



# Employee Representation in Non-Union Firms

Paul J. Gollan



# Employee Representation In Non Union Firms

**RS Peters**



## **Employee Representation In Non Union Firms:**

Nonunion Employee Representation Bruce E. Kaufman, Daphne Gottlieb Taras, 2000-04-11 Examines the history contemporary practice and policy issues of non union employee representation in the U S and Canada It encompasses many organizational devices such as shop committees works councils employee teams and joint industrial councils that are organized on a nonunion basis for the purposes of representing employees on a wide range of production quality and employment issues It includes contributions from a broad range of academics practitioners and policy makers from Jonathan Hiatt and Lawrence Gold of the AFL CIO to David Boone Senior Vice President of Production Operations at Imperial Oil of Canada

Employee Representation in Non-Union Firms Paul Gollan, 2006-12-28 Provides a wide ranging and though provoking analysis of non union forms of employee representation While it will unquestionably be of interest to scholars and students specializing in the burgeoning field of non union employee relations there is much useful material that could inform union responses to membership decline British Journal of Industrial Relations Paul Gollan s book is an important contribution to our understanding of the significance of non union employee representation in Britain and its implications for the future of employment relations It is highly recommended Russell Lansbury Professor of Work Organisational Studies University of Sydney Can employees have effective voice without independent collective organisation In the UK unlike most of continental Europe government and employers typically answer yes Gollan s detailed study provides sound reasons for scepticism Richard Hyman Department of Industrial Relations LSE We know very little about the non union sector in Britain despite the fact that it now embraces the clear majority of the workforce The publication of Paul Gollan s Employee Representation in Non Union Firms therefore represents a very important addition to the field Based on extensive and detailed in depth study of some leading non union employers it throws new light on the ways in which employee interests are represented in such firms Prof John Kelly Birkbeck College Are non union systems of representation NER an acceptable alternative to union based systems or do they infact complement more traditional forms of union representation Bruce Kaufman Georgia State University Robinson College of Business This book is the first of its kind to answer this challenging question It offers a comprehensive overview of NER in the UK and locates UK practice within an international context Readers are invited to consider the potential implications and limitations of NER arrangements and to examine how unions respond to these NER arrangements through bargaining consultation and representation processes Throughout issues are addressed on both a macro and micro level The book reviews the literature and examines current practice using survey data and original case analysis Engaging readers who are studying industrial relations human resource management employee involvement and consultation unions and management strategy it will also be appeal to practioners working in these areas Case Study Material available Go to the Sample Materials and Chapters link on the left navigation bar to access this excellent additional resource

Employee Representation in Non-Union Firms Paul J. Gollan, David Lewin, 2012 For many decades employee

representation and voice in the employment relationship were manifested mainly through unionism and collective bargaining but that is no longer the case Today most employees do not belong to unions but they may be represented and exercise voice through a variety of other mechanisms and arrangements This paper provides an overview of a special issue of Industrial Relations containing eight papers that analyze various types of non union employee representation These papers feature a wide variety of research designs as well as industry company and employee settings Empirically they draw upon data from the United States the UK Canada and Australia As a set these papers provide the most comprehensive knowledge to date of employee representation in non union firms and also offer recommendations for future research to further enhance such knowledge     Employee Representation in Non-union Firms ,2013     *Voice and Involvement at Work* Paul J. Gollan,Bruce E. Kaufman,Daphne Taras,Adrian Wilkinson,2014-08-21 In the last decade nonunion employee representation NER has become a much discussed topic in the fields of human resource management employment relations and employment labor law This book examines the purpose structure and performance of various types of employee representation bodies created by companies in non union settings to promote collective forums for voice and involvement at the workplace This unique volume presents the first longitudinal evidence on the performance success and failure of NER plans over an extended time period Consisting of twelve detailed in depth case studies of actual NER plans in operation across four countries this volume provides unparalleled evidence on such matters as the motives behind the initial establishment of NER different organizational forms of NER in industry key success and failure factors over the long term pro and con evaluations for employers and employees and more *Voice and Involvement at Work* captures an unequalled international and comparative perspective through a wide cross section of different NER forms     *Nonunion Employee Representation* Bruce E. Kaufman,Daphne Gottlieb Taras,2016-07-08 Examines the history contemporary practice and policy issues of non union employee representation in the USA and Canada The text encompasses many organizational devices that are organized for the purposes of representing employees on a range of production quality and employment issues     **Employee Representation in Non-union Firms** Peter Butler,University of Warwick,2003     *Employment Relations in Non-Union Firms* Tony Dundon,Derek Rollinson,2004-04-22 The precise relationship between an employee and employer is often ambiguous within complex organizational boundaries This book re evaluates the way employment relations are conceptualized and examines employment conditions in non union organizations The authors present a detailed analysis of the conditions and patterns of employment relations in     **Voice and Non-union Workplace** Paul J. Gollan,2005 The papers in this e book examine the development of non union employee relations practices and outcomes from an international perspective focusing on firms attempting to provide workers with a voice The papers draw primarily on in depth case studies as a means to assess the impact of voice arrangements on employee relations processes and outcomes     Introducing Employment Relations Steve Williams,2020 This new and extensively updated edition of *Introducing Employment Relations*

