

# Chapter 1

## Managerial Accounting and Cost Concepts

- **Financial Accounting** – Concerned with reporting financial information to external parties, such as stockholders, creditors, and regulators.
- **Managerial Accounting** – Concerned with providing information to managers within an organization so that they can formulate plans, control operations, and make decisions.

EXHIBIT 1-1 Summary of Cost Classifications

| Purpose of Cost Classification                              | Cost Classifications                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Assigning costs to cost objects                             | <ul style="list-style-type: none"> <li>• Direct cost (can be easily traced)</li> <li>• Indirect cost (cannot be easily traced)</li> </ul>                                                                                                                                                                                                                                                            |
| Accounting for costs in manufacturing companies             | <ul style="list-style-type: none"> <li>• Manufacturing costs                             <ul style="list-style-type: none"> <li>• Direct materials</li> <li>• Direct labor</li> <li>• Manufacturing overhead</li> </ul> </li> <li>• Nonmanufacturing costs                             <ul style="list-style-type: none"> <li>• Selling costs</li> <li>• Administrative costs</li> </ul> </li> </ul> |
| Preparing financial statements                              | <ul style="list-style-type: none"> <li>• Product costs (inventoriable)</li> <li>• Period costs (expensed)</li> </ul>                                                                                                                                                                                                                                                                                 |
| Predicting cost behavior in response to changes in activity | <ul style="list-style-type: none"> <li>• Variable cost (proportional to activity)</li> <li>• Fixed cost (constant in total)</li> <li>• Mixed cost (has variable and fixed elements)</li> </ul>                                                                                                                                                                                                       |
| Making decisions                                            | <ul style="list-style-type: none"> <li>• Differential cost (differs between alternatives)</li> <li>• Sunk cost (should be ignored)</li> <li>• Opportunity cost (foregone benefits)</li> </ul>                                                                                                                                                                                                        |

### Cost Classifications for Assigning Costs to Cost Objects

- **Cost Object** – Anything for which cost data are desired – including products, customers, and organizational subunits.
- **Direct Cost**
  - **Direct Cost** – A cost that can be easily and conveniently traced to a specific cost object.
    - Examples: Direct material and direct labor.
- **Indirect Cost**
  - **Indirect Cost** – A cost that cannot be easily and conveniently traced to a specified cost object.
    - Examples: Manufacturing overhead.
  - **Common Cost** – A cost that is incurred to support a number of cost objects but cannot be traced to them individually.
    - Examples: The factory manager's salary is a common cost of producing the various products of the factory.

# Management Accounting Notes

**Judd E. Hollander**



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