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Edward W. Merrow



industrial **mega**projects

CONCEPTS, STRATEGIES, AND PRACTICES FOR SUCCESS

WILEY

Industrial Megaprojects Concepts Strategies And Practices For Success

Edward W. Merrow



Industrial Megaprojects Concepts Strategies And Practices For Success:

Industrial Megaprojects Edward W. Merrow, 2011-05-03 Avoid common pitfalls in large scale projects using these smart strategies Over half of large scale engineering and construction projects off shore oil platforms chemical plants metals processing dams and similar projects have miserably poor results These include billions of dollars in overruns long delays in design and construction and poor operability once finally completed Industrial Megaprojects gives you a clear nontechnical understanding of why these major projects get into trouble and how your company can prevent hazardous and costly errors when undertaking such large technical and management challenges Clearly explains the underlying causes of over budget delayed and unsafe megaprojects Examines effects of poor project management destructive team behaviors weak accountability systems short term focus and lack of investment in technical expertise Author is the CEO of the leading consulting firm for evaluating billion dollar projects Companies worldwide are rethinking their large scale projects Industrial Megaprojects is your essential guide for this rethink offering the tools and principles that are the true foundation of safe cost effective successful megaprojects

A Practical Guide to Successful Construction Projects Arent van Wassenae, 2017-04-21 Written by experienced and innovative projects lawyer Arent van Wassenae this book explains what the critical success factors are for construction projects to be completed on time within everyone's budget to the right quality with all stakeholders satisfied and without disputes In so doing van Wassenae discusses how such projects could be structured tendered for executed and completed and what legal and non legal mechanisms are available to achieve success in construction projects Using examples of real projects *A Practical Guide to Successful Construction Projects* provides tools for those in leading and managerial positions within the construction industry to change where necessary their usual operational methods into methods which are aimed at achieving project success

Harvard Business Review Project Management Handbook Antonio Nieto-Rodriguez, 2021-10-19 The one primer you need to launch lead and sponsor successful projects We're now living in the project economy The number of projects initiated in all sectors has skyrocketed and project management skills have become essential for every leader and manager Still project failure rates remain extremely high Why Leaders oversee too many projects and have too little visibility into them Project managers struggle to translate their hands on technical knowledge up to senior management The result Worthy projects are starved of time and resources and fail to deliver benefits while too much investment goes into the wrong projects To compete in the project economy you need to close this gap The HBR Project Management Handbook shows you how In this comprehensive guide project management expert Antonio Nieto Rodriguez presents a new and simple framework that will increase any project's likelihood of success Packed with case studies from many industries worldwide it will teach you how to manage your organization's projects strategic programs and agile initiatives more effectively and push the best ones ahead to completion Timeless yet forward looking this book will help you win in the project driven world In the HBR Project Management Handbook you'll find Everything you need

to know about project management in practical nontechnical language A definitive taxonomy of project types from product launches to digital transformations to megaprojects A road map for becoming an effective project leader and executive sponsor A new simple and universal project framework the Project Canvas that breaks down any project into essential building blocks that can be easily understood by all project stakeholders Original concepts and exclusive case studies from public and private sector organizations worldwide You ll learn A common language for project managers and executives to run successful projects across your organization When to use agile traditional or hybrid methods in your projects The twelve principles of successful projects including purpose agility and a focus on outcomes Techniques for selecting and advancing the best projects and managing a strategic and balanced project portfolio How today s projects will help address some of the most pressing global trends including automation sustainability diversity and crisis management Why project management needed to be reinvented and what the future holds HBR Handbooks provide ambitious professionals with the frameworks advice and tools they need to excel in their careers With step by step guidance time honed best practices and real life stories each comprehensive volume helps you to stand out from the pack whatever your role

