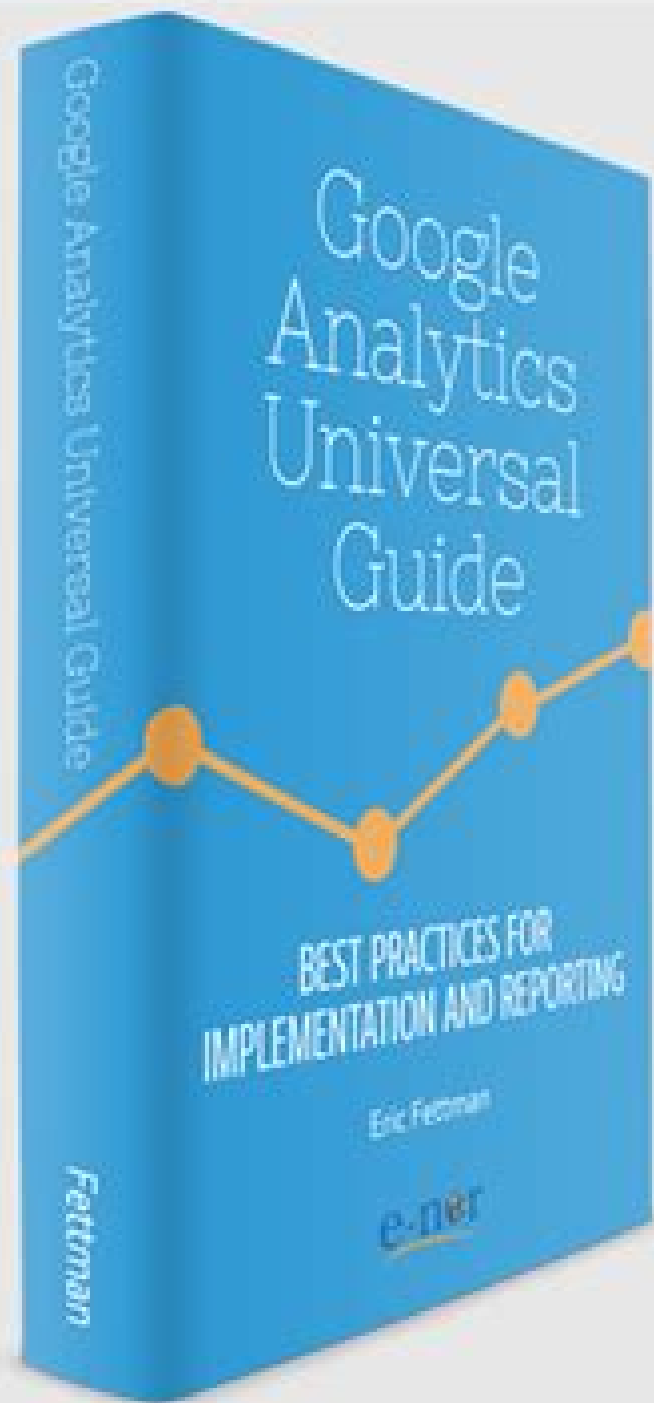




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organizational impact are the careful application of tools and the thoughtful application of their outcomes This work emphasizes analytics as part of a process that supports decision making within organizations It wants to debunk overblown expectations that somehow analytics outputs or analytics as applied to other concepts such as Big Data are the be all and end all of the analytics process They are instead only a step within a holistic and critical approach to management thinking that can create real value for an organization To develop this holistic approach the book is divided into two sections that examine concepts and applications The first section makes the case for executive management taking a holistic approach to analytics It draws on rich research in operations and management science that form the context in which analytics tools are to be applied There is a strong emphasis on knowledge management concepts and techniques as well as risk management concepts and techniques The second section focuses on both the use of the analytics process and organizational issues that are required to make the analytics process relevant and impactful

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