

Integrated Sustainability  
and Financial Report 2023

Since our very earliest days, Ford has thrived on change and fresh thinking.

This year, as we celebrate our 100th anniversary, we welcome the opportunity to further evolve — to reimagine what we build, reinvent our workplaces, and better understand the people we serve.

We are helping to build — not just a better vehicle, but a better world. A world where every person is free to move and pursue their dreams.

People everywhere are looking to businesses for solutions and, as this report demonstrates, we are taking bold actions to build trust with our stakeholders globally and create value responsibly.

We are shaping the future of mobility — one that's inclusive, equitable and sustainable. And we are transforming our company keenly focused on people and the planet.

In Ford's third Integrated Report, we are building on more than two decades of leadership in sustainability reporting to share the progress we have made over the last year.

We recognize we have a long way to go, but we are definitively on the road to better.



## Contents

# Ford Motor Company Sustainability Report

**Simon Zadek**



## **Ford Motor Company Sustainability Report:**

Leading Sustainable Change Rebecca Henderson, Ranjay Gulati, Michael Tushman, 2015 The business case for acting sustainably is becoming increasingly compelling reducing our global footprint to sustainable levels is the defining issue of our times and it is one that can only be addressed with the active participation of the private sector However persuading well established organizations to act in new ways is never easy This book is designed to support business leaders and organizational scholars who are grappling with this challenge by pulling together leading edge insights from some of the world's best researchers as to how organizational change in general and sustainable change in particular can be most effectively managed The book begins by laying out the economic case for change while subsequent chapters describe how leaders at firms such as Du Pont IBM and Cemex have transformed their organizations exploring issues such as the role of the senior team and the ways in which firms shift their identities build innovative cultures and processes and begin to change the world around them Business leaders will find the book a source of both powerful examples and immediately actionable ideas while scholars will be deeply intrigued by the insights that emerge from the cross cutting exploration of one of the toughest challenges our society has ever faced

**Sustainability Accounting and Reporting** Stefan Schaltegger, Martin Bennett, Roger Burritt, 2006-09-14 This book provides an up to date overview of the most current developments in environmental and sustainability accounting and its links to reporting This fourth volume in the Environmental Management Accounting Network EMAN series is characterized by a broad geographical and a contextual range of topics Contributions from nearly all continents discuss new developments in environmental accounting and investigate topics and links between corporate environmental and sustainability issues as well as between strategy measurement and information management or between accounting and reporting For the last five years EMAN the environmental and sustainability accounting network has developed from a small dedicated group of European academics to a full fledged international network with strong links to corporate accounting and reporting practitioners international organizations and regulators The network provides a platform for the exchange of ideas and the sharing of experiences with environmental and sustainability accounting and reporting EMAN Global [www.eman-global.net](http://www.eman-global.net) serves as an umbrella organisation of the regional sections in the Asia Pacific EMAN AP Europe EMAN EU Americas EMAN AM and Africa EMAN AF Based on the success of the annual conferences of the European and Asia Pacific sections the American and African groups are planning their first workshops The regional sections of EMAN have their own independent work agendas but are linked with each other through the steering committee of EMAN GLOBAL and by participating in other regional conferences fora and workshops

*Working Toward Sustainability* Charles J. Kibert, Martha C. Monroe, Anna L. Peterson, Richard R. Plate, Leslie Paul Thiele, 2011-09-28 A comprehensive introduction to the ethics of sustainability for empowering professionals and practitioners in many different fields By building the framework for balancing technological developments with their social and environmental effects sustainable practices have grounded

the vision of the green movement for the past few decades Now deeply rooted in the public conscience sustainability has put its stamp on various institutions and sectors from national to local governments from agriculture to tourism and from manufacturing to resource management But until now the technological sector has operated without a cohesive set of sustainability principles to guide its actions Working Toward Sustainability fills this gap by empowering professionals in various fields with an understanding of the ethical foundations they need to promoting and achieving sustainable development In addition Working Toward Sustainability Offers a comprehensive introduction to the ethics of sustainability for those in the technical fields whether construction engineering resource management the sciences architecture or design Supports nine central principles using case studies exercises and instructor material Includes illustrations throughout to help bring the concepts to life By demonstrating that sustainable solutions start with ethical choices this groundbreaking book helps professionals in virtually every sector and field of endeavor work toward sustainability

