

From Root to McNamara

*Army organization and administration,
1900-1963*

James E. Hewes



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From Root To Mcnamara Army Organization And Administration 1900 1963

George Hofmann



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Center of Military History United States, 2015-01-07 While military history abounds in the dramatic fare of battles and campaigns definitive analysis of the evolution of the organization and administration of the departmental headquarters in the capitals has been a relatively neglected field Yet upon the efficiency and effectiveness of the administrative apparatus needed to build train equip and supply armed forces depends much of the success in the test of battle The present study grew out of a monograph originally designed to provide a simple guide to the principal changes in Army departmental organization since 1942 Expanded later to cover the period beginning with 1900 the era of reform introduced by Secretary of War Elihu Root and to provide a larger measure of analysis this study traces changes relating to Army management in the central headquarters down to the early 1960s when new and dramatic reforms in Army organization were carried out during the regime of Secretary of Defense Robert S McNamara The account focuses on a single but important theme the management of the Army administrative and logistical structure in the era of America's rise to global power **From Root to McNamara**
James Hewes, Jr., 2005-01-01 While military history abounds in the dramatic fare of battles and campaigns definitive analysis of the evolution of the organization and administration of the departmental headquarters in the capitals has been a relatively neglected field Yet upon the efficiency and effectiveness of the administrative apparatus needed to build train equip and supply armed forces depends much of the success in the test of battle The present study grew out of a monograph originally designed to provide a simple guide to the principal changes in Army departmental organization since 1942 Expanded later to cover the period beginning with 1900 the era of reform introduced by Secretary of War Elihu Root and to provide a larger measure of analysis this study traces changes relating to Army management in the central headquarters down to the early 1960s when new and dramatic reforms in Army organization were carried out during the regime of Secretary of Defense Robert S McNamara The account focuses on a single but important theme the management of the Army administrative and logistical structure in the era of America's rise to global power It fills a gap in the literature and is presented as a contribution to the field of organizational and administrative history While the author's focus is on the Army headquarters staff he indicates parallel trends in organization in industry and government and relates his theme to historic conflicts over centralization of control The volume presents a useful survey in a field of continuing importance that should be of interest to administrators and managers both in and out of the Army as well as to students of military history and public administration
 From Root to McNamara James R. Hewes, 1975 *From Root to McNamara* James E. Hewes (Jr.), 1975 *A Guide to the Study and Use of Military History* John E. Jessup, 1979 **Commanding Generals and Chiefs of Staff, 1775-1995**
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the United States Army Charles R. Shrader, 2006 History of Operations Research in the United States Army, Volume 2: 1961-1973, 2008, 2008 History of the Office of the Secretary of Defense Steven L. Rearden, 1984 George W. Goethals and the Army Rory McGovern, 2019-03-22 Best known for leading the construction of the Panama Canal George W Goethals 1858 1928 also played a key role in the decades long reform that transformed the American military from a frontier constabulary to the expeditionary force of an ascendant world power George W Goethals and the Army is at once the first full account of Goethals s life and military career in ninety years and an in depth analysis of the process that defined his generation s military service the evolution of the US Army during the late nineteenth and early twentieth centuries George W Goethals was a lieutenant and a captain during the post Reconstruction years of debate about reform and the future of the army He was a major when the most significant reforms were created and he helped with their implementation As a major general during World War I he directed a significant part of the army s adaptation resolving crises in the mobilization effort caused largely by years of internal resistance to reform Following Goethals s career and analyzing reform from his unique perspective military historian Rory McGovern effectively shifts the focus away from the intent and toward the reality of reform revealing the importance of the interaction between society institutional structures and institutional culture in the process In this analysis Goethals s experiences military thought managerial philosophy conceptions of professionalism and attitude about training and development provide a framework for understanding the army s institutional culture and his generation s relative ambivalence about reform In its portrait of an officer whose career bridged the distance between military generations George W Goethals and the Army also offers a compelling and complex interpretation of American military reform during the Gilded Age and Progressive Era and valuable insight into the larger dynamics of institutional change that are as relevant today as they were a century ago *Military History* United States. Superintendent of Documents, 1990 **Mobility, shock, and firepower: The Emergence of the U.S. Army's Armor Branch, 1917-1945** Robert S. Cameron, The following pages provide a narrative analysis of the U S Army s development of armored organizations and their related doctrine materiel and training activities in the period 1917 1945 The development of new armor doctrines and organizations to exploit emerging technologies concepts and missions is the heart of this work How that transition was accomplished during the brief space of about twenty years the accepted duration of a single generation is a story worthy of careful examination as our Army gropes with managing similar transformations today *Made, Not Born* Bruce Newsome, 2007-09-30 Why do the combat capabilities of individual soldiers vary so much This book seeks to provide an answer to this and other questions about variability in combat performance Some soldiers flee quickly from the battlefield while others endure all hardships until the bitter end Some combat units can perform numerous types of missions while others cannot keep themselves organized during peacetime Some militaries armed with obsolete weapons have out fought enemies with the latest weapons just as some massively outnumbered armies have beaten back much larger opponents In

this first social scientific study of the effectiveness of combat troops Newsome evaluates competing explanations for the varying combat capabilities and performances There are four main explanations each emphasizing the influence of a single factor The first focuses on material endowments How well funded are the troops Do they have the latest protective gear and the most advanced weaponry Second some analysts claim that democracies produce better commanders superior strategies more motivated personnel or better managed personnel others however associated those characteristics with more authoritarian forms of government Third is the idea that giving more power to the troops on the ground in individual combat units empowers them with decision making capability and adaptability to fast changing situations and circumstances Newsome presents evidence that decentralized personnel management does correlate with superior combat performance Fourth soldier capabilities and performance often are assumed to reflect intrinsic attributes such as prior civilian values Newsome argues that the capabilities of combat soldiers are acquired through military training and other forms of conditioning but he does not entirely discount the role of a soldier s individual character In the age old nature vs nurture argument he finds that intrinsic qualities do count but that extrinsic factors such as training and environment matter even more

Transportation Corps Professional Bulletin ,1992 **Through Mobility We Conquer** George Hofmann,2006-07-03 The U S Cavalry which began in the nineteenth century as little more than a mounted reconnaissance and harrying force underwent intense growing pains with the rapid technological developments of the twentieth century From its tentative beginnings during World War I the eventual conversion of the traditional horse cavalry to a mechanized branch is arguably one of the greatest military transformations in history Through Mobility We Conquer recounts the evolution and development of the U S Army s modern mechanized cavalry and the doctrine necessary to use it effectively The book also explores the debates over how best to use cavalry and how these discussions evolved during the first half of the century During World War I the first cavalry theorist proposed combining arms coordination with a mechanized force as an answer to the stalemate on the Western Front Hofmann brings the story through the next fifty years when a new breed of cavalymen became cold war warriors as the U S Constabulary was established as an occupation security police force Having reviewed thousands of official records and manuals military journals personal papers memoirs and oral histories many of which were only recently declassified George F Hofmann now presents a detailed study of the doctrine equipment structure organization tactics and strategy of U S mechanized cavalry during the changing international dynamics of the first half of the twentieth century Illustrated with dozens of photographs maps and charts Through Mobility We Conquer examines how technology revolutionized U S forces in the twentieth century and demonstrates how perhaps no other branch of the military underwent greater changes during this time than the cavalry **U.S. Army Mobilization and Logistics in the Korean War** Terrence J. Gough,1987

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