draws on the most up to date research and contemporary examples to help students develop their knowledge understanding and critical assessment of the main issues relating to employment relations Essential reading for undergraduates and postgraduates studying employment relations human resource management and business studies Introducing Employment Relations contains a wealth of features designed to prompt students to critically reflect on how employment relations are regulated experienced and contested by organizations and employees collectively or individually Facilitating learning and prompting lively debates such features include case studies reflective segments international perspectives insights into practice summary points and end of chapter assignment and discussion questions Whilst maintaining a critical focus to draw out the contemporary debates surrounding employment relations this text is written in a lively engaging and accessible style This book is supported by a range of online resources including For students Annotated web links Web case studies Updates to content relating to legislation research or policy Video links For lecturers PowerPoint slides Case study guide A guide to end of chapter questions A guide to web cases

The Oxford Handbook of Participation in Organizations Adrian Wilkinson, Paul J. Gollan, Mick Marchington, David Lewin, 2010-02-18 Employee participation encompasses the range of mechanisms used to involve the workforce in decisions at all levels of the organization whether direct or indirect conducted with employees or through their representatives In its various guises the topic of employee participation has been a recurring theme in industrial relations and human resource management One of the problems in trying to develop any analysis of participation is that there is potentially limited overlap between these different disciplinary traditions and scholars from diverse traditions may know relatively little of the research that has been done elsewhere Accordingly in this book a number of the more significant disciplinary areas are analysed in greater depth in order to ensure that readers gain a better appreciation of what participation means from these quite different contextual perspectives Not only is there a range of different traditions contributing to the research and literature on the subject there is also an extremely diverse sets of practices that congregate under the banner of participation The handbook discusses various arguments and schools of thought about employee participation analyzes the range of forms that participation can take in practice and examines the way in which it meets objectives that are set for it either by employers trade unions individual workers or indeed the state In doing so the Handbook brings together leading scholars from around the world who present and discuss fundamental theories and approaches to participation in organization as well as their connection to broader political forces These selections address the changing contexts of employee participation different cultural institutional models old new economy models shifting social and political patterns and the correspondence between industrial and political democracy and participation

**Sociology of Work** Vicki Smith, 2013-05-16 The simple act of going to work every day is an integral part of all societies across the globe It is an ingrained social contract we all work to survive But it goes beyond physical survival Psychologists have equated losing a job with the trauma of divorce or a family death and enormous issues arise from financial

panic to sinking self esteem Through work we build our self identity our lifestyle and our aspirations How did it come about that work dominates so many parts of our lives and our psyche This multi disciplinary encyclopedia covers curricular subjects that seek to address that question ranging from business and management to anthropology sociology social history psychology politics economics and health Features Benefits International and comparative coverage 335 signed entries A to Z fill 2 volumes in print and electronic formats Cross References and Suggestions for Further Readings guide readers to additional resources A Chronology provides students with historical perspective of the sociology of work In the electronic version the comprehensive Index combines with the Cross References and thematic Reader s Guide themes to provide robust search and browse capabilities     Information Technology and Workplace Democracy Martin Beirne,Harvey Ramsay,2018-03-22 The revolution in new technology gave rise to new work patterns and improved productivity all of which affect the management of human resources Expectations for increased efficiency have not always been fulfilled because of the problems that have arisen in workings of labour relations How can management maximize the benefits of these technologies while co operating with their employees How far are trade unions involved in the decisions as companies adopt new technology Is the workforce consulted in systems design This book originally published in 1992 looks at the problems of developing strategies in information technology when considering labour relations Experts in industrial sociology human resource management and organizational behaviour assess the achievements and failures including consideration of issues such as public sector work gender and race Drawing on empirical evidence the contributors cover a wide range of industries including case studies in electronics and banking together with international comparisons     **Handbook of Research on Employee Voice** Adrian Wilkinson,Jimmy Donaghey,Tony Dundon,Richard B. Freeman,2020-06-26 This thoroughly revised second edition presents up to date analysis from various academic streams and disciplines that illuminate our understanding of employee voice from a range of different perspectives Exploring the previously under represented paradigm of the organizational behaviour approach new chapters take account of a broader conceptualization of employee voice Written by expert contributors this Handbook explores the meaning and impact of employee voice for various stakeholders and considers the ways in which these actors engage with voice processes such as collective bargaining individual processes mutual gains task based voice and grievance procedures     The SAGE Handbook of Industrial Relations Paul Blyton,Edmund Heery,Nicolas Bacon,Jack Fiorito,2008-09-12 This handbook is an indispensable teaching research and reference guide for anyone interested in issues of labour and employment The editors have assembled a top flight group of authors and the end product is an encompassing state of the art review of the industrial relations field Professor Bruce E Kaufman AYSPS Georgia State University This Handbook will quickly become the standard reference in industrial relations research It provides the most comprehensive and challenging presentation of the key theoretical debates and topics of research that will shape our field well into the 21st century All who wish to contribute to this field will need to read this volume and then build on what

