagement with the social world He puts forth a new model of human agency the cruciform of agency which recognises that the potential range of individual action emerges from the nature of the resonance that social options strike with personal thoughts Every action adds to the individual s personal biography in ways that influence subsequent choices by confirming or changing personal values and hopes hence influencing the way the individual subsequently thinks about the world In explaining the potential and limits of human agency for ethical leadership the book establishes a basis for executives policy makers and academics to conceptualise and develop more robust and realistic approaches for the mitigation of some of the most pressing moral issues facing humanity today These include the inter related challenges of modern slavery and global warming which pose such critical threats to the Earth itself In this book

McOuade not only sets an agenda for action but empowers individual leaders to find the moral courage to better advance human rights and preserve the environment even when such action requires unpopular choices Events around the book Link to a De Gruyter Online Event in which the author and independent human rights consultant Aidan McQuade together with Bernd Vogel Director of the Henley Centre for Leadership at Henley Business School Joanne Murphy Director of Research Ambassador Luis C deBaca Professor from Practice University of Michigan Law School discuss topics such as what potentially deters leaders from making ethical decisions what can they draw upon both internally and externally to do the right thing when doing so may be unpopular how in the light of fake news can leaders communicate ethically and much more https voutu be EYAAGiCX4cI Leadership Ethics Terry L. Price, 2008-07-03 Are leaders morally special Is there something ethically distinctive about the relationship between leaders and followers Should leaders do whatever it takes to achieve group goals Leadership Ethics uses moral theory as well as empirical research in psychology to evaluate the reasons everyday leaders give to justify breaking the rules Written for people without a background in philosophy it introduces readers to the moral theories that are relevant to leadership ethics relativism amoralism egoism virtue ethics social contract theory situation ethics communitarianism and cosmopolitan theories such as utilitarianism and transformational leadership Unlike many introductory texts the book does more than simply acquaint readers with different approaches to leadership ethics It defends the Kantian view that everyday leaders are not justified in breaking the moral rules of Leadership Joanne B. Ciulla, 2014-09-09 Top academic scholars ponder the question of ethics as it pertains to all aspects of leadership in business government and nonprofit organizations If leaders were defined by their influence on history Hitler would be on par with Gandhi Lincoln and Mother Theresa Yet most of us believe that our superiors have a responsibility to exercise power with a purpose far greater than any political agenda and a motive more noble than personal gain This thought provoking collection of essays explores the ethical challenges that leaders face in their relationships with followers the choices they make and the ways in which they influence others Joanne Ciulla and her contributors examine the traits and characteristics of top tier leaders She questions the assumption that moral fortitude is an inherent part of being in charge analyzes the roles that charisma morality and delegation play in the leadership paradigm and considers whether individuals who want to lead with integrity but are sometimes forced to get their hands dirty for their constituents can be called moral leaders Readers will gain an appreciation for how ethics is not an add on to the practice of leadership but rather an integral part of it an element that informs the very idea of what it means to lead and to lead well Ethical Leadership and Decision Making in Education Joan Poliner Shapiro, Jacqueline A. Stefkovich, 2016-01-08 The fourth edition of the best selling text Ethical Leadership and Decision Making in Education continues to address the increasing interest in ethics and assists educational leaders with the complex dilemmas in today s challenging and diverse society Through discussion and analysis of real life moral dilemmas that educational leaders face in their schools and communities authors Shapiro and Stefkovich

demonstrate the application of the four ethical paradigms the ethics of justice care critique and profession After an illustration of how the Multiple Ethical Paradigm approach may be applied to real dilemmas the authors present a series of cases written by students and academics in the field representing the dilemmas faced by practicing educational leaders in urban suburban and rural settings in an era full of complications and contradictions Following each case are questions that call for thoughtful complex thinking and help readers come to grips with their own ethical codes and apply them to practical situations New in the Fourth Edition A new chapter on technology versus respect focusing on ethical issues such as cyber bullying and sexting New cases on teachers with guns the military and education children of undocumented immigrants homeless students videos in bathrooms incentive pay first responders private alternative high schools verbal threats and gaming etiquette Updates throughout to reflect contemporary issues and recent scholarship in the field of ethical leadership This edition adds teaching notes for the instructor that stress the importance of self reflection use of new technologies and global appeal of ethical paradigms and dilemmas Easily adaptable to a variety of uses this book is a critical resource for a wide range of audiences including both aspiring and practicing administrators teacher leaders and educational policy makers

