

MEMORANDUM TO: The Board of Directors

FROM: Sandra L. Thompson
Director
Division of Supervision and
Consumer Protection

Sara A. Kehey
General Counsel

SUBJECT: Interagency Final Rule Regarding Identity Theft Red Flags and Address
Discrepancies under Sections 114 and 315 of the Fair and Accurate Credit
Transactions Act of 2003

RECOMMENDATION:

We recommend that the Board of Directors (Board) of the Federal Deposit Insurance Corporation (FDIC or Corporation) authorize the Executive Secretary to publish in the *Federal Register* a final rule jointly with the Board of Governors of the Federal Reserve System, the Office of the Comptroller of the Currency, the Office of Thrift Supervision, the National Credit Union Administration, and the Federal Trade Commission (collectively, the Agencies) to implement Sections 114 and 315 of the Fair and Accurate Credit Transactions Act of 2003 (FACT Act).

The rule would establish: (1) interagency regulations requiring financial institutions and creditors to develop and implement a written identity theft prevention program; (2) interagency guidelines describing factors that financial institutions and creditors should address in their programs' policies and procedures; (3) interagency regulations requiring credit and debit card issuers to assess the validity of a request for a change of address under certain circumstances; and (4) interagency regulations addressing reasonable policies and procedures that a user of consumer reports should employ upon receiving a notice of address discrepancy from a consumer reporting agency.

We also recommend that the Board authorize the Executive Secretary and the General Counsel to make technical, nonsubstantive, or conforming changes to the text of the rule where necessary to ensure that the Agencies can jointly publish the rule, and to take such other actions and issue such other documents as they deem necessary or appropriate to fulfill the Board's objectives.

DISCUSSION:

1. Background. The guidelines and regulations are required by sections 114 and 315 of the FACT Act, which amend the Fair Credit Reporting Act (FCRA). Section 114 of the FACT Act requires the Agencies to jointly issue guidelines for use by financial institutions and creditors regarding identity theft. In developing the guidelines, the Agencies must identify patterns, practices, and specific forms of activity that indicate the possible existence of identity theft, and they must consider requiring financial institutions and creditors to follow reasonable policies and procedures that provide for notice to a consumer when a transaction occurs with an inactive account. In addition to the guidelines themselves, the Agencies must issue regulations requiring financial institutions and creditors to establish reasonable policies and procedures for implementing the guidelines. The Agencies also must issue regulations requiring credit and debit card issuers to assess the validity of change of address requests.

Example Memo To Board Of Directors

Sheila Moran, Ronald Kral



Example Memo To Board Of Directors:

The Board of Directors and Audit Committee Guide to Fiduciary Responsibilities Sheila Moran, Ronald Kral, 2013-07-21 You took the highly coveted position on the board or audit committee now it's time to figure out what you're doing. And with SEC scrutiny at an all-time high, there is little room for growing pains. Boards and audit committees can now be held liable for acts of fraud and other corporate malfeasance even if they had no knowledge of wrongdoing in the organization. But relax. This comprehensive and practical guide greatly simplifies complex corporate governance standards while mitigating the risks involved in the arduous work and increasing dramatically the positive effect over the enterprise that motivated you to take the position you did. Inside these essential pages, discover 10 crucial steps every governing body should take, including: Cultivate independence. Build a balanced team. Address stakeholder concerns. Approach risk proactively. Spearhead fraud deterrence initiatives. And more. You should be commended for taking on the duties you have not intimidated. With this invaluable resource by your side, you can learn how best to satisfy the requirements of board service while also protecting yourself, the other board members, and the organization you have committed to lead to success. *Governing NOW* Maryann Barakso, 2018-08-06 Boasting more than five hundred thousand contributing members and five hundred chapters nationwide, the National Organization for Women has been politically active for more than thirty-five years. In a book that offers tools for predicting the long-term viability of a range of organizations, Maryann Barakso traces the political development of NOW. According to Barakso, NOW's activities and the stances it has taken throughout its history have been shaped primarily by the organization's internal political system. Established during the group's founding period, NOW's governance structure consists of a set of principles and institutional rules that continue to guide the group's internal political dynamics and its decision-making. Focusing on interactions between NOW leaders and rank-and-file members, Barakso reveals how the organization's internal structure affects its development and its participation in the wider political arena. The author also reveals why strategic change has always been such a contentious issue for the organization, the ways in which NOW enhances civic and political engagement, and the limits on NOW's future mobilizing capacity. *Governing NOW* contributes to a deeper understanding of membership-based voluntary associations: why they choose some goals and tactics over others, why they invest resources as they do, and why they join or abstain from coalition politics. **Plan to Turn Your Company Around in 90 Days** Jonathan H. Lack, 2013-07-15 More than half of all businesses in the U.S. don't make it to their fifth birthday, and nearly 70 percent are gone by year ten. How do businesses get into trouble? A hundred different ways. Poor cash flow, undercapitalization, lax financial controls, poor worker productivity, boneheaded mistakes, inefficient processes, failure to adapt, loss of enthusiasm—the list goes on and on. The fact is, many businesses that face life-threatening challenges or are just stuck in the doldrums can turn their fortunes around. And Jonathan Lack is the expert who can show you how. Lack is a turnaround specialist, the guy called in to reinvigorate a stalled company or revamp the poor practices that reduce sales and

