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Varieties of Police Behavior James Q. WILSON,2009-06-30 The patrolman has the most difficult complex and least understood task in the police department Much less is known of him than of his better publicized colleague the detective In this important and timely book James Q Wilson describes the patrolman and the problems he faces that arise out of constraints imposed by law politics public opinion and the expectations of superiors The study considers how the uniformed officer in eight communities deals with such common offenses as assault theft drunkenness vice traffic and disorderly conduct Six of the communities are in New York State Albany Amsterdam Brighton Nassau County Newburgh and Syracuse The others are Highland Park Illinois and Oakland California Enforcing laws dealing with common offenses is especially difficult because it raises the question of administrative discretion Murder in the eyes of the police is unambiguously wrong and murderers are accordingly arrested but in cases such as street corner scuffles or speeding motorists the patrolman must decide whether to intervene should the scuffle be stopped should the motorist be pulled over and if he does just how to intervene by arrest a warning an interrogation In most large organizations the lowest ranking members perform the more routinized tasks and the means of accomplishing these tasks are decided by superiors but in a police department the lowest ranking officer the patrolman is almost solely responsible for enforcing those laws which are the least precise the most

ambiguous Three ways or styles of policing the watchman the legalistic and the service styles are analyzed and their relation to local politics is explored In the final chapter Mr Wilson discusses if and how the patrolman s behavior can be changed and examines some current proposals for reorganizing police departments He observes that the ability of the patrolman to do his job well may determine our success in managing social conflict and our prospects for maintaining a proper balance between liberty and order Table of Contents 1 Introduction 2 THE PATROLMAN The Maintenance of Order Justice as a Constraint Some Organizational Consequences 3 THE POLICE ADMINISTRATOR Managing Discretion Critical Events 4 POLICE DISCRETION The Determinants of Discretion The Eight Communities The Uses of Discretion 5 THE WATCHMAN STYLE The Organizational Context Some Consequences 6 THE LEGALISTIC STYLE The Organizational Context Some Consequences 7 THE SERVICE STYLE The Organizational Context Some Consequences 8 POLITICS AND THE POLICE Politics and the Watchman Style Politics and the Service Style Politics and the Legalistic Style Some Findings from National Data 9 CONCLUSIONS AND POLICY IMPLICATIONS Reviews of this book This book is a departure from the traditional treatise and actually does take a large and long awaited step toward revitalizing an exciting and important but inexcusably weak area of political science The American Political Science Review Reviews of this book This book must unquestionably become an indispensable study of politics in the American city It is based on enormous and detailed research The material is presented in a controlled and disciplined no nonsense style New York Review of Books Reviews of this book This is surely one of the most informative books about the police ever written Varieties of Police Behavior is a rich sophisticated book by an author unusually able to tackle the comprehensiveness and interdependence of the issues which affect police performance and his analysis and conclusions have much to teach Times Literary Supplement It is without doubt the finest book on the American police ever written and Professor Wilson is one of our best known scholars of urban affairs Rich full to the brim with increasing details and shrewd insight Anyone who wants to have an informed opinion about the policeman s relations to law and order ought to read it Irving Kristol Monthly Catalog of United States Government Publications ,1998

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