#### Chapter 11: Memorandum and E-mail



Objectives:

- 1. Understand the purpose of a memo and e-mail.
- 2. Describe the format of a memo and e-mail.
- 3. Write a memorandum.

#### Memorandum and E-mail

Memorandum and E-mail are inter-office correspondences or central internal documents used for general messages such as notices, announcements or circulars. For large companies, they usually have either standardized memorandum forms, which can also move within divisions and branches of a company or electronic mail (E-mail), with the use of computer networks. E-mail whose format is similar to a memorandum can be utilized using a computer unit with modem and software to send messages electronically over networks connected by telephone lines and satellites.



# \* \* \* \*

#### Movement of Memo and E-mail

Memo and E-mail can move horizontally and vertically in a company; hence, they are considered vital means of dissemination which is very sure to be received by everyone in a company. Aside from this, they can also be considered written records or documents of the company. It must be remembered that the key people in the organization, though are not mentioned in the memorandum, should be furnished with all important memoranda to keep them abreast of what is happening in the agency.

A memoranda and E-mail messages do not have salutation and complimentary closing.

#### Parts of a Memorandum

The tone of a simple memorandum is formal, however the language used can be as personal as in a letter. It consists of the following parts:

Letterhead – This contains among other things the name of the organization, its address and the specific division of the agency from which the memo emanates.

Heading — This consists of the TO, FORM, SUBJECT, and DATE lines. They are written in capital letters and end with a colon.

# **Mini Pat Chapter 11 Memorandum**

**Kevin Shillington** 

#### Mini Pat Chapter 11 Memorandum:

Investigation of Illegal Or Improper Activities in Connection with 1996 Federal Election Campaign United States. Congress. Senate. Committee on Governmental Affairs, 1998 Patrick van Rensburg Kevin Shillington, 2020-07-01 Patrick van Rensburg 1931 2017 was an anti apartheid activist and self made alternative educationist whose work received international recognition with the Right Livelihood Award in 1981 Born in KwaZulu Natal into what he described as a very ordinary South African family that believed in the virtue of racism Van Rensburg became a self styled rebel who tirelessly pursued his own vision of a brighter future for emerging societies in post colonial southern Africa His emotional and intellectual struggle against his upbringing and cultural roots led him to reject his life of white privilege in South Africa Determined to prevent the emergence of a privileged black elite in post colonial society he devoted his life to implementing an alternative egalitarian approach to education focusing on quality and functional schooling for the majority Rewarded with the internationally prestigious Right Livelihood Award for his unique contribution to education he saw this work as a necessary tool of development Exiled from South Africa in 1960 because of his involvement in the London boycott campaign that gave birth to the Anti Apartheid Movement Van Rensburg moved to Botswana then Bechuanaland There he founded cooperatives provided vocational training and was among the earliest educationists to espouse the discipline of development studies Perhaps his best known legacy is the Swaneng Hill School which he founded to provide an educational home for primary school dropouts through a curriculum that combined theory and practice and academic and manual labour He involved his pupils in building their school running it providing their own food and making their own equipment and furniture Van Rensburg was an innovative and charismatic visionary who captured the zeitgeist of the late twentieth century and whose work and vision still have resonance for debates in educational policy today What They Wished For Lawrence J. McAndrews, 2014-05-15 As a religious bloc Roman Catholics constitute the most populous religious denomination in the United States comprising one in four Americans With the election of John F Kennedy as president in 1960 they attained a political prominence to match their rapidly ascending socioeconomic and cultural profile From Vietnam to Iraq the civil rights movement to federal funding for faith based initiatives and from birth control to abortion American Catholics have won at least as often as they have lost What They Wished For by Lawrence J McAndrews traces the role of American Catholics in presidential policies and politics from 1960 until 2004 Though divided by race class gender and party Catholics have influenced issues of war and peace social justice and life and death among modern presidents in a profound way starting with the election of President Kennedy and expanding their influence through the intervening years with subsequent presidents McAndrews shows that American Catholics led by their bishops and in some cases their pope have been remarkably successful in shaping the political dialogue and at helping to effect policy outcomes inside and outside of Washington Indeed although they opened this era by helping to elect one of their own Catholic voters have gained so much influence and have