**Ethics and Leadership** William D. Hitt, 1990 Ethics and Leadership promises no guick fixes or one minute management techniques Instead it offers a thoughtful analysis of ethics followed by guidance for making ethical decisions and promoting ethical behavior It answers the need for an underlying philosophy that can guide executives beyond short term management success to long term leadership strategies Contents Importance of Values Conflict in Values The Good Life Ethical Systems Leadership Styles What Should Be Done Final Summing Up **Leading to Ethics** Eric Harvey, Andy Smith, Paul Sims, 2003-05 Sport, Ethics and Leadership Jack Bowen, Ronald S. Katz, Jeffrey R. Mitchell, Donald J. Polden, Richard Walden, 2017-07-12 Everybody involved in sport from the bleachers to the boardroom should develop an understanding of ethics Sport ethics prompt discussion of the central principles and ideals by which we all live our lives and effective leadership in sport is invariably ethical leadership. This fascinating new introduction to sport ethics outlines key ethical theories in the context of sport as well as the fundamentals of moral reasoning It explores all the central ethical issues in contemporary sport from violence hazing and gambling to performance enhancement doping and discrimination This book not only investigates the ethical social and legal underpinnings of the most important issues in sport today but also introduces the reader to the foundations of ethical leadership in sport and discusses which leadership strategies are most effective Each chapter includes original real world case studies learning exercises and questions to encourage students to reflect on the ethical problems presented Sport Ethics and Leadership is an essential resource for any course on sport and leisure studies the ethics and philosophy of sport or sport and leisure management **Ethical Leadership** Manuel Mendonca, Rabindra Kanungo, 2006-12-16 What is the place of ethics in organizational culture What constitutes good leadership How do different cultures define ethical leadership Ethical Leadership is the first book to rigorously explore the

value of ethics in a business climate overwhelmingly driven by the need to generate profits and cut costs Drawing on both authors extensive experience in teaching and research this book provides a clear systemic model from which practical strategies can be derived for sound and effective leadership. The authors argue convincingly for the need for ethical leadership within organizations demonstrating its importance for creating a moral climate which is essential for organizational effectiveness. The book begins with reviews of leadership theory and research as well as an overview of ethical theories It goes on to examine morality in terms of leadership suggesting the principles upon which leaders should make their judgements In order to align business needs and best ethical practice and in the face of ever louder demands for good governance and corporate social responsibility leaders need to be role models whose motivation should be altruistic and work to the benefit of others and the organization In building their theory on what constitutes ethical leadership based on an integration of classical philosophy with contemporary psychological theory the authors have looked not only at individual and team performances but have investigated what constitutes ethical and moral values in Western and non Western cultures This is followed by discussion of models that can help to overcome cultural differences with a view to creating an effective leadership approach in our varied global market economy Ethical Leadership is essential reading for upper level undergraduate postgraduate and MBA students of business management and psychology as well as practitioners in those fields It will help future and established professionals understand the nature and potential benefits of ethical leadership in organizational settings The Ethics of Leadership Joanne B. Ciulla, 2003 The book consists of selections from major Eastern and Western philosophic texts Because this is a text on applied ethics each chapter includes an introduction that helps the reader frame how the ethical theories apply to leadership issues Each philosophic reading is preceded by an introduction that helps those without philosophy backgrounds understand who the author is and the context of the selection The text also contain s readings from leadership studies literature management and anthropology that further integrate the discussion of ethics with leadership Introd Why Leaders Fail Ethically Cameron A. Batmanghlich, 2014-11-25 Contrary to popular conceptions that ethical failures in leadership are correlated with economic downturns and other stressful market conditions this book argues that such transgressions are an intrinsic element of leadership as it is defined under the current prevailing paradigm In recent years the crisis of failures in ethical leadership across organizations particularly corporations has been highlighted more than ever both in academic discourse and the public sphere Psychological maladies leading to higher number of sick leaves general feelings of disillusionment among employees loss of motivation and employee loyalty even suicide both in Western corporations and in other parts of the world are just a few examples of how ethical failures in leadership are expressed In order to gain original insight into the phenomenon of ethical leadership the author explores the origins and effects of the current leadership paradigm along two dimensions 1 a revisit of the leadership construct from a historical and philosophical perspective with a focus on the relationship between theory and practice and 2 the theoretical