**Automotive Recycling, Plastics, and Sustainability** David Schönmayr, 2017-05-31 This book provides transdisciplinary analyses of the automotive plastics production and recycling system including prognoses scenarios and solutions for corporate sustainability management A book on plastics not written by a plastics guy But a sustainability guy Plastics schizophrenia and the automotive abyss The industry is facing a severe challenge It is the inevitable and promising change towards a sustainable economy However the automotive industry is primarily concerned with the CO2 emissions from cars when driving while the rise of lightweight plastics electric drive and heavy batteries make the production and end of life phase ever more important Therefore the currently increasing use of non sustainable virgin plastics in cars has to be tackled The plastics and the automotive industry now have a chance and this chance is the Recycling Renaissance This book offers Holistic and transdisciplinary overview on sustainability and automotive plastics from all angles including economy ecology technology and politics with a focus on Europe Concise analyses prognoses tools and a roadmap with solutions for companies developed together with international experts from industry and academia Strong scientific basis and independent research including a Europe wide survey expert interviews and workshops More than 80 illustrations and 15 tables including a SCOT analysis Executive summaries after each chapter for fast reading The uniqueness of this book lies within the different point of view on this topic from a critical outstanding scientist Univ Prof Dipl Ing Dr mont Pomberger Montanuni Leoben

*Greening the Car Industry* John Mikler, 2009-01-01 fascinating and stimulating book which is both comprehensive and partial in equal degree Peter Wells Journal of Environmental Policy and Planning Greening the Car Industry is an innovative book in the Varieties of Capitalism tradition Its interviews and analysis offer rich insights into why the US car industry struggles particularly on environmental impact compared to Japanese and German firms John Mikler shows that regulatory institutions matter and how they matter For the car industry at least more collaborative forms of capitalism show more promise Mikler gives us a masterpiece of regulatory scholarship John Braithwaite The Australian National University Corporations including

those in the car industry are increasingly keen to proclaim their green credentials But what motivates firms to reduce the environmental impact of their products Rather than accepting the conventional wisdom John Mikler addresses this question in a novel way by taking a comparative institutionalist approach informed by the Varieties of Capitalism literature Focusing on Germany the US and Japan the author shows that national variations in capitalist relations of production are central to explaining how the car industry tackles the issue of climate change such variations are crucial for understanding the normative as well as material basis for firms motivations This ground breaking book will be of great benefit to students and academics particularly those with an interest in comparative politics public policy and international political economy It may also serve as a resource for courses on environmental politics and environmental management as well as aspects of international relations and business management Given the book s contemporary policy relevance it will be a valuable reference for policy practitioners with an interest in industry policy multinational corporations the environment and institutional approaches to comparative politics

### **Green Energy to Sustainability: Strategies for Global Industries**

Alain A. Vertes, Nasib Qureshi, Hans P. Blaschek, Hideaki Yukawa, 2020-03-25 Reviews the latest advances in biofuel manufacturing technologies and discusses the deployment of other renewable energy for transportation Aimed at providing an interface useful to business and scientific managers this book focuses on the key challenges that still impede the realization of the billion ton renewable fuels vision It places great emphasis on a global view of the topic reviewing deployment and green energy technology in different countries across Africa Asia South America the EU and the USA It also integrates scientific technological and business development perspectives to highlight the key developments that are necessary for the global replacement of fossil fuels with green energy solutions Green Energy to Sustainability Strategies for Global Industries examines the most recent developments in biofuel manufacturing technologies in light of business financial value chain and supply chain concerns It also covers the use of other renewable energy sources like solar energy for transportation and proposes a view of the challenges over the next two to five decades and how these will deeply modify the industrial world in the third millennium The coming of age of electric vehicles is also looked at as is the impact of their deployment on the biomass to biofuels value chain Offers extensive updates on the field of green energy for global industries Covers the structure of the energy business chemicals and diesel from biomass ethanol and butanol hydrogen and methane and more Provides an expanded focus on the next generation of energy technologies Reviews the latest advances in biofuel manufacturing technologies Integrates scientific technological and business perspectives Highlights important developments needed for replacing fossil fuels with green energy Green Energy to Sustainability Strategies for Global Industries will appeal to academic researchers working on the production of fuels from renewable feedstocks and those working in green and sustainable chemistry and chemical process engineering It is also an excellent textbook for courses in bioprocessing technology renewable resources green energy and sustainable chemistry