decimate profits Once he s done the company is again on the road to growth and profitability Plan to Turn Your Company Around in 90 Days is a pragmatic step by step guide to helping your company not only survive but begin to grow again Among other things this book will teach you how to improve your company s cash flow how to better manage your payroll and employee productivity and how to get better results from your marketing and sales efforts Turn Your Company Around in 90 Days will help you develop a framework to create a strategic plan that will move your company in the right direction and breathe new life into tired or worn out operations and products Plan to Turn Your Company Around in 90 Days will immediately help your firm in the following areas How to get to cash flow positive and then grow How to manage technology better How to manage your payroll and employee productivity How to improve marketing and increase sales How to restore profitability How to manage your board of directors and investors If you re at all fearful that your company may not last the next couple of years this book is for you What you ll learn How to manage and preserve cash How to reduce your expenses How to increase your margins How to increase employee productivity and improve operations How to assess the strength of your products and services How to increase sales and marketing efficiency How to create a strategic plan to turn your company around How to restore enthusiasm and become a desirable employer again Who this book is for This book is written for CEOs CFOs COOs and CMOs of large companies midcaps and small businesses It s also for angel investors board directors private equity firms and venture capitalists It is intended to give readers the confidence that by developing a basic plan they can turn their company around and give it new life Table of Contents How to Manage Cash Flow Better How to Manage Accounts Payable Better How to Manage Accounts Receivable Better How to Manage Employee Productivity Better How to Manage Technology Facilities and Manufacturing Better How to Manage Process Flows Better How to Better Understand Your Customers Competitors and Key Trends How to Develop a More Effective Marketing Strategy How to Develop a More Effective Sales Strategy How to Manage Investors and the Board of Directors Better How to Hire and Manage Your Turnaround Consultant How to Manage Yourself and Your Staff Better Sample Consulting Proposal **Behind the Mask of the Mattachine** James Thomas Sears,2006 The Mattachine is the origin of the contemporary American gay movement One of the major players in this movement was Hal Call America s first openly gay journalist and the man most responsible for the end of government censorship of frontal male nude photography through the mail *In Defense of American Liberties* Samuel Walker,1999 This updated comprehensive history of the American Civil Liberties Union recounts the ACLU s stormy history since its founding in 1920 to fight for free speech and explores its involvement in some of the most famous causes in American history including the Scopes monkey trial the internment of Japanese Americans during World War II the Cold War anti Communist witch hunts and the civil rights movement The new introduction covers the history of the organization and developments in civil liberties in the 1990s including the U S Supreme Court s declaration of the Communications Decency Act as unconstitutional in *ACLU v Reno* Decisions and Orders of the National Labor Relations

Board United States. National Labor Relations Board,2016-05 **SEC Docket** United States. Securities and Exchange Commission,1998 **How to Write It, Third Edition** Sandra E. Lamb,2011-08-30 Write personal and professional communications with clarity confidence and style How to Write It is the essential resource for eloquent personal and professional self expression Award winning journalist Sandra E Lamb transforms even reluctant scribblers into articulate wordsmiths by providing compelling examples of nearly every type and form of written communication Completely updated and expanded the new third edition offers hundreds of handy word phrase and sentence lists precisely crafted sample paragraphs and professionally designed document layouts How to Write It is a must own for students teachers authors journalists bloggers managers and anyone who doesn t have time to wade through a massive style guide but needs a friendly desk reference The Attorney-client Privilege in Civil Litigation Vincent S. Walkowiak,2008 Previous editions published 1997 2nd and 1989 1st **Managing Executive Transitions** Tim Wolfred,2009-06-09 The Essential Guide for Managing Leadership Turnovers A leadership transition can be a time of high vulnerability for a nonprofit organization On the other hand an executive turnover offers unique opportunities for renewal and fresh thinking Managing Executive Transitions shows how this state of transition can give board and staff members a chance to put things back together in new and creative ways to discard some old pieces and to bring in fresh elements Nonprofit boards and executive directors will find practical advice on how to manage leadership turnovers in ways that can heighten mission impact while avoiding potential downsides Author Tim Wolfred recommends a transformational process of three phases Prepare Pivot and Thrive In the Prepare phase board members staff volunteers and funders engage in an efficient process for updating the agency s strategic directions and crafting a profile of the skills needed in the next executive In the Pivot phase a search ensues conducted by a board reinvigorated and excited about the agency s future impact In the Thrive phase the board engages the newly hired executive as a leadership partner and gives him or her clear performance priorities derived from the strategic directions Engaging case studies and hands on tools such as planning agendas timelines sample letters and communication tips will smooth the transition to new executive leadership **The Lost Education of Horace Tate** Vanessa Siddle Walker,2018-07-31 A Publishers Weekly Best Book of 2018 An important contribution to our understanding of how ordinary people found the strength to fight for equality for schoolchildren and their teachers Wall Street Journal In the epic tradition of Eyes on the Prize and with the cultural significance of John Lewis s March trilogy an ambitious and harrowing account of the devoted black educators who battled southern school segregation and inequality For two years an aging Dr Horace Tate a former teacher principal and state senator told Emory University professor Vanessa Siddle Walker about his clandestine travels on unpaved roads under the cover of night meeting with other educators and with Dr King Georgia politicians and even U S presidents Sometimes he and Walker spoke by phone sometimes in his office sometimes in his home always Tate shared fascinating stories of the times leading up to and following Brown v Board of Education Dramatically on his deathbed he