these authors have to say Professor Thomas A Kochan MIT Institute for Work and Employment Research This authoritative panorama of the field demonstrates the contemporary vitality breadth and critical depth of industrial relations scholarship and research Thirty four stimulating essays by an international blend of leading academics expertly review the analytical and empirical state of play across all aspects of industrial relations enquiry In doing so a rich agenda for further scholarly endeavour emerges Paul Marginson University of Warwick Over the last two decades a number of factors have converged to produce a major rethink about the field of Industrial Relations Globalization the decline of trade unions the spread of high performance work systems and the emergence of a more feminized flexible work force have opened new avenues of inquiry The SAGE Handbook of Industrial Relations charts these changes and analyzes them It provides a systematic comprehensive survey of the field The book is organized into four interrelated sections Theorizing Industrial Relations The changing institutions that shape employment practice The processes used by governments employers and unions Income inequality employee wellbeing business performance and national comparative advantages The result is a work of unprecedented scope and unparalleled ambition It offers a complete guide to the central debates new developments and emerging themes in the field It will quickly be recognized as the indispensable reference for Teachers Students and Researchers It is relevant to economists lawyers sociologists business and management researchers and Industrial Relations specialists Advances in Industrial and Labor Relations, 2017 David Lewin, Paul J. Gollan, 2018-02-02 Volume 24 of Advances in Industrial and Labor Relations AILR contains eight papers highlighting important aspects of the employment relationship The papers deal with such themes as shifts in workplace voice justice negotiation and conflict resolution in contemporary workplaces **What Do Unions Do?** Thomas S. Barrows, 2017-09-08 One of the best known and most quoted books ever written on labor unions is What Do Unions Do by Richard Freeman and James Medoff Published in 1984 the book proved to be a landmark because it provided the most comprehensive and statistically sophisticated empirical portrait of the economic and socio political effects of unions and a provocative conclusion that unions are on balance beneficial for the economy and society The present volume represents a twentieth anniversary retrospective and evaluation of What Do Unions Do The objectives are threefold to evaluate and critique the theory evidence and conclusions of Freeman and Medoff to provide a comprehensive update of the theoretical and empirical literature on unions since the publication of their book and to offer a balanced assessment and critique of the effects of unions on the economy and society Toward this end internationally recognized representatives of labor and management cover the gamut of subjects related to unions Topics covered include the economic theory of unions the history of economic thought on unions the effect of unions on wages benefits capital investment productivity income inequality dispute resolution and job satisfaction the performance of unions in an international perspective the reasons for the decline of unions and the future of unions The volume concludes with a chapter by Richard Freeman in which he assesses the arguments and evidence presented in the other chapters and presents his evaluation of how What Do Unions Do stands

up in the light of twenty years of additional experience and research This highly readable volume is a state of the art survey by internationally recognized experts on the effects and future of labor unions It will be the benchmark for years to come

**Employment Relations** Pauline Dibben,Geoffrey Wood,Gilton Klerck,2011-02-18 Drawing on the latest research Employment Relations is a key text for anyone studying the CIPD Level 7 Advanced module Managing Employment Relations as well as all those looking to expand their knowledge and understanding in this area Covering both the conceptual debates and contextual factors relating to employment relations as well as key management interventions this is invaluable reading for anyone looking to understand both the theory and practice of employment relations With coverage of the main players in employment relations Trade Unions Employers and the State and critical discussion of the local national and global effects on employment relations Employment Relations provides a thorough grounding in the international context of employment relations With comprehensive consideration of key workplace issues including employee engagement discrimination conflict downsizing and redundancies this is ideal reading for students and practitioners alike Packed with exercises examples and case studies this book allows readers to take a critical approach to this crucial topic Online supporting resources include an instructor s manual lecture slides additional cases annotated web links and further reading

*Labour and Management Co-operation* Stewart Johnstone,2016-04-22 Over the last decade the notion of labour management cooperation and partnership has been central to debates around the future of employee representation In this insightful analysis of the partnership process in the dynamic UK financial services sector Stewart Johnstone focuses on the meaning of partnership the processes involved the different contexts in which events are played out and on how we should assess the outcomes Using detailed case studies conducted in three diverse banking organisations to understand more about the process and employing the analytical efficiency equity voice framework from the US that has never before been employed in a study of UK employment relations Dr Johnstone presents a new way of evaluating the outcomes of a variety of partnership approaches Labour and Management Co operation provides a level of understanding that transcends the stalemate of recent times in which the advocates and critics of different approaches seem to have been locked It will appeal to those with an interest in the current debate about voice and representation and mutual gains taking place amongst those involved with HRM and employee relations in Europe the United States and elsewhere

**Contemporary Employment Relations** Steve Williams,Derek Adam-Smith,2010 Suitable for undergraduate and postgraduate students in the areas of industrial and employment relations personnel and human resource management this work offers an original accessible and critical approach to understanding employment relations



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