



# TOYOTA BUSINESS PRACTICE (TBP)

## PLAN

1. Clarify the problem
2. Breakdown the problem
3. Set a target
4. Analyze the root cause

## DO

5. Develop countermeasures
6. See countermeasures through

## CHECK

7. Evaluate both results and process

## ACT

8. Standardize successful processes

# Lean Problem Solving Toyota

**David Gardiner, Hendrik Reefke**



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