**Environmental Health Perspectives** ,1993

Industry Self-Regulation and Voluntary Environmental Compliance Jr., Al Iannuzzi, 2016-04-19 Why self regulation With the advent of such concepts as design for the environment industrial ecology and the recognized enlightened self interest that voluntary compliance brings it is in any company s best interest to avoid fines liabilities and bad publicity Consumer concern and pressure from the marketplace give a competitive advantage t The Civil Corporation Simon Zadek, 2012 Arguing that corporate citizenship emerges from the New Economy dynamics the author explores how far business can and should improve their social and environmental performance and relates it to learning knowledge and innovation The book sets out the practical issues for business including goal and boundary setting measurement dialogue and how to build trust Winner of the 2006 SIM Book Award **The Sustainable Development Goals** Martin Wynn, Peter Jones, 2019-12-09 In 2015 the United Nations launched the Sustainable Development Goals SDGs to define and coordinate global priorities and aspirations up to 2030 in response to the economic social and environmental challenges faced by the planet Many governments across the world signed up to these goals United Nations Secretary General Ban Ki Moon noted at the outset that business would be a vital partner in achieving the SDGs This easy to digest book provides a critical evaluation of how a range of multinational companies from across different commercial sectors are currently addressing the SDGs and the challenges they are facing in contributing to them The private sector has thus been set the challenge of responding positively in support of the SDGs whilst at the same time acting in the shorter term interests of its stakeholders Using a wealth of illustrative materials drawn from company reports and other sources this book looks at the response of 80 companies and organisations from eight different industry sectors It examines the different approaches taken discusses how far the SDGs are actively supported and reviews how progress is being assessed against related targets and objectives In addition to an analysis of each industry sector the book provides a summary overview of all industry sectors studied identifying the most and least supported SDGs overall This book will be of interest to the fast growing body of academics studying and researching sustainability as well as to industry managers and public sector operators involved in sustainability management and reporting It provides detailed commentary and insights and identifies both key themes from the research and critical issues for the successful implementation of the SDGs in the period up to 2030 *An Interactive History of the Clean Air Act* Jonathan M Davidson, Joseph M Norbeck, 2011-12-01 The Clean Air Act of 1970 set out for the United States a basic yet ambitious objective to reduce pollution to levels that protect health and welfare The Act set out state and federal regulations to limit emissions and the Environmental Protection Agency was established to help enforce the regulations The Act has since had several amendments notably in 1977 and 1990 and has successfully helped to increase air quality This book reviews the history of the Clean Air Act of 1970 including the political business and scientific elements that went into establishing the Act emphasizing the importance that scientific evidence played in shaping policy The analysis then extends to examine the effects of the Act over the past forty years including the Environmental Protection Agency s evolving role and the role of

states and industry in shaping and implementing policy Finally the book offers best practices to guide allocation of respective government and industry roles to guide sustainable development The history and analysis of the Clean Air Act presented in this book illustrates the centrality of scientific analysis and technological capacity in driving environmental policy development It would be useful for policy makers environmental scientists and anyone interested in gaining a clearer understand of the interaction of science and policy Offers an overview of the 1970 Clean Air Act and its subsequent effects Highlights the relationship between policy and scientific discovery Extracts lessons from the United States to apply to other policy and national contexts

**Practical Sustainability Strategies** George P. Nassos, Nikos Avlonas, 2020-03-31 The guide to sustainable strategies and tools to improve competitive business advantage updated with practical case studies and supporting teaching material The revised and updated second edition of Practical Sustainability Strategies is filled with proven strategies and tools for organizations to integrate sustainability into their business models Drawing on the authors research and years of hands on experience the book defines strategies that organizations can put in place to develop extend or maintain competitive advantage without harming the environment Additionally the authors provide tools for measuring and reporting progress and present illustrative case studies that clearly demonstrate the importance of implementing sustainability Since the first edition was published in 2013 new strategies measurements and certifications have been developed The book which is used by several business schools around the globe has been updated to include these new and effective strategies including circular economy the sharing economy adaptation resiliency and strategies to fight climate change This new edition also highlights the UN Sustainable Development Goals that have been adopted worldwide This updated second edition Covers new strategies measuring systems GRI STARS and B Lab certifications Offers teaching slides and questions for use in the classroom Explores the principles and importance of sustainability Examines more than 10 different sustainability strategies Presents the economic justification for sustainability with illustrative examples Written for sustainability managers ESG professionals engineers process designers policy makers CEOs business schools and others the second edition of Practical Sustainability Strategies offers an updated guide to the most recent strategies and tools that can be put into place to improve competitive advantage while also providing a positive impact to the community and workplace

