assessment will explore the challenges and problems facing the European car market and the organisational change management approach adopted by Eved in the reorganisation of Inguer at Halewood. It shall also critically analyse if the location and reputation of the Halewood plant as a ceptor of excellence had any inflaence in the strategic syongenisation of Inguest.

# Europe's Car Challenges

The automostive inclusive in critical to European manufacturing, being one of Examppe's enapor insdustries, II. employs sos per crest of the total. work/come within European. mamofacturing industries. Inimportance is alonely linked to the growth of the domestic economy and largely due to the fact that it accounts for a frage: amount of international export. According to the European Union's Department for Ennorprise and Industry, "The-EX.List the Surgeon instromention: prinduction region (34%) in the swell and the industry comprises

Change management approach degroved of Jaquar Halewood

7.5 % of the manufacturing writer in the Linian\* (EC 2008). Direct employment by the automotive industry stands at about two million employment effect (direct ental employment effect (direct and indirect) is intimated to be about two million.

With thirty different cut. companies competing for a insertest share, the Datopean carstuarbert to purkably the most districult and energetisher market in the world. However, prentity have been falling in propert years and market trends barrer allow electrons are expaid. decline in sales. Furthermore. Barrape's car market suffers from excess capacity busing: Declaration theory, are exclanational capacity for three to five million units. These challenges could her attributed to exomernic changes within the industry. fonces of globalisation, open competition from Japanese manufactuation and the shift. forces investigational decisionmaking towards the European Limiters inchiefly have level too than sandermining of the traditional notion of nutional production. within the European car

industry. In addition, the worsening micro-economic situation where consumer demand has been falling has also been condited with the decline since the late WTs.

The competitive greeth: steadings: for smoot companies in: trying to expand their market. shant is by cutting into the market share of one abother. and by implementing cost chartelying transposition. nationalisation, diversification. into-new sections, fully acquire or acquisition of a stake inanalogous businesses and shifting from Ford-style missprooduction to learn. proximation training and priodularisation. This competition and desire for global shorstramor has led to an becampasser in the recombon of morrgens and acquisitions. within the industry. Mergers arted acceptaintitations, theorytone afficies the continuity to wider. Its focus of core competencies to cover unchaitened territories.

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