The Governance of Energy Megaprojects Benjamin K. Sovacool, C. J. Cooper, 2013-07-01 Benjamin Sovacool and Christopher Jon Cooper have produced an astonishing and well written book based on extensive original research in twelve countries They explore the technical social political and economic dimensions of four energy megaprojects The large scale of megaprojects always appears to complicate the decision making process and often causes failures Megaprojects may even reinforce corruption and erode democracy It highlights that today s experiences can be explained by statements by Aristotle and Einstein who argue both in their own way that is always wise to take the limits of size into account and to reduce the size of projects wherever this is possible For everybody involved in megaprojects this book must be read Hugo Priemus Delft University of Technology The Netherlands Based on extensive original research this book explores the technical social political and economic dimensions of four Asian energy megaprojects a regional natural gas pipeline network in Southeast Asia a series of hydroelectric dams on the island of Borneo an oil pipeline linking Europe with the Caspian Sea and a very large solar energy array in the Gobi desert This book investigates why energy megaprojects fail to deliver their promised benefits It offers the first comprehensive assessment of the complicated dynamics driving and constraining megaprojects initiated in the rapid scramble for energy resources and efforts to improve energy security The authors approach the assessment of megaprojects from a socio technical angle emphasizing broad issues of political leadership regulation financing interest group opposition and environmental impact as well as conventional technological factors such as engineering design and project management The Governance of Energy Megaprojects will prove insightful for academics concerned about energy policy energy security environmental impact and technology assessment But the book should prove equally compelling to those engaged in the practical management and implementation of large scale energy projects anywhere in the world

Relationship

Management and the Management of Projects Hedley Smyth, 2014-08-27 Relationship Management and the Management of Projects is a guide to successfully building and managing relationships as a project manager and in the project business Relationship management is a core skill for any project business to develop capabilities and manage the interface with projects providing guidance to project managers as they negotiate with business partners and coordinate between business functions Whatever the structures and procedures an organization has and whatever the project management tools and techniques they are only as good as the hands they are in Yet relationship management though a well established discipline is rarely applied to the process driven world of project management This book is a much needed guide to the process of enhancing these skills to boost firm performance team performance and develop collaborative practices Hedley Smyth guides you through the processes of relationship management examining the theory and practice This book highlights the range of options available to further develop current practices to ensure a successful relationship management in all stages of a project s lifecycle Relationship Management and the Management of Projects is valuable reading for all students and specialists in project management as well as project managers in business management the built environment or indeed any industry

Implementing Project and Program Benefit Management Kenn Dolan, 2018-12-07 One of the most difficult yet important questions regarding projects is What advantages will this project create for the investors and key stakeholders Projects and programs should be treated as investments This means that the focus of projects shifts from delivering within the triple constraints time cost quality towards some of the more fundamental questions What is the purpose of this investment What are the specific advantages expected Are these benefits worth the investment Implementing Project and Program Benefit Management is written for executives and practitioners within the portfolio program and project environment It guides them through the important work that must be addressed as the investment progresses towards the realization of benefits The processes discussed cover the strategic elements of benefits realization as well as the more detailed requirements which are the domain of the program delivery teams and the operational users Using real cases to explain complex situations operational teams and wider groups of stakeholders including communities affected by infrastructure projects will be able to engage in the conversation with the sponsors and delivery teams Covering an area of program and project management that is rapidly becoming more widely valued this book blends theory with practical experience to present a clear process flow to managing the benefits life cycle Best practices are defined and pitfalls and traps are identified to enable practitioners to apply rigor and structure to this crucial discipline

Financial Evaluation and Risk Management of Infrastructure Projects Petroutsatou, Kleopatra, Zopounidis, Constantin, 2023-11-07 In light of the recent financial crisis in Europe and the increasing importance of sustainability in construction insights and practical guidance for financial evaluation and risk management of infrastructure projects are extremely valuable for a well planned future It can make a massive difference in the outcomes of construction projects that have access to the future economic benefits

approach to asset valuation as a correct asset management accounting to prevent over and underestimation of investments and repair debt The Financial Evaluation and Risk Management of Infrastructure Projects is a comprehensive guide for professionals and students in the fields of construction and investment as well as financial and investment institutions It emphasizes the importance the life cycle cost of infrastructure projects and cost benefit analysis in optimizing investments as well as highlighting the need for cost effective and sustainable infrastructure projects that incorporate value for money construction solutions while considering all risks involved This book is ideal for professionals in construction investment institutions and financial and investment institutions as well as for students in construction and investments With the recent financial crisis in Europe and the growing focus on sustainability in construction this guide offers practical insights and guidance for financial evaluation and risk management of infrastructure projects