**Greening Auto Jobs** Caleb Goods, 2014-08-07 Greening Auto Jobs A Critical Analysis of the Green Job Solution details current and problematic understandings of what constitutes a green job Adopting an approach grounded in critical political economy this book presents a framework to scrutinize the green job solution and the theoretical framework which overwhelmingly informs contemporary green job creation efforts and ecological modernization The text also explores the tensions that encircle the world of work and environmental action often referred to as jobs versus the environment by detailing the conflicting commitments of political economic actors to the idea of green job creation These conflicts are outlined through an examination of the political economic debate that has surrounded the Australian Government s

environmental plans from 2008 to 2012 and the conflicting positions of Australian trade unions on environmentally transitioning the world of work Interviews with key political economic actors provide in depth and nuanced understandings of the varied perspectives of political and union leaders in Australia The second part of the book presents a detailed case study of the posited green job solution within the specific context of the Australian automotive manufacturing industry The case study is also informed by interviews with key industry union and policymakers The automotive industry is scrutinized not only because it has expressed going green as important to its long term economic future but because the Australian Government declared that its 6.2 billion New Car Plan for a Greener Future policy would create green jobs Therefore the book engages with the task of examining the three multinational vehicle producers operating in Australia Ford GM Holden and Toyota and how they have responded and engaged with the idea of green jobs greening the manufacturing process and the vehicles they produce in Australia

**The History and Politics of Motor Racing** Damion Sturm, Stephen Wagg, David L. Andrews, 2023-06-09 This book explores the history and politics of motor racing one of the most popular and lucrative elements in the international sport industry Written by a group of international scholars and motor racing specialists it discusses the sport's origins the relationship of motor racing to nation building and modernity noting its links to fascism and dictatorship the links between motor racing and the automobile industry motor racing and the politics both of gender and of race motor racing the media and postmodernity and motor racing the spatial and globalization This book speaks to scholars in history politics sport studies the sociology of sport sport management and cultural studies along with the many lay readers who are interested in the relationship between motor sport and society

**Energy Technology 2018** Ziqi Sun, Cong Wang, Donna Post Guillen, Neale R Neelameggham, Lei Zhang, John A. Howarter, Tao Wang, Elsa Olivetti, Mingming Zhang, Dirk Verhulst, Xiaofei Guan, Allie Anderson, Shadia Ikhmayies, York R. Smith, Amit Pandey, Sarma Pisupati, Huimin Lu, 2018-01-30 This collection focuses on energy efficient technologies including innovative ore beneficiation smelting technologies recycling and waste heat recovery The volume also covers various technological aspects of sustainable energy ecosystems processes that improve energy efficiency reduce thermal emissions and reduce carbon dioxide and other greenhouse emissions Papers addressing renewable energy resources for metals and materials production waste heat recovery and other industrial energy efficient technologies new concepts or devices for energy generation and conversion energy efficiency improvement in process engineering sustainability and life cycle assessment of energy systems as well as the thermodynamics and modeling for sustainable metallurgical processes are included This volume also includes topics on CO<sub>2</sub> sequestration and reduction in greenhouse gas emissions from process engineering sustainable technologies in extractive metallurgy as well as the materials processing and manufacturing industries with reduced energy consumption and CO<sub>2</sub> emission Contributions from all areas of non nuclear and non traditional energy sources such as solar wind and biomass are also included in this volume Papers from the following symposia are presented in the book Energy Technologies and CO<sub>2</sub> Management Advanced



Materials for Energy Conversion and Storage Deriving Value from Challenging Waste Streams Recycling and Sustainability  
Joint SessionSolar Cell SiliconStored Renewable Energy in Coal      *Global Business Citizenship: A Transformative Framework for Ethics and Sustainable Capitalism* Donna J. Wood, Jeanne M. Logsdon, Patsy G. Lewellyn, Kimberly S.