become so secure in their socioeconomic status and so confident in their political standing that they closed the era by 9/11 Report: Final Report of the National rejecting one of their own voting for George W Bush over John Kerry in 2004 Commission on Terrorist Attacks Upon the United States Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United State, 2020-07-03 The Report of the National Commission on Terrorist Attacks Upon the United States is the official report of the events leading up to the September 11 2001 terrorist attacks It was prepared by the National Commission on Terrorist Attacks Upon the United States The commission interviewed over 1 200 people in 10 countries and reviewed over two and a half million pages of documents including some closely guarded classified national security documents Before it was released by the commission the final public report was screened for any potentially classified information and edited as necessary x000D A Factual Overview of the September 11 Border Story x000D The September 11 Travel Operation a Chronology x000D Terrorist Entry and Embedding Tactics 1993 2001 x000D The Redbook x000D Terrorist Travel Tactics by Plot x000D Al Qaeda's Organizational Structure for Travel and Travel Tactics x000D Immigration and Border Security Evolve 1993 to 2001 x000D The Intelligence Community x000D The State Department x000D The Immigration and Naturalization Service x000D Planning and Executing Entry for the 9 11 Plot x000D The State Department x000D The Immigration and Naturalization Service x000D Finding a Fair Verdict x000D Crisis Management and Response Post September 11 x000D The Intelligence Community x000D The Department of State x000D The Department of Justice x000D Response at the Borders 9 11 9 20 2001 x000D The Department of Homeland Security 9/11 Final Report of the National Commission Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United State, 2020-12-17 9 11 Final Report of the National Commission on Terrorist Attacks Upon the United States is the official report of the events leading up to the September 11 2001 terrorist attacks It was prepared by the National Commission on Terrorist Attacks Upon the United States The commission interviewed over 1 200 people in 10 countries and reviewed over two and a half million pages of documents including some closely guarded classified national security documents Before it was released by the commission the final public report was screened for any potentially classified information and edited as necessary A Factual Overview of the September 11 Border Story The September 11 Travel Operation a Chronology Terrorist Entry and Embedding Tactics 1993 2001 The Redbook Terrorist Travel Tactics by Plot Al Qaeda s Organizational Structure for Travel and Travel Tactics Immigration and Border Security Evolve 1993 to 2001 The Intelligence Community The State Department The Immigration and Naturalization Service Planning and Executing Entry for the 9 11 Plot The State Department The Immigration and Naturalization Service Finding a Fair Verdict Crisis Management and Response Post September 11 The Intelligence Community The Department of State The Department of Justice Response at the Borders 9 11 9 20 2001 The Department of Homeland Security The 9/11

**Commission Report** Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United States, 2018-02-05 It is perhaps obvious to state that terrorists cannot plan and carry out attacks in the United States if they are unable to enter the country Yet prior to September 11 while there were efforts to enhance border security no agency of the U S government thought of border security as a tool in the counterterrorism arsenal Indeed even after 19 hijackers demonstrated the relative ease of obtaining a U S visa and gaining admission into the United States border security still is not considered a cornerstone of national security policy We believe for reasons we discuss in the following pages that it must be made one Contents A Factual Overview of the September 11 Border Story The September 11 Travel Operation a Chronology Terrorist Entry and Embedding Tactics 1993 2001 The Redbook Terrorist Travel Tactics by Plot Al Qaeda's Organizational Structure for Travel and Travel Tactics Immigration and Border Security Evolve 1993 to 2001 The Intelligence Community The State Department The Immigration and Naturalization Service Planning and Executing Entry for the 9 11 Plot The State Department The Immigration and Naturalization Service Finding a Fair Verdict Crisis Management and Response Post September 11 The Intelligence Community The Department of State The Department of Justice Response at the Borders 9 11 9 20 2001 The Department of Homeland Security The 9/11 Commission Report: Complete Edition Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United States, 2018-03-21 The Commission's Final Report provides a full and complete account of the circumstances surrounding the September 11th 2001 terrorist attacks including preparedness for and the immediate response to the attacks It also includes recommendations designed to guard against future attacks Below you will find the official Government edition of the Final Report of the National Commission on Terrorist Attacks Upon the United States

Small Wars, Big Data Eli Berman, Joseph H. Felter, Jacob N. Shapiro, 2020-07-14 How a new understanding of warfare can help the military fight today s conflicts more effectively. The way wars are fought has changed starkly over the past sixty years. International military campaigns used to play out between large armies at central fronts. Today s conflicts find major powers facing rebel insurgencies that deploy elusive methods from improvised explosives to terrorist attacks. Small Wars Big Data presents a transformative understanding of these contemporary confrontations and how they should be fought. The authors show that a revolution in the study of conflict enabled by vast data rich qualitative evidence and modern methods yields new insights into terrorism civil wars and foreign interventions. Modern warfare is not about struggles over territory but over people civilians and the information they might choose to provide can turn the tide at critical junctures. The authors draw practical lessons from the past two decades of conflict in locations ranging from Latin America and the Middle East to Central and Southeast Asia Building an information centric understanding of insurgencies the authors examine the relationships between rebels the government and civilians. This approach serves as a springboard for exploring other aspects.

