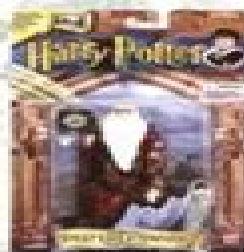


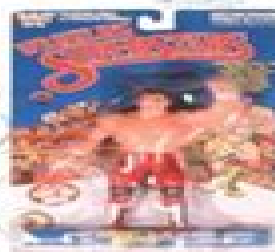
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volumes of titles cited in the second edition Appendix and extensive indexes Recommended for undergraduate bibliographic collections ARBA      Collector's Guide to Toys, Games, and Puzzles Harry L. Rinker, 1991      The Dark Side Emmanuel Raufflet, Albert J. Mills, 2017-09-08

The discredit of a certain brand of capitalism and the managers that practice it continues apace. The increasing lack of tolerance for short term thinking and a systematic neglect of the social regulatory and economic conditions in which business ought to operate means we are entering a time of trouble and questions an era of economic social and environmental turbulence. There is a critical need for business educators and trainers to expose students and managers to these issues to examine, explore, and understand the different multifaceted complex phenomena of our late capitalist era. There is also a need to foster a climate for future and current business managers to reflect, feel, and think differently, both ethically and cognitively.

The 16 innovative case studies in *The Dark Side: Critical Cases on the Downside of Business* are designed for this very purpose to provoke reflection and debate, to challenge and change perceptions, and to create responsible managers. The cases are innovative in two ways. First, in terms of content, they acknowledge the diversity of actors and interests in and around organizations. They contain different levels of analysis and propose different points of view and logics. They recognize that decisions that seem sound when they are made may actually contain the seeds of their later failure. Second, these cases are innovative in terms of format. Whereas most cases are formatted around decision making situations, these are more diverse and open ended. This stimulates the use of judgment, the capacity to synthesize, integrate, and balance short and long term effects, appreciate effects on different groups, and learn to listen and evaluate. Whereas decision making is the key skill when confronting complicated issues and situations, judgment making relies on experience and is a far better tool in the complex, murky gray areas typical of business ethics.

The cases included here are all finalists or award winners from the first seven years of the Dark Side of Business Case Competition, a joint event of the Academy of Management's Critical Management Studies Section and Management Education Section. In many areas of management, case studies are almost exclusively devoted to best practice cases or difficult decisions faced by basically well managed firms. When educators look for resources to illustrate to students the more typical cases, let alone the really scandalous practices of the worst firms, the cupboard is almost entirely bare.

From the beginning, the Dark Side competition aimed at encouraging case studies that integrate socio-political issues with organizational dynamics, thus contextualizing organizational and management problems within the broader system of capitalism. These cases comprise a diverse and rich collection from a range of countries, continents, and issues, and focus on interactions in business organizations as well as between business organizations and groups and societies.

*The Dark Side: Critical Cases on the Downside of Business* is divided into four sections. The first sheds light on gray areas in the behavior of businesses. The second concerns the interactions between business and local communities in diverse countries. The third concerns crises and specifically how firms may create or manage them. Finally, the fourth section concerns gray areas in business behavior in the global context.

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Downside of Business will be an essential purchase for educators and is expected to be a widely used resource at all levels of management education Online Teaching Notes to accompany each chapter are available on request with the purchase of the book

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than 60 mmhg and an arterial co 2 of more than 50 mmhg are often regarded as of consequence

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