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General Stanley  
McChrystal

U.S. ARMY, RETIRED

**MY SHARE OF  
THE TASK**

A MEMOIR

UPDATED WITH A NEW PREFACE

# My Share Of The Task A Memoir

**Anthony S. Fauci**



## **My Share Of The Task A Memoir:**

**My Share of the Task** General Stanley McChrystal, 2013-01-07 General McChrystal is a legendary warrior with a fine eye for enduring lessons about leadership courage and consequence Tom Brokaw General Stanley McChrystal is widely admired for his hunger to know the truth his courage to find it and his humility to listen to those around him Even as the commanding officer of all U S and coalition forces in Afghanistan he stationed himself forward and frequently went on patrols with his troops to experience their challenges firsthand In this illuminating New York Times bestseller McChrystal frankly explores the major episodes and controversies of his career He describes the many outstanding leaders he served with and the handful of bad leaders he learned not to emulate And he paints a vivid portrait of how the military establishment turned itself in one generation into the adaptive resilient force that would soon be tested in Iraq Afghanistan and the wider War on Terror A compelling account of his impressive career The Wall Street Journal This is a brilliant book about leadership wrapped inside a fascinating personal narrative Walter Isaacson author of Steve Jobs Stanley McChrystal retired in July 2010 as a four star general in the U S Army His last assignment was as the commander of the International Security Assistance Force and as the commander of U S forces in Afghanistan He is currently a senior fellow at Yale University s Jackson Institute for Global Affairs and cofounder of the McChrystal Group a leadership consulting firm He and his wife Annie live in Virginia

Learning the Lessons of Modern War Thomas G. Mahnken, 2020-06-16 Learning the Lessons of Modern War uses the study of the recent past to illuminate the future More specifically it examines the lessons of recent wars as a way of understanding continuity and change in the character and conduct of war The volume brings together contributions from a group of well known scholars and practitioners from across the world to examine the conduct of recent wars in Iraq Afghanistan the Middle East South America and Asia The book s first section consists of chapters that explore the value of a contemporary approach to history and reflect on the value of learning lessons from the past Its second section focuses on the wars in Iraq and Afghanistan Chapters on Iraq discuss the lessons of the Iraq War the British perspective on the conflict and the war as seen through the lens of Saddam Hussein s military Chapters on Afghanistan discuss counterinsurgency operations during the war Britain s experience in Afghanistan raising and training Afghan forces and U S interagency performance The book s third section examines the lessons of wars involving Russia Israel Sri Lanka the Philippines Georgia and Colombia It concludes by exploring overarching themes associated with the conduct of recent wars Containing a foreword by former National Security Advisor Lieutenant General H R McMaster Learning the Lessons of Modern War is an indispensable resource for international relations and security studies scholars policymakers and military professionals

Unwinnable Theo Farrell, 2017-09-07 Afghanistan was an unwinnable war As British and American troops withdraw discover this definitive account that explains why It could have been a very different story British forces could have successfully withdrawn from Afghanistan in 2002 having done the job they set out to do to defeat al Qaeda Instead in the

years that followed Britain paid a devastating price for their presence in Helmand province So why did Britain enter and remain in an ill fated war Why did it fail so dramatically and was this expedition doomed from the beginning Drawing on unprecedented access to military reports government documents and senior individuals Professor Theo Farrell provides an extraordinary work of scholarship He explains the origins of the war details the campaigns over the subsequent years and examines the West s failure to understand the dynamics of local conflict and learn the lessons of history that ultimately led to devastating costs and repercussions still relevant today The best book so far on Britain s war in Afghanistan International Affairs Masterful irrefutable Farrell records all these military encounters with the irresistible pace of a novelist Sunday Times

