

Chapter 2

Managerial Accounting and Cost Concepts

Solutions to Questions

2-1 Managers carry out three major activities in an organization: planning, directing and motivating, and controlling. Planning involves establishing a basic strategy, selecting a course of action, and specifying how the action will be implemented. Directing and motivating involves mobilizing people to carry out plans and run routine operations. Controlling involves ensuring that the plan is actually carried out and is appropriately modified as circumstances change.

2-2 The planning and control cycle involves formulating plans, implementing plans, measuring performance, and evaluating differences between planned and actual performance.

2-3 In contrast to financial accounting, managerial accounting: (1) focuses on the needs of managers rather than outsiders; (2) emphasizes decisions affecting the future rather than the financial consequences of past actions; (3) emphasizes relevance rather than objectivity and verifiability; (4) emphasizes timeliness rather than precision; (5) emphasizes the segments of an organization rather than summary data concerning the entire organization; (6) is not governed by GAAP; and (7) is not mandatory.

2-4 The three major elements of product costs in a manufacturing company are direct materials, direct labor, and manufacturing overhead.

2-5

a. Direct materials are an integral part of a finished product and their costs can be conveniently traced to it.

b. Indirect materials are generally small items of material such as glue and nails. They may be an integral part of a finished product but their costs can be traced to the product only at great cost or inconvenience.

c. Direct labor consists of labor costs that can be easily traced to particular products. Direct labor is also called "touch labor."

d. Indirect labor consists of the labor costs of janitors, supervisors, materials handlers, and other factory workers that cannot be conveniently traced to particular products. These labor costs are incurred to support production, but the workers involved do not directly work on the product.

e. Manufacturing overhead includes all manufacturing costs except direct materials and direct labor. Consequently, manufacturing overhead includes indirect materials and indirect labor as well as other manufacturing costs.

2-6 A product cost is any cost involved in purchasing or manufacturing goods. In the case of manufactured goods, these costs consist of direct materials, direct labor, and manufacturing overhead. A period cost is a cost that is taken directly to the income statement as an expense in the period in which it is incurred.

2-7 The income statement of a manufacturing company differs from the income statement of a merchandising company in the cost of goods sold section. A merchandising company sells finished goods that it has purchased from a supplier. These goods are listed as "purchases" in the cost of goods sold section. Because a manufacturing company produces its goods rather than buying them from a supplier, it lists "cost of goods manufactured" in place of "purchases." Also, the manufacturing company identifies its inventory

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Ronald W. Hilton



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Managerial Accounting Ronald W. Hilton, Jeannie M Folk, 1998-09 Contains chapter focus suggestions read and recall questions and self test questions **Books in Print Supplement** ,1985 **Forthcoming Books** Rose Arny, 2001-08