of modern conflict including the suppression of rebel activity the role of mobile communications networks the links between aid and violence and why conventional military methods might provide short term success but undermine lasting peace Ultimately the authors show how the stronger side can almost always win the villages but why that does not guarantee winning the war Small Wars Big Data provides groundbreaking perspectives for how small wars can be better strategized and favorably won to the benefit of the local population **Boy Interrupted** Patrick King, 2019-07-27 Imagine you are five years old You haven t started kindergarten and your only knowledge of the outside world are those trips to the park where your nanny Bella lets you swing as high as you want and teeter totter and jungle gym to your little heart's content Or when your sweet mother shows up by surprise and spirits you away to the ice cream shop for your favorite cone very berry strawberry cherry thank you very much or better still when she takes you to the movies for one of those fantastical adventures on that gigantic screen Man that Darth Vader is one scary dude At home you are ensconced in the space they call your bedroom but to you it is the universe You designed it and in it you are the master of all There you line up your army of soldiers and battle the Pteranodon while every stuffed critter under your watch spies it all from the edge of your bed Your imagination is king and all is well with the world until one night The assault had been brutal pure physical torture It had shocked you to the core left you breathless and stunned Witless Took you weeks to recover But that was only your body Where does a five year old take such a thing To whom do you speak How do you even wrap your head around such cruelty Such pain Such betrayal Daddy **The Sisterhood** Marcia Cohen, 2014-04-01 In this epic drama of personality and politics passion and ambition courage and betrayal Marcia Cohen tells the fascinating inside story of the feminist revolution through the lives of the women who made it and were sometimes unmade by it Focusing on Betty Friedan Gloria Steinem Germaine Greer and Kate Millett The Sisterhood is a revealing group portrait of the women whose ideas and actions have so profoundly transformed us all This classic account traces the women's movement from its guiet birth in the 1960s through its startling triumphs in the 1970s and its troubled legacy in the 1980s Today everything seems possible for women as they function on an equal plane with men in nearly every walk of life But the revolution was hard won Now the irreverent entertaining chronicle that reveals all the well kept secrets of feminism with a thoughtful new foreword by the author appears in a special edition that serves as a riveting social history casting light on an entire era so important for women as well as men All India Reporter, 1920 Vols 1 36 1914 1949 1999 issued in separate parts called sections e.g. Journal section Federal Court section Privy Council section Allahabad section Bombay section etc **Project Vanguard** Constance McLaughlin Green, Milton Lomask, 2012-04-19 This is the inside story of one of the earliest successful U S satellites a fascinating Cold War era chronicle of the nation's earliest battles and triumphs in the Space Race It recounts the origins development and results of Project Vanguard a pioneering venture in the exploration of outer space Primarily an analysis of the project s scientific and technical challenges this volume documents onboard experiments instrumentation tracking systems and test

firings It also portrays the drama of organizing an unprecedented project under the pressure of a strict time limit as well as the tempestuous climate of American opinion during the Soviet Union's Sputnik launches. The history concludes with an evaluation of the satellite program's significant contributions to scientific knowledge Numerous historic photographs highlight the text which is written in accessible nontechnical language. In addition to a historic foreword by Charles A Lindbergh this new edition features an informative introduction by Paul Dickson Authoritative and inexpensive it will appeal to students and teachers of history and science as well as aviation enthusiasts. Vanguard Constance McLaughlin Green, 1970. Current Law Index ,2006. Parliamentary Papers Great Britain. Parliament. House of Commons, 1913. The Law Times ,1897. Official Proceedings ... Cook County (Ill.). Board of County Commissioners, 1891.

Running Steel, Running America Judith Stein, 2000-11-09 The history of modern liberalism has been hotly debated in contemporary politics and the academy Here Judith Stein uses the steel industry long considered fundamental to the U S economy to examine liberal policies and priorities after World War II In a provocative revision of postwar American history she argues that it was the primacy of foreign commitments and the outdated economic policies of the state more than the nation's racial conflicts that transformed American liberalism from the powerful progressivism of the New Deal to the feeble policies of the 1990s Stein skillfully integrates a number of narratives usually treated in isolation labor civil rights politics business and foreign policy while underscoring the state s focus on the steel industry and its workers By showing how those who intervened in the industry treated such economic issues as free trade and the globalization of steel production in isolation from the social issues of the day most notably civil rights and the implementation of affirmative action Stein advances a larger argument about postwar liberalism Liberal attempts to address social inequalities without reference to the fundamental and changing workings of the economy she says have led to the foundering of the New Deal state The Stanford Dictionary of Anglicised Words and Phrases Charles August Maude Fennell, 1892 Financial Justice Larry Kirsch, Robert N. Mayer, 2013-05-09 This provocative and accessible narrative recounts the inside story of how a broad based people's campaign was mobilized and subsequently succeeded in pushing Congress to create a consumer financial regulator with clout What would Congress do if anything to tame Wall Street and the nation's lenders following the financial meltdown of 2008 This book tells the true story of how an alliance of consumer civil rights labor fair lending and other progressive groups emerged to effectively challenge Wall Street and its official protectors and to win substantial new legislative reforms actions that resulted in the Dodd Frank Act and its path breaking Consumer Financial Protection Bureau CFPB Based largely on in depth interviews with the leading activists involved in the campaign Financial Justice The People's Campaign to Stop Lender Abuse taps into the world of contemporary citizen movements to present evidence into the conditions that determine the success and failure of social movement campaigns It goes well beyond general global variables such as effective management to show how the formal and informal rules adopted by a campaign can serve to preclude fragmentation and

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