Voices of the Afghanistan War Brian L. Steed, Sheri Steed, 2023-06-15 The War in Afghanistan was the longest military conflict in American history In a diverse collection of primary documents this book explores the evolving legacy of the war and its impact on the countless lives it changed forever Following the terrorist attacks on September 11 2001 the United States spent almost 20 years at war in Afghanistan until it officially withdrew its military forces in August 2021 As the longest war in American history the War in Afghanistan cost trillions of dollars to sustain and claimed the lives of thousands of American soldiers and many more Afghan civilians This book tells the story of the war from its varied perspectives including documents from American and Afghan politicians high ranking military officers and diplomats The topics covered are even more diverse ranging from the building and training of security forces and the use of drones in modern warfare to the importance of education and the role of women in combat What the editors lead readers to understand is that the peoples referred to as Afghans have little in common beyond the land itself a simple basic and ultimately ignored reality at the heart of the U S invasion occupation and frustration in Afghanistan

**The Savage Wars Of Peace** Max Boot, 2014-03-11 Anyone who wants to understand why America has permanently entered a new era in international relations must read this book Vividly written and thoroughly researched Los Angeles Times America s small wars imperial war or as the Pentagon now terms them low intensity conflicts have played an essential but little appreciated role in its growth as a world power Beginning with Jefferson s expedition against the Barbary pirates Max Boot tells the exciting stories of our sometimes minor but often bloody landings in Samoa the Philippines China Haiti the Dominican Republic Nicaragua Mexico Russia and elsewhere Along the way he sketches colorful portraits of little known military heroes such as Stephen Decatur Fighting Fred Funston and Smedley Butler This revised and updated edition of Boot s compellingly readable history of the forgotten wars that helped promote America s rise in the last two centuries includes a wealth of new material including a chapter on the wars in Iraq and Afghanistan and a new afterword on the lessons of the post 9 11 world

**ISIS** Brian L. Steed, 2016-06-20 Providing up to date information for general readers as well as those well informed about the Islamic State this book offers an essential understanding of the rise of ISIS and its current influence in the Middle East as well as worldwide ISIS also referred to as ISIL the Islamic State or Daesh began to assert its power and gain recognition for its militant and terroristic

activities in April 2013 After the coordinated attacks in Paris on November 13th 2015 ISIS has captured the full attention of observers in the West This accessible book explains what ISIS is what the group s goals are what their members believe and why their ranks are growing Readers will gain an understanding of how ISIS is a unique group one seeking to be the army of the righteous fighting to defeat the unbelievers and usher in the end of days but that the extremist views of ISIS are an expression of a growing frustration with life in the Middle East and elsewhere shared by a larger community of non state and post state actors The book provides an introduction that documents the origins of ISIS within the larger Al Qaeda organization during the Iraq War The following chapters discuss the origins development and territorial expansion of ISIS in Syria and Iraq and examine the ideological motivations behind the emergence of ISIS thereby enabling a nuanced understanding of the importance of ISIS in contemporary history Other entries discuss individuals events and organizations that put ISIS in historical context in terms of contemporary events since the Iraq War into the present and explain the group s position within the complex conflict currently boiling in the Middle East

**Historical Dictionary of United States Intelligence** Michael A. Turner, 2014-10-08 While the United States has had some kind of intelligence capability throughout its history its intelligence apparatus is young dating only to the period immediately after World War II Yet in that short a time it has undergone enormous changes from the labor intensive espionage and covert action establishment of the 1950s to a modern enterprise that relies heavily on electronic data technology satellites airborne collection platforms and unmanned aerial vehicles to name a few This second edition covers the history of United States intelligence and includes several key features Chronology Introductory essay Appendixes Bibliography Over 600 cross referenced entries on key events issues people operations laws regulations This book is an excellent access point for members of the intelligence community students scholars and historians legal experts and general readers wanting to know more about the history of U S intelligence