asked Walker to return to his office in Atlanta in a building that was once the headquarters of another kind of southern strategy one driven by integrity and equality Just days after Dr Tate s passing in 2002 Walker honored his wish Up a dusty rickety staircase locked in a concealed attic she found the collection a massive archive documenting the underground actors and covert strategies behind the most significant era of the fight for educational justice Thus began Walker s sixteen year project to uncover the network of educators behind countless battles in courtrooms schools and communities for the education of black children Until now the courageous story of how black Americans in the South won so much and subsequently fell so far has been incomplete The Lost Education of Horace Tate is a monumental work that offers fresh insight into the southern struggle for human rights revealing little known accounts of leaders such as W E B Du Bois and James Weldon Johnson as well as hidden provocateurs like Horace Tate

Greenwood's Business Letter Phrases and Paragraphs William John Greenwood,1927

An Uncommon Union John D. Hannah,2009 This insightful history explores the stereotype of Dallas Theological Seminary as an anti intellectual stronghold of fundamentalism and dispensational premillennialism The tenures of the school s five presidents reveal the tensions that DTS a blend of differing heritages and of opposing traditions has experienced amid changes in American religious and cultural life

Investigation of Illegal Or Improper Activities in Connection with 1996 Federal Election Campaigns ,1999

Environmental Administrative Decisions: Environmental Appeals Board, June 2008 to August 2010 United States. Environmental Protection Agency,1995

Volunteer Armed Force and Selective Service, Hearing Before the Subcommittee on the Volunteer Armed Service ..., 92-2, March 10 and 13, 1972 United States. Congress. Senate. Armed Services,1972

Indian Engineering ,1919

The Business of Marketing, Entrepreneurship, and Architecture of Communal Societies in the 1960s and 1970s Rahima Schwenkbeck,2021-11-13 This book provides an in depth history of three US based communal societies that operated in the late 1960s and 1970s Soul City Stelle and Twin Oaks with an emphasis on their financing marketing and entrepreneurship processes These communities reflect the diversity of people who were dissatisfied with the direction in which American society was heading often underpinned by concerns over racism sexism the environment and capitalism and decided to take the radical step of joining a communal society A moral economy approach offers a lens on how these communities were prevented from fully realizing their visions due to the confines of capitalism as embedded in banking practices zoning laws and systemic racism

The Great Barrier Reef Ben Daley,2014-07-17 The Great Barrier Reef is located along the coast of Queensland in north east Australia and is the world s largest coral reef ecosystem Designated a World Heritage Area it has been subject to increasing pressures from tourism fishing pollution and climate change and is now protected as a marine park This book provides an original account of the environmental history of the Great Barrier Reef based on extensive archival and oral history research It documents and explains the main human impacts on the Great Barrier Reef since European settlement in the region focusing particularly on the century from 1860 to 1960 which has not

previously been fully documented yet which was a period of unprecedented exploitation of the ecosystem and its resources. The book describes the main changes in coral reefs, islands and marine wildlife that resulted from those impacts. In more recent decades, human impacts on the Great Barrier Reef have spread, accelerated and intensified with implications for current management and conservation practices. There is now better scientific understanding of the threats faced by the ecosystem. Yet these modern challenges occur against a background of historical levels of exploitation that is little known and that has reduced the ecosystem's resilience. The author provides a compelling narrative of how one of the world's most iconic and vulnerable ecosystems has been exploited and degraded but also how some early conservation practices emerged.

Board of Trade Journal of Tariff and Trade Notices and Miscellaneous Commercial Information ,1896

Reviewing **Example Memo To Board Of Directors**: Unlocking the Spellbinding Force of Linguistics

In a fast-paced world fueled by information and interconnectivity, the spellbinding force of linguistics has acquired newfound prominence. Its capacity to evoke emotions, stimulate contemplation, and stimulate metamorphosis is really astonishing. Within the pages of "**Example Memo To Board Of Directors**," an enthralling opus penned by a very acclaimed wordsmith, readers embark on an immersive expedition to unravel the intricate significance of language and its indelible imprint on our lives. Throughout this assessment, we shall delve in to the book is central motifs, appraise its distinctive narrative style, and gauge its overarching influence on the minds of its readers.

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