Davenport, 2015-01-28 This practical and engaging book provides a coherent approach to global business responsibility and ethics based on the latest research theory and practice The authors incorporate numerous interesting and current real world examples to support the argument that corporations need to and can identify and implement processes that foster ethical conduct ensure basic human rights protect the natural environment and enhance social justice wherever businesses operate around the globe Global Business Citizenship combines elements of political theory stakeholder relationships business ethics corporate social performance accountability and measurement and organizational change Its practical approach encompasses best practices in stakeholder management experiments in applying corporate values to local conditions and social environmental auditing and reporting Focusing on the strategic alignment and change management process for implementing business citizenship principles and practices it is an essential supplement for any course concerned with ethics and social responsibility in today's global business climate      *Defense Innovation Handbook* Adedeji B. Badiru, Cassie

Barlow, 2018-09-03 Innovation is the lifeline of national development This handbook is a collection of chapters that provide techniques and methodologies for achieving the transfer of defense targeted science and technology development for general industrial applications The handbook shows how to translate theory and ideas into practical applications Experts from national defense institutions government laboratories business and industry contributed chapters to this handbook The handbook also serves as an archival guide for nations communities and businesses expecting to embark upon science and technology transfer to industry Included are several domestic and international case examples of practical innovation Since the dawn of history nations have engrossed themselves in developing new tools techniques and methodologies to protect their geographical boundaries From the crude implements used by prehistorical people to very modern technologies the end game has been the same That is to protect the homeland Even in times of peace efforts must be made to develop new machinery equipment processes and devices targeted for the protection of the nation The emergence of organized nations and structured communities facilitated even more innovative techniques of national defense Evolution revolution and innovation have defined human existence for millennia From the Ice Age to the Stone Age the Bronze Age the Iron Age and to the modern age innovation rudimentary as it may be in many cases has determined how humans move from one stage to the next This comprehensive handbook provides a clear guide on the nuances of initiating and actualizing innovation Both the qualitative and quantitative aspects of innovation are covered in the handbook Features Uses a systems framework to zero in on science and technology transfer Focuses on leveraging technical developments in defense organizations for general societal applications Coalesces the transfer strategies collated from various sources and practical applications Represents a

world class diverse collection of science and technology development utilization and transfer Highlights a strategy for government academia and industry partnerships

**Experimental Characterization, Predictive Mechanical and Thermal Modeling of Nanostructures and Their Polymer Composites** Francesco Marotti De Sciarra, Pietro Russo, 2018-03-23 Experimental Characterization Predictive Mechanical and Thermal Modeling of Nanostructures and Their Polymer Composite focuses on the recent observations and predictions regarding the size dependent mechanical properties material properties and processing issues of carbon nanotubes CNTs and other nanostructured materials The book takes various approaches including dedicated characterization methods theoretical approaches and computer simulations providing a detailed examination of the fundamental mechanisms governing the deviations of the properties of CNTs and other nanostructured materials The book explores their applications in materials science mechanics engineering chemistry and physics due to their unique and appealing properties The use of such materials is however still largely limited due to the difficulty in tuning their properties and morphological and structural features Presents a thorough discussion on how to effectively model the properties of carbon nanotubes and their polymer nanocomposites Includes a size dependent analysis of properties and multiscale modeling Outlines the fundamentals and procedures of computational modeling as it is applied to carbon nanotubes and other nanomaterials

**The Automotive Industry and the Environment** P Nieuwenhuis, P Wells, 2003-07-25 The automotive industry currently faces huge challenges The fundamental technological paradigm it relies on volume production has become progressively more unprofitable in the face of increasingly segmented niche markets At the same time it faces increasing regulatory and social pressures to improve both the sustainability of its products and methods of production Building on a wealth of research The automotive industry and the environment addresses those challenges and how they can be met in producing a sustainable and profitable industry for the future The authors first discuss the development of the automotive industry and the problems it currently faces They then consider the solutions the industry can adopt The book reviews trends in more environmentally friendly technologies such as the use of more sustainable fuel sources and new types of modular design with built in recyclability However these technologies can only be fully exploited if methods of manufacture change The book also describes models of decentralised production particularly the micro factory retailing MFR model which provide an alternative to volume production and promise to be both more sustainable and more profitable The automotive industry and the environment provides both a cogent diagnosis of the environmental and other problems facing the industry and a blueprint for a better future It will be widely welcomed by the industry policy makers and all those concerned with sustainable transport Addresses the challenges facing the automotive industry from the increasing unprofitability of volume production to regulatory and social pressures to improve environmental and product sustainability Examines how the automotive industry can meet the current challenges in producing a sustainable and profitable industry for the future Reviews trends in more environmentally friendly technologies

such as the use of more sustainable fuel sources and new types of modular design with built in recyclability      **Three**  
**Revolutions** Daniel Sperling, 2018-03 Front Cover About Island Press Subscribe Title Page Copyright Page Contents Preface  
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