



May 20, 2023

Flag Officers 4 America

The Honorable Kevin McCarthy
Speaker of the House
2468 Rayburn House Office Building
Washington, DC, 20515-0520

The Honorable Hakeem S. Jeffries
House Minority Leader
2433 Rayburn House Office Building
Washington, DC, 20515-3208

The Honorable Ken Calvert
Chairman
House Defense Appropriations Subcommittee
2205 Rayburn Building
Washington, DC 20515

The Honorable Mike Rogers
Chairman
House Armed Services Committee
2469 Rayburn House Office Building
Washington, DC, 20515-0103

Speaker McCarthy, House Minority Leader Jeffries, Chairman Rogers and Chairman Calvert

We respectfully request that Congress, pursuant to its constitutional powers "...to raise and support Armies..." and "...to provide and maintain a Navy...", take legislative action to remove all diversity, equity, and inclusion (DEI) programs from the Department of Defense (DoD). Additionally, we ask that you ensure no DEI related policies, programs, and funding are included in the 2024 NDAA.

As our Nation faces looming threats from "foreign" adversaries/enemies, our military is under assault from a culture war stemming from "domestic" ideologically inspired political policies and practices. If not stopped now, they will forever change the military's warrior ethos essential to performing its mission of deterring aggression and failing that, to fight and win our Nation's war. Our military must be laser focused on one mission—readiness, undiminished by the culture war engulfing our country.

For generations, our military was a meritocracy, which simply defined means selection and advancement based solely on merit and ability. Service Members (SMs) were judged not by the color of their skin but by their character, duty performance, and potential. Meritocracy, coupled with equal opportunity, created conditions for all to advance and excel, which stimulates healthy competition, thereby raising standards. Historically, our military has been one of, if not the most, diverse and inclusive institution in America.

The domestic cultural threat has an innocuous name: "diversity, equity, and inclusion" (DEI). But, in reality DEI is dividing, not uniting, our military and society. DEI's principles derive from critical race theory, which is rooted in cultural Marxism, where people are grouped into identity classes (typically by race), labeled as "oppressed" or "oppressor," and pitted against each other. Under the guise of DEI, some people are selected for career enhancing opportunities and advancement based on preferences given to identity groups based on race, gender, ethnic

Flag Officers Writing Guide

Andrew Pennock



Flag Officers Writing Guide:

The Naval Institute Guide to Naval Writing, 4th Edition Christopher E Crane, Estate of Robert E Shenk, 2024-06-01 With updates to every chapter this new fourth edition serves as the premier guide to professional writing for the naval services Authored by a naval officer who taught English at two service academies the book is widely used by officers enlisted men and women and civilians in both the Navy and Marine Corps Shenk provides sound practical advice on all common naval writing assignments across digital and print platforms Fully revised the book reflects the changing landscape of professional communication in general and changes in naval culture in the last decade across the fleet making it an essential guide

Writing Guide for Naval Officers United States. Bureau of Naval Personnel, 1964 *The Entrepreneur's Guide to Writing Business Plans and Proposals* K. Dennis Chambers, 2007-12-30 Entrepreneurs and entrepreneurial companies live or die by the quality of their plans and proposals Whether it s to get funding for a new product line or business from a client writing hard hitting prose that answers essential questions and makes specific requests is an indispensable skill Entrepreneur ad man and writing teacher Dennis Chambers shows how entrepreneurs can persuade people through skillful writing to pony up capital or contracts This ability which can be learned is rare in today s media saturated world But it counts more than ever if an entrepreneur wants to make it over the magical five year hump and on into lasting business success Numerous examples and exercises ensure that entrepreneurs understand how the writing game is played and that they play it well Unfortunately most don t play this game well Most business writers mistakenly believe their task is to inform They write to fill an information gap or to update the reader on a particular project Or they write about what s important to them What these writers do not take into account is that the speed of today s work world has reached overdrive The typical reader simply doesn t have time to ponder dense poorly organized information and intuit the appropriate action And readers don t give a hoot about what s important to the writer they want to know what s in it for themselves Business writers need to use all the tools at their command to persuade inspire action and in general move a project forward This book is about how to be persuasive in two key skills in business writing proposals and writing business plans Step by step Dennis Chambers illustrates the techniques of effective business writing with numerous examples throughout Whether the objective is to secure financing from an investor lay out a marketing strategy or secure a large contract getting results requires crafting an effective structure for the proposal and using words that sell Chambers is an able guide in saving entrepreneurs time and undue effort while reaching the goal of long term business success **The CQ Press Writing Guide for Public Policy**

Andrew Pennock, 2023-02-22 A practical example rich guide to help students master all types of public policy writing

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2016); A Navy Diving Supervisor's Guide for Safe and Productive Diving Operations; and Guidance For Diving In Contaminated Waters , Over 1 000 total pages

INTRODUCTION

1 1 1 Purpose This chapter provides a general history of the development of military diving operations

1 1 2 Scope This chapter outlines the hard work and dedication of a number of individuals who were pioneers in the development of diving technology As with any endeavor it is important to build on the discoveries of our predecessors and not repeat mistakes of the past

1 1 3 Role of the U S Navy The U S Navy is a leader in the development of modern diving and underwater operations The general requirements of national defense and the specific requirements of underwater reconnaissance demolition ordnance disposal construction ship maintenance search rescue and salvage operations repeatedly give impetus to training and development Navy diving is no longer limited to tactical combat operations wartime salvage and submarine sinkings Fleet diving has become increasingly important and diversified since World War II A major part of the diving mission is inspecting and repairing naval vessels to minimize downtime and the need for dry docking Other aspects of fleet diving include recovering practice and research torpedoes installing and repairing underwater electronic arrays underwater construction and locating and recovering downed aircraft

Department of Defense Armed Forces Day Manual ,1963 *The New Revised Hill's Manual of Social and Business Forms* Thomas Edie Hill,1897 A Guide to the Study and Use of Military History John E. Jessup (Jr.),John E. Jessup,Robert W. Coakley,1979

This Guide to the Study and Use of Military History is designed to foster an appreciation of the value of military history and explain its uses and the resources available for its study It is not a work to be read and lightly tossed aside but one the career soldier should read again or use as a reference at those times during his career when necessity or leisure turns him to the contemplation of the military past

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