Western Jihadism Jytte Klausen, 2021 This book tells the story of Al Qaeda and its development in the West *The Islamic State* Yonah Alexander, Dean Alexander, 2015-09-08 The so called Islamic State IS that has swept into power in parts of Syria and Iraq presents an imminent danger to the global community with its capacity as an effective ideologically motivated and bloodthirsty fighting force coupled with its expanding territorial reach on the ground and online The IS has taken on a quasi state form that mixes modernity with ancient rites and aggressively promotes sectarian violence and religious extremism with a decidedly apocalyptic bent Too it has introduced to the Middle East a new level of extremism and brutality marked by volatile fluidity with far reaching dangerously destabilizing effects on state and non state actors regionally and globally This book offers insights into the nature of the IS and what the international community can do to combat it In order to achieve this objective the origins intentions leadership capabilities and operations of the IS are explored The Islamic State s multifaceted efforts and effects in the region and beyond are described Also national regional and global strategies that are being pursued to address the new threat are examined To this end a range of recommendations are

offered on specific steps that governmental intergovernmental and non governmental bodies can take to counter the IS menace Lastly additional insights are presented relevant to combating the IS and undermining its potential future capabilities

**Theory of Strategy** Colin S. Gray, 2018 This book provides a short and accessible introduction to the theory of strategy examines the general theory of strategy in accordance with 23 key Principles and explains its nature functions and intended consequences Theory of Strategy makes the radical argument that the familiar structure of strategy s general theory political ends strategic ways military means and assumptions holds as sound for security at all times and in all places of human necessity Strategy is ever varying in its character but not in its nature which is unchanging

Reconstructing a Shattered Egyptian Army Youssef Aboul-Enein, 2014-06-15 Central to CDR Youssef Aboul Enein s career has been the mission to introduce America s military leaders to Arabic works of military significance Just like American military leaders who had an obsession for all things Russian during the Cold War in order to understand the Soviets the war on al Qaida and the complex nuances of the Arab Spring demand a deeper comprehension of the Middle East from direct sources The memoirs of General Mohamed Fawzi Egyptian War Minister from 1967 to 1971 were first published in 1984 but his work has not ben translated and remains undiscovered by English speaking readers Many in the United States Armed Services have yet to be introduced to his ideas perspectives and the seeds by which the 1973 Yom Kippur War were laid In this new contribution to his series of essays written for Infantry Journal Aboul Enein has determined to bring to life the military thoughts of this Arab War Minister This book is a joint Infantry Naval Institute Press project that has condensed the entire collection of essays on Fawzi to a single volume to provide future generations of America s military leaders with access his ideas Fawzi is unique among Arab generals for his scathing critique of his own armed forces and from his critical examination of what went wrong in 1967 he was able to slowly resurrect the Egyptian Armed Forces to a level that enabled Sadat to consider an offensive in 1973 This Egyptian general will provide insights into the level of Soviet cooperation and military aid provided Egypt after the 1967 Six Day War known simply in Arabic by one word al Naksah the setback not to be confused with the 1948 Arab Israeli War known by one word al Nakbah the catastrophe While Fawzi lapses into conspiracy indulges in wishful thinking and employs the language of pan Arabism on occasion much like Soviet military theorists couched their ideas in Marxist Leninist rhetoric this will not stop serious American students of war from recognizing his brilliance about the lessons learned from the crushing defeat of Egyptian arms in the 1967 Six Day War

**A Military Leadership Notebook** Walter F. Ulmer Jr., 2017-10-16 Within formal organizations like the military individuals in charge rely on two sources of authority to get the job done granted statutory power and personal power which is gained by earning trust Good leaders use both In A Military Leadership Notebook Walter F Ulmer Jr who retired from the U S Army as a lieutenant general explores what makes a great commander While he focuses on the military the leadership lessons he shares work in war and peace on land and at sea and in small and large organizations Ulmer defines leadership shares his personal philosophy of leadership reveals tips on

measuring a leader's success and outlines behaviors that can lead to success as well as those that can lead to disaster. He also wades into the debate over whether leaders are born or made, explains why it's important to respect the authority and responsibility of subordinate leaders, and how to manage organizations and large staffs. No matter what your military rank and even if you're a civilian leader, this guide will be a leadership teaching tool that you'll refer to for years to come.