The Oxford Handbook of Megaproject Management Bent Flyvbjerg, 2017-04-13 The Oxford Handbook of Megaproject Management provides state of the art scholarship in the emerging field of megaproject management Megaprojects are large complex projects which typically cost billions of dollars and impact millions of people like building a high speed rail line a megadam a national health or pensions IT system a new wide body aircraft or staging the Olympics The book contains 25 chapters written especially for this volume covering all aspects of megaproject management from front end planning to actual project delivery including how to deal with stakeholders risk finance complexity innovation governance ethics project breakdowns and scale itself Individual chapters cover the history of the field and relevant theory from behavioral economics to lock in and escalation to systems integration and theories of agency and power All geographies are covered from the US to China Europe to Africa South America to Australia as are a wide range of project types from hard infrastructure to soft change projects In depth case studies illustrate salient points The Handbook offers a rigorous research oriented up to date academic view of the discipline based on high quality data and strong theory It will be an indispensable resource for students academics policy makers and practitioners

Social Media for Project Management Johan Ninan, 2022-11-17 The number of projects is increasing worldwide as traditional and repetitive tasks are carried out through automation Projects being temporary and unique while being adopted globally across sectors presents a challenge for the effective management of environmental economic and social parameters Projects are people centric and require the effective management of internal and external stakeholders In the modern age social media is seen as a tool that connects people across the world having significant implications on everyone's daily life Social media is used for different purposes and encompasses multiple affordances as these are often free and also bring together people from different walks of life who tend to use them differently However the role of social media in managing projects is still under explored In this edited book multiple authors working on the application of social media in projects come together to craft an agenda for the future First the use of social media for internal stakeholders such as managers and engineers are discussed Following this the use of social media for external stakeholders such as communities

and project affected persons are discussed Finally the guidelines for education using social media and research using social media is discussed Thus the book brings together multiple authors to discuss how social media can be used in project settings to facilitate interactions and strategic conversations across hierarchical levels and geographic boundaries for diverse goals The book is a valuable resource for all project management academics researchers and practitioners who are interested in learning about the application of social media in project settings

The International Application of FIDIC Contracts Donald Charrett, 2019-10-10 FIDIC contracts are the most widely used contracts for international construction around the world and are used in many different jurisdictions both common law and civil law For any construction project the General Conditions of Contract published by FIDIC need to be supplemented by Particular Conditions that specify the specific requirements of that project The International Application of FIDIC Contracts A Practical Guide provides readers with detailed guidance and resources for the preparation of the Particular Conditions that will comply with the requirements of the applicable laws that apply to the site where the work is carried out and for the governing law of the contract for a number of the jurisdictions in which FIDIC contracts are used This book is essential reading for construction professionals lawyers and students of construction law

The book delves into Industrial Megaprojects Concepts Strategies And Practices For Success. Industrial Megaprojects Concepts Strategies And Practices For Success is a vital topic that must be grasped by everyone, from students and scholars to the general public. This book will furnish comprehensive and in-depth insights into Industrial Megaprojects Concepts Strategies And Practices For Success, encompassing both the fundamentals and more intricate discussions.

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 6. In chapter 5, the author will draw a conclusion about Industrial Megaprojects Concepts Strategies And Practices For Success. The final chapter will summarize the key points that have been discussed throughout the book.
- The book is crafted in an easy-to-understand language and is complemented by engaging illustrations. It is highly recommended for anyone seeking to gain a comprehensive understanding of Industrial Megaprojects Concepts Strategies And Practices For Success.

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