roots of the ethical component of leadership theories identifying the reasoning behind the value system in our paradigm Subsequently by linking these constructs together a meta theory emerges suggesting that the three main ethical departure points of virtue ethics teleology and deontology all of which have emerged during the past three thousand years through a confluence of the Abrahamic religions and Greek value systems are the basis for our reasoning about leadership its construct and the practice of leadership itself Challenging traditional views of ethical leadership the author goes beyond theory and philosophy to consider practical implications including alternative ways to improve executive recruitment training and involvement of followers in decision making experiments like rotating leadership and a peek into other paradigms such as the Zoroastrianism hence making an original contribution to the field of leadership both for scholars and practitioners the Heart of Leadership Joanne B. Ciulla, 1998 This collection of essays examines whether leadership is a moral activity It explores the ethical dynamics between leaders and followers in business and in society as a whole and argues that power and authority in today s world stem not from coercion but from trust commitment and shared values The Search for Ethics in <u>Leadership</u>, <u>Business</u>, and <u>Beyond</u> Joanne B. Ciulla, 2020-05-05 This book brings together a wide range of topics in leadership ethics and business ethics It approaches these topics from the perspective of the humanities as well as the social sciences About half of the book is on leadership and the other half on topics in business ethics Besides these general areas of research the book explores how to teach and study ethics in both business ethics and leadership studies Specifically it examines issues ranging from the nature of ethical leadership to studies of authenticity virtue and the public and private morality of leaders In business ethics the subjects covered span from moral imagination to casuistry meaningful work and workplace ethics The book includes a section on the importance of liberal arts for studying and teaching ethics in business and professional schools It concludes with a reflection on the ethical challenges of leaders and followers in a world where some leaders have inverted Ethical Leadership Bill Grace, William J. Grace, 1998 moral values Good Business James O'Toole, Don Mayer, 2013-05-13 This illuminating and practical collection of essays addresses the increasingly important topics of corporate ethics social responsibility and sustainability in the context of effective global business strategies Instead of condemning business or exhorting corporate leaders to do good the authors deal with the hot button issues of our time in a cool and rational manner seeing them as opportunities rather than as problems As the authors illustrate there is no necessary trade off between business leaders doing the right thing on one hand and the profitable thing on the other They demonstrate that ethics is not peripheral or in addition to the central concerns of business To the contrary ethics and good citizenship are at the heart of all good business strategies decisions and organizational cultures These essays offer useful examples of how executives can create strategies and cultures that are both and at the same time ethical and effective the essence of GOOD BUSINESS A PUBLICATION OF THE INSTITUTE FOR ENTERPRISE ETHICS Daniels College of Business University of Denver Ethical Leadership and the Community College Carlos Nevarez, J. Luke Wood, 2014-10-01 This book is

designed to aid community college leaders in becoming ethical leaders This aim is essential as ethical leadership is needed to address the continual ethical quandaries and persistent leadership dilemmas e g funding governance accountability shifting student demographics facing public postsecondary education in the current era When leaders are fully committed to the ideals that underscore public education e g public good access social mobility civic engagement and accept the notion that their role as leaders is to be a servant to others ethical leadership serves as a roadmap to guide their decisions actions and advocacy This volume serves as a comprehensive resource in articulating the foundational conceptual interpersonal and practical dispositions of the critical need to develop leaders with high moral aptitudes

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