**Hubris, Self-Interest, and America's Failed War in Afghanistan** Thomas P. Cavanaugh, 2015-07-22 This book describes the conduct of the US-led post 9/11 war in Afghanistan. Adopting a long-term perspective, it argues that even though Washington initially had an opportunity to achieve its security goals and give Afghanistan a chance to enter a new era, it compromised any possibility of success from the very moment it let bin Laden escape to Pakistan in December 2001 and found itself locked in a strategic overreach. Given the bureaucratic and rhetorical momentum triggered by the war on terror in America, the Bush Administration was bound to deploy more resources in Afghanistan sooner or later, despite its focus on Iraq. The need to satisfy unfulfilled counterterrorism objectives made the US dependent on Afghanistan's warlords, which compromised the country's stability and tarnished its new political system. The extension of the US military presence made Washington lose its leverage on the Pakistan army leaders, who, aware of America's logistical dependency on Islamabad, supported the Afghan insurgents, their historical proxies, more and more openly. The extension of the war also contributed to radicalize segments of the Afghan and Pakistani populations, destabilizing the area further. In the meantime, the need to justify the extension of its military presence influenced the US-led coalition into proclaiming its determination to democratize and reconstruct Afghanistan. While highly opportunistic, the emergence of these policies proved both self-defeating and unsustainable due to an inescapable collision between the US-led coalition's inherent self-interest, hubris, limited knowledge, limited attention span, and limited resources, and on the other hand, Afghanistan's inherent complexity. As the critical contradictions at the very heart of the campaign increased with the extension of the latter's duration, scale, and cost, America's leaders, entrapped in path dependence, lost their strategic flexibility. Despite debates on troops, resource allocation, and more sophisticated doctrines, they repeated the same structural mistakes over and over again. The strategic overreach became self-sustaining until its costs became intolerable, leading to a drawdown which has more to do with a pervasive sense of failure than with the accomplishment of any noble purpose or strategic breakthrough.

**Sudden Justice** Chris Woods, 2015-04-15 Less than a month after the September 11th attacks, a tiny CIA-controlled Predator drone flew over Kandahar searching out the home of the Taliban supreme commander Mullah Mohammed Omar. A lack of understanding of the drone's capabilities combined with a messy chain of command allowed Omar to escape, but the strike on a nearby convoy vehicle became the Predator's first lethal action. Since then, the use of armed drones has become the dominant American way of war. In *Sudden Justice*, award-winning investigative journalist Chris Woods explores the secretive history of the United States' use of armed drones and their key role not only on today's battlefields but also in a covert targeted killing project that has led to the deaths of



thousands The CIA nurtured and developed drones before the War on Terror ever began seeking a platform from which it could monitor its targets and act lethally and instantly on the intelligence it gathered Since then remotely piloted aircraft have played a critical role in America's global counter terrorism operations and have been deployed to devastating effect in conventional wars in Afghanistan Iraq and Libya Drone crews analysts intelligence officials and military commanders all speak frankly to the author about how armed drones revolutionized warfare and the unexpected costs to some of those involved But there is another secret war one in which drones scour the skies of Yemen Pakistan and Somalia in search of militant and terrorist targets The American government insists that this hidden war is legal The CIA even claims that its armed drones are the most precise weapon ever invented so perfect that civilians are no longer killed Sudden Justice describes the reality of this secret drone war one in which hundreds of civilians have died and the wider strategic interests of the United States may have been jeopardized The ability to target its enemies from the safety of headquarters thousands of miles from the battlefield has profound implications for how America conducts its foreign policy and for how it is seen in the world As the first book to comprehensively assemble and analyze the facts about the U S drone program Sudden Justice is the essential guide for understanding its implications

