
FACTORY PHYSICS

Foundations of Manufacturing Management

SECOND EDITION

Wallace J. Hopp

Northwestern University

Mark L. Spearman

Georgia Institute of Technology



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Wallace J. Hopp, Mark L. Spearman



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Factory Physics Wallace J. Hopp, Mark L. Spearman, 2011-08-31 Our economy and future way of life depend on how well American manufacturing managers adapt to the dynamic globally competitive landscape and evolve their firms to keep pace. A major challenge is how to structure the firm's environment so that it attains the speed and low cost of high volume flow lines while retaining the flexibility and customization potential of a low volume job shop. The book's three parts are organized according to three categories of skills required by managers and engineers: basics, intuition, and synthesis. Part I reviews traditional operations management techniques and identifies the necessary components of the science of manufacturing. Part II presents the core concepts of the book, beginning with the structure of the science of manufacturing and a discussion of the systems approach to problem solving. Other topics include behavioral tendencies of manufacturing plants, push and pull production systems, the human element in operations management, and the relationship between quality and operations. Chapter conclusions include main points and observations framed as manufacturing laws. In Part III, the lessons of Part I and the laws of Part II are applied to address specific manufacturing management issues in detail. The authors compare and contrast common problems, including shop floor control, long range aggregate planning, workforce planning, and capacity management. A main focus in Part III is to help readers visualize how general concepts in Part II can be applied to specific problems. Written for both engineering and management students, the authors demonstrate the effectiveness of a rule-based and data-driven approach to operations planning and control. They advance an organized framework from which to evaluate management practices and develop useful intuition about manufacturing systems. **Forthcoming Books** Rose, 1999

Factory Physics. Wallace Hopp, 2000-04 **Factory Physics** Wallace J. Hopp, Mark L. Spearman, 2001 Publisher Description [Factory Physics](#) Wallace J. Hopp, Mark L. Spearman, 1995-09 **Factory Physics** Wallace Hopp, Mark Spearman, 2007-10-24 After a brief introductory chapter, *Factory Physics 3e* is divided into three parts: I The Lessons of History, II *Factory Physics*, and III Principles in Practice. The scientific approach to manufacturing and supply chain management developed in Part II is unique to this text. No other text or professional book provides a rigorous, principles-based foundation for manufacturing management. The Third Edition offers tighter connections between Lean Manufacturing, MRP, ERP, Six Sigma, Supply Chain Management, and *Factory Physics*. In addition to enhancing the historical overview of how these systems evolved, the authors show explicitly how users can achieve Lean Manufacturing objectives: faster response, less inventory, using the integration aspects of MRP, ERP, SCM systems along with the variance analysis methods of Six Sigma. *Factory Physics* provides the overarching framework that coordinates all of these initiatives into a single, focused strategy.

Factory Physics Wallace Hopp, 1995-09 After a brief introductory chapter, *Factory Physics 3e* is divided into three parts: I The Lessons of History, II *Factory Physics*, and III Principles in Practice. The scientific approach to manufacturing and supply chain management developed in Part II is unique to this text. No other text or professional book provides a rigorous, principles-

based foundation for manufacturing management The Third Edition offers tighter connections between Lean Manufacturing MRP ERP Six Sigma Supply Chain Management and Factory Physics In addition to enhancing the historical overview of how these systems evolved the authors show explicitly how users can achieve Lean Manufacturing objectives faster response less inventory using the integration aspects of MRP ERP SCM systems along with the variance analysis methods of Six Sigma Factory Physics provides the overarching framework that coordinates all of these initiatives into a single focused strategy

Ri Im Factory Physics Hopp,Wallace J. Hopp,Mark L. Spearman,2000-12-01 **Factory Physics for Managers (PB)** Edward S. Pound,Jeffrey H. Bell,Mark L. Spearman,2014-04-04 From the award winning developers of Factory Physics a powerful leadership guide for breakthrough performance A comprehensive guide that cuts through the hodgepodge of copycat initiatives overblown buzzwords confusing mathematics and misguided software Factory Physics for Managers is a breath of fresh air for operations managers and executives Written by the leaders and experts behind the bestselling Factory Physics it s a brilliant crash course in the practical science of operations designed to help you Achieve best possible profit cash flow and customer service Attain highest return with existing Lean Six Sigma and ERP initiatives Manage your capacity inventory response time and variability with high predictability Simplify management of complexity using existing IT systems Use the fundamentals of science to ensure your operation s success See your company and procedures more clearly Improve intuition decision making and strategy execution A strategy of imitation is not much of a strategy Most every company uses the common continuous improvement initiatives This highly accessible guide addresses but goes beyond other business approaches such as Lean Six Sigma and Theory of Constraints by offering a customizable plan that you can apply to any manufacturing based industry or supply chain You ll discover invaluable tools for developing operations strategy and driving execution by using practical science to assess your procedures target problems and find solutions You ll learn essential life lessons from the best and worst practices of corporate leaders like Toyota and Boeing You ll find ingenious new ways to improve your leadership by predictively managing the tradeoffs that every operation faces whether it s more or less inventory or capacity higher or lower customer service or more or fewer products Using this approach you can tackle these natural conflicts in business through a practical comprehensive science of operations Factory Physics for Managers makes it easier to choose and execute the best strategy for better productivity and even bigger profits Praise for Factory Physics for Managers Factory Physics for Managers is a proven path to flawless execution and results Leading vs following in our industry is predicated on the relentless pursuit of putting order to chaos Factory Physics science and CSuite software have given our organization the ability to plan predict model and execute based on explosive growth and rapid fire dynamic changes to our business model In our case history is not a good predictor of the future so we need to deploy our resources wisely and the Factory Physics approach has helped us do just that Larry Doerr COO Strasys Shows how the science behind Lean initiatives can greatly improve results in terms of productivity and resources Bill Fierle Vice President and General

Manager TopWorx Emerson Brings powerful accessible science to operations management The Factory Physics playbook enables me to lead the harnessing of our data more effectively for modeling planning control and feedback Armed with the concepts common language and tools in this book I can partner with operations leadership to impact the bottom line Jeffrey Korman CIO Hu Friedy Mfg LLC Chicago **Factory Physics** Wallace J. Hopp,1998

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