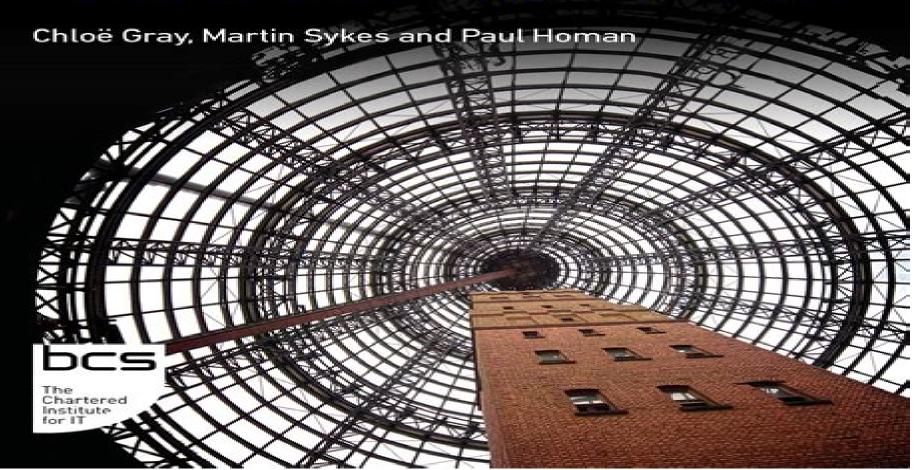
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Practitioner tales and pragmatic insights



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Leon Kappelman

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operating without a clear view of where their operational risks lie It is these dynamics that are leading organizations to recognise and embrace Business Architecture Despite this environment Business Architecture can be a difficult sell it is often perceived to be abstract and lacking in tangible delivery To succeed Business Architecture must be pragmatic and to be sustainable it must focus on achieving long term value and at the same time recognise the shorter term tactical needs of the organisation With these challenges in mind this book provides a practical guide on how to employ Business Architecture and how to build a balanced proposition that delivers value to a broad range of stakeholders As the book states Business Architecture should not be practised in isolation nor should it be thought of as a one off process it needs to be woven into the fabric of the organization And so the authors illustrate the opportunities for weaving the Business Architecture Practice into this fabric through the various stakeholders and life cycles that exist both formally and informally within an organization Whilst recognizing best practice this book explores a new inspirational level of Business Architecture whilst acknowledging that the best way to realize the vision is one step at a time Building an Enterprise Architecture Practice Martin van den Berg, Marlies van Steenbergen, 2007-01-15 Is your enterprise architecture making a difference Does it contribute to the goals of your company Are the architects your best paid employees If you are striving for a full hearted yes to these questions this is the book for you Building an Enterprise Architecture Practice provides practical advice on how to develop your enterprise architecture practice The authors developed different tools and models to support organizations in implementing and professionalizing an enterprise architecture function The application of these tools and models in many different organizations forms the basis for this book The result is a hands on book that will help you to avoid certain pitfalls and achieve success with enterprise architecture A lot of organizations nowadays have a team of enterprise architects at work but struggle with questions like How do I show the added value of enterprise architecture How do I determine what specific architectures are necessary for my organization What steps do I need to take to improve my enterprise architecture practice How do I fulfill the role of enterprise architect These questions are answered in this book and illustrated with a lot of best practices After reading the book the reader will have a better understanding of what makes enterprise architecture successful and will possess the tools to analyse his own situation and build an enterprise architecture practice accordingly This book clearly describes how to establish an architecture practice that delivers value for an organization The authors demonstrate a wealth of experience and a deep understanding of the multifaceted nature of this challenging task and they provide sound advice on how to avoid the many pitfalls that may be encountered along the way Recognising that there is no one size fits all approach they show how to deploy a range of practical tools and approaches that will enable each organization to create its own road map to success In particular their Maturity Matrix is invaluable for balancing architecture priorities and targeting improvements The book makes a significant contribution to the professionalization of the architect role Sally Bean Enterprise Architecture Consultant Too many books on enterprise architecture leave one in a state of mental

fuzziness After reading them the reader has learned a lot of impressive words but still does not know how to design an enterprise architecture This step by step guide to DYA is different It provides pragmatic guidelines for developing enterprise architecture and presents a maturity model that helps the users of DYA to state realistic goals and to outline feasible steps to achieve these goals Particularly useful is the emphasis on a coherent enterprise architecture vision including the value added by the architecture I warmly recommend this book to practicing enterprise architects Prof Dr Roel Wieringa Universiteit Twente Enterprise Architecture Good Practices Guide Jaap Schekkerman, 2008

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