*The Good War* Jack Fairweather, 2014-11-11 In the earliest years of the war in Afghanistan after the Taliban fell to an American led coalition the fight there appeared to be a triumph a good war in comparison to the debacle in Iraq Now thirteen years after it began it has turned into the longest war in U S history as well as the most profligate at an estimated 4 to 6 trillion the final price tag for America's part in the war in Afghanistan will be higher than that of World War II And with thousands of coalition servicemen and Afghan civilians having paid for the war with their lives or limbs the true cost of this futile expedition may never be properly calculated As we wind down our combat operations in Afghanistan and slouch toward withdrawal the time is right for a full accounting of what went wrong In *The Good War* acclaimed author and war correspondent Jack Fairweather goes beyond the battlefield to explore the righteous intentions and stunning hubris that brought the United States and its allies to the verge of defeat in this far flung theater Drawing on hundreds of interviews troves of previously untapped material from Afghan government archives and months of experience living and reporting in Afghanistan Fairweather traces the course of the conflict from its inception following the terrorist attacks of 9 11 to its steady drawdown during President Obama's second term in the process offering a bold reassessment of the war He describes how the Bush administration came within a hair's breadth of making peace with the Taliban in 2002 He shows how Afghan opium could have rebuilt the country rather than destroying it And he provides the most intimate portrait yet of Afghan President Hamid Karzai arguing that Karzai's gravest mistake was giving in not to warlords but rather to the international community which has consistently prevented him from taking the necessary steps to help Afghans seize their own future A timely lesson in the perils of nation building and a sobering reminder of the limits of American power *The Good War* leads readers from the White House situation room to Afghan military outposts from warlords



palaces to insurgents dens to explain how the US and our allies might have salvaged the Afghan campaign and how we might rethink other good wars in the future

**Military Realism** Peter Campbell, 2019-05-08 After the Vietnam War the U S Army considered counterinsurgency COIN a mistake to be avoided Many found it surprising then when setbacks in recent conflicts led the same army to adopt a COIN doctrine Scholarly debates have primarily employed existing theories of military bureaucracy or culture to explain the army's re embrace of COIN but Peter Campbell advances a unique argument centering on military realism to explain the complex evolution of army doctrinal thinking from 1960 to 2008 In five case studies of U S Army doctrine Campbell pits military realism against bureaucratic and cultural perspectives in three key areas nuclear versus conventional warfare preferences for offense versus defense and COIN missions and finds that the army has been more doctrinally flexible than those perspectives would predict He demonstrates that decision makers while vowing in the wake of Vietnam to avoid COIN missions nonetheless found themselves adapting to the geopolitical realities of fighting low intensity conflicts In essence he demonstrates that pragmatism has won out over dogmatism At a time when American policymakers remain similarly conflicted about future defense strategies Campbell's work will undoubtedly shape and guide the debate

**Cycles in US Foreign Policy since the Cold War** Thomas H. Henriksen, 2017-01-25 This book describes how American international policy alternates between engagement and disengagement cycles in world affairs These cycles provide a unique way to understand assess and describe fluctuations in America's involvement or non involvement overseas In addition to its basic thesis the book presents a fair minded account of four presidents foreign policies in the post Cold War period George H W Bush Bill Clinton George W Bush and Barack Obama It suggests recurring sources of cyclical change along with implications for the future An engaged or involved foreign policy entails the use of military power and diplomatic pressure against other powers to secure American ends A disengaged or noninvolved policy relies on normal economic and political interaction with other states which seeks to disassociate from entanglements

*Our Latest Longest War* Aaron B. O'Connell, 2017-04-03 Our Latest Longest War is a chronicle of how why and in what ways the war in Afghanistan failed Edited by historian and Marine lieutenant colonel Aaron B O Connell the essays collected here represent nine different perspectives on the war all from veterans of the conflict both American and Afghan Book jacket

**Directorate S** Steve Coll, 2018 Examines America's intelligence military and diplomatic efforts to defeat Al Qaeda and the Taliban in Afghanistan and Pakistan since 9 11 Amazon com

**The Use of Force for State Power** Michael Warner, John Childress, 2020-06-22 This book studies force the coercive application of power against resistance building from Thomas Hobbes observation that all self contained political orders have some ultimate authority that uses force to both dispense justice and to defend the polity against its enemies This cross disciplinary analysis finds that rulers concentrate force through cooperation conveyance and comprehension applying common principles across history Those ways aim to keep foes from concerting their actions or by eliminating the trust that should bind them In short they make enemies afraid to cooperate and now they are doing so in

cyberspace as well

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