

4. The following information relates to the production of a product:

Input	2,000
Normal loss	20% of input
Output	1,200

What is the abnormal gain/loss?

- Abnormal loss of 240 items
- Abnormal gain of 240 items
- Abnormal loss of 200 items
- Abnormal gain of 200 items

Material	2500	ML	165 (2000 x 10%)
Waste	2500	Waste	2500
Output	2500	Output	2500

5. A firm uses 2000 kilograms (kg) of a raw material per month. Each order costs \$5 to place and it costs \$1 per annum to hold 1 kg of this material in inventory.

What is the EOQ of the raw material?

- 200
- 2000
- 100
- 10

Demand/year = 2000 kg/month x 12 = 24000 kg/year

EOQ =  $\sqrt{\frac{2 \times 24000 \times 5}{1}} = \sqrt{240000} = 490$

6. A company is suffering a shortage of machine hours and is reviewing what it is committed to do in order to identify an alternative to be bought in. The following information is available:

Component	A	B	C
Variable cost of making \$ per unit	20	25	30
Machine hours per unit required to make	14	20	15
Buy at cost \$ per unit	20	25	30

Based on the above information, in what order should the company choose to buy in the alternative with the most suitable for making its output?

- A, B, C
- C, B, A
- B, C, A
- A, C, B

Machine hrs = limiting factor

	A	B	C
Variable cost	20	25	30
Machine hrs	14	20	15
Cost of Machine hrs	1.428	1.25	1.5

Buyable Price	20	25	30
Extra Cost of buying	0	0	0
Machine hrs	14	20	15
Cost of Machine hrs	1.428	1.25	1.5

8. The following information relates to the wages budget of a firm:

	January	February
Gross wages	25,000	23,000
Contribution from gross wages	8,000	6,000

The effect that wages have on the cost budget is calculated using the following assumptions:

- 100% of gross wages are paid to employees at the end of the month in which they are earned.
- 100% of the deductions from gross wages are paid in the month in which the wages are earned and the remainder are paid in the following month.

What is the cash budget for February relating to wages?

€ 25,000

Jan Net Salary = 25000 - 6000 = 19000 Jan  
Feb Net Salary = 23000 - 5900 = 17100 Feb

Jan deduction = 6000 - 3000 = 3000  
Feb deduction = 5900 - 3000 = 2900

February = 17100 + 3000 + 2900 = 23000

9. A company is considering a new project, and has already spent 200,000 on research. The company has undertaken some preliminary work for the project, at a cost of 200,000 which has not yet been paid.

Risk Cost = Investment

Committed Cost Investment

After implementation of the project, the company would incur 200,000 in incremental costs in order to undertake the project, the company will have to stop an existing machine, which will result in an opportunity cost.

Which of the following would be viewed as incremental costs when deciding whether to continue with the project?

- Market research costs of 200,000
- Development costs of 200,000
- Fixed overhead cost of 200,000
- Sale of existing machine for 200,000
- 200,000 in cash
- 2,000,000
- 2,000,000
- 2,000,000

10. Which of the following is/are a cost for a decision about whether to replace a machine which costs 100,000 for the cost of business?

Incremental Cost  
Opportunity Cost

- Both 1 and 2
- 1 only
- Neither 1 nor 2
- 2 only

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**Terry C. Jones**



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