Study Guide/Workbook to Accompany Intro to Managerial Accounting Peter C. Brewer, Ray H. Garrison, Eric Noreen, Brewer Peter, Garrison Ray, Noreen Eric, 2006-03 This study aid provides suggestions for studying chapter material summarizes essential points in each chapter and tests students knowledge using self test questions and exercises Buku Referensi Tips keuangan untuk Pengusaha Pemula E. Ratna Setyawati Gunawan, Sepriano Sepriano, 2025-05-31 Buku ini adalah salah satu buku referensi yang dirancang untuk membantu para wirausahawan baru memahami dan mengelola keuangan usaha secara efektif Buku ini membahas pentingnya meleak keuangan pemisahan keuangan pribadi dan bisnis serta langkah awal dalam menetapkan tujuan keuangan dan menyusun anggaran usaha Dengan penjelasan sederhana namun aplikatif pembaca akan dibekali pemahaman dasar yang kuat untuk menjalankan usaha secara finansial sehat Pada bagian lanjutan buku ini membahas strategi penentuan harga jual yang menguntungkan perhitungan titik impas break even point serta cara menekan biaya operasional tanpa menurunkan kualitas Disertakan pula panduan menghadapi fase pertumbuhan bisnis seperti perencanaan keuangan jangka panjang pengelolaan risiko serta pilihan sumber pendanaan seperti kredit atau investor Melalui pemanfaatan laporan keuangan sebagai dasar pengambilan keputusan buku ini menjadi referensi penting bagi pengusaha pemula untuk membangun usaha yang stabil efisien dan siap berkembang Study Guide for Use with Managerial Accounting Ronald W. Hilton, 2001 Contains chapter focus suggestions read and recall questions and self test questions **Study Guide, Volume 2, Chapters 15-26 for Use with Financial and Managerial Accounting** Jan Williams, Sue Haka, Mark S. Bettner, 2004-01-01 Written by Jan Williams For each chapter students can measure their progress through a wealth of self test material with solutions and a summary of each chapter s key points **The Accounting Educators' Journal** ,1998 **Akuntansi Kontemporer** Muhamad Yamin Noch, Agus Ismaya Hasanudin, Lawe Anasta , Irvan Juliansah, Lin Oktris, Siti Choiriah, 2025-08-20 Buku Akuntansi Kontemporer disusun untuk memberikan pemahaman yang lebih mendalam mengenai perkembangan terbaru dalam dunia Akuntansi serta tantangan dan peluang yang dihadapi oleh profesi ini di era modern Seiring dengan kemajuan teknologi dan perubahan cepat dalam lingkungan bisnis pengelolaan informasi keuangan telah mengalami transformasi yang signifikan Konsep konsep seperti akuntansi berkelanjutan pengukuran berbasis nilai wajar dan integrasi teknologi informasi TI dalam praktik akuntansi menjadi sangat relevan dan penting untuk dipahami Buku ini dirancang untuk menjelaskan dan mengeksplorasi isu isu tersebut dengan pendekatan yang komprehensif dan mudah dipahami sehingga pembaca dapat mengaplikasikannya dalam konteks masing masing Materi yang dibahas dalam buku ini mencakup Bab 1 Manajemen Laba Earnings Management Bab 2 Pengukuran Measurement Bab 3 Pengambilan Keputusan Berdasarkan Biaya Cost Based Decision Making Bab 4 Biaya Berbasis Aktivitas

Activity Based Costing Bab 5 Akuntansi Nilai Wajar Fair Value Bab 6 Akuntansi Internasional Bab 7 Corporate Governance Bab 8 Sustainability dan Akuntansi Lingkungan Bab 9 Teori Akuntansi Sustainable Operations of Logistics and Supply Chain Management K. Mathiyazhagan, Krishna Kumar Dadsena, Rajesh Kumar Singh, Aakanksha Kishore, Andrea Appolloni, 2025-11-04 This essential guide provides a comprehensive overview of how to leverage cutting edge technology and circular economy principles to create resilient profitable and sustainable supply chains in an era of unprecedented environmental and technological change In an age defined by technological breakthroughs and environmental challenges this book delves into the transformative intersection of sustainability logistics and supply chain management It offers a comprehensive exploration of how cutting edge technologies like artificial intelligence machine learning and big data analytics are revolutionizing logistics operations By optimizing routes reducing emissions and enhancing resource utilization these tools empower businesses to embrace smarter greener practices that align with today s sustainability goals Beyond technology the book addresses critical challenges such as navigating the complexities of implementing sustainable solutions overcoming operational resistance and ensuring economic viability It offers actionable strategies to foster resilience in supply chains especially in the face of global disruptions such as pandemics and disruption to global trade With a strong focus on circular economy principles it provides practical frameworks for integrating reuse recycling and efficient waste management into supply chains all while balancing environmental consciousness with economic imperatives Rich in insights and real world applications this book is an essential resource for supply chain professionals sustainability advocates policymakers and researchers Whether you re looking to innovate your operations enhance resilience or contribute to a sustainable future this book equips you with the knowledge and tools to lead the way in modern logistics Readers will find the book Offers a comprehensive analysis of how sustainability artificial intelligence and the circular economy are reshaping modern logistics and supply chain management Provides actionable strategies to overcome challenges such as high implementation costs and operational resistance in adopting green logistics practices Explores resilience strategies to mitigate supply chain vulnerabilities exposed by global disruptions including pandemics Highlights cutting edge applications of AI big data and machine learning to optimize logistics operations for efficiency and reduced environmental impact Delivers practical insights into integrating circular economy principles and fostering collaboration between industry policymakers and researchers Audience Academics researchers supply chain and logistics professionals sustainability advocates technology specialists and policymakers focused on sustainability and efficiency in the supply chain

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