

Chapter 2

Managerial Accounting and Cost Concepts

Solutions to Questions

2-1 Managers carry out three major activities in an organization: planning, directing and motivating, and controlling. Planning involves establishing a basic strategy, selecting a course of action, and specifying how the action will be implemented. Directing and motivating involves mobilizing people to carry out plans and run routine operations. Controlling involves ensuring that the plan is actually carried out and is appropriately modified as circumstances change.

2-2 The planning and control cycle involves formulating plans, implementing plans, measuring performance, and evaluating differences between planned and actual performance.

2-3 In contrast to financial accounting, managerial accounting: (1) focuses on the needs of managers rather than outsiders; (2) emphasizes decisions affecting the future rather than the financial consequences of past actions; (3) emphasizes relevance rather than objectivity and verifiability; (4) emphasizes timeliness rather than precision; (5) emphasizes the segments of an organization rather than summary data concerning the entire organization; (6) is not governed by GAAP; and (7) is not mandatory.

2-4 The three major elements of product costs in a manufacturing company are direct materials, direct labor, and manufacturing overhead.

2-5

a. Direct materials are an integral part of a finished product and their costs can be conveniently traced to it.

b. Indirect materials are generally small items of material such as glue and nails. They may be an integral part of a finished product but their costs can be traced to the product only at great cost or inconvenience.

c. Direct labor consists of labor costs that can be easily traced to particular products. Direct labor is also called "touch labor."

d. Indirect labor consists of the labor costs of janitors, supervisors, materials handlers, and other factory workers that cannot be conveniently traced to particular products. These labor costs are incurred to support production, but the workers involved do not directly work on the product.

e. Manufacturing overhead includes all manufacturing costs except direct materials and direct labor. Consequently, manufacturing overhead includes indirect materials and indirect labor as well as other manufacturing costs.

2-6 A product cost is any cost involved in purchasing or manufacturing goods. In the case of manufactured goods, these costs consist of direct materials, direct labor, and manufacturing overhead. A period cost is a cost that is taken directly to the income statement as an expense in the period in which it is incurred.

2-7 The income statement of a manufacturing company differs from the income statement of a merchandising company in the cost of goods sold section. A merchandising company sells finished goods that it has purchased from a supplier. These goods are listed as "purchases" in the cost of goods sold section. Because a manufacturing company produces its goods rather than buying them from a supplier, it lists "cost of goods manufactured" in place of "purchases." Also, the manufacturing company identifies its inventory

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Case Study

F Rizvi



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Vocational-technical Learning Materials Bruce Reinhart,1974 Reshaping Accounting and Management Control Systems Katia Corsi,Nicola Giuseppe Castellano,Rita Lamboglia,Daniela Mancini,2017-03-21 This book examines the relationship between digital innovations on the one hand and accounting and management information systems on the other In particular it addresses topics including cloud computing data mining XBRL and digital platforms It presents an analysis of how new technologies can reshape accounting and management information systems enhancing their information potentialities and their ability to support decision making processes as well as several studies that reveal how managerial information needs can affect and reshape the adoption of digital technologies Focusing on the four major aspects data management information system architecture external and internal reporting the book offers a valuable resource for CIOs CFOs and more generally for business managers as well as for researchers and scholars It is mainly based on a selection of the best papers original double blind reviewed contributions presented at the 2015 Annual Conference of the Italian Chapter of the Association for Information Systems AIS **Solutions Manual, Chapters 13-19 to Accompany Managerial Accounting** Hilton Ronald W.,1991 **Catalog of Copyright Entries. Third Series** Library of Congress. Copyright Office,1973 **Canadiana** ,1991 The Vocational-technical Library Collection Bruce Reinhart,1970 Ebook: Managerial Accounting Whitecotton ; L,2016-09-16 Ebook Managerial Accounting Managerial Attitudes Toward a Stakeholder Prominence within a Southeast Asia Context Lorne Cummings,Christopher Patel,2009-04-16 Examines the attitudes of managers and managerial students in Australia China and Indonesia toward the perceived prominence and salience of selected organisational stakeholders and their subsequent class **Research Methods For Business** Roger Bougie,Uma Sekaran,2019-08-26 Research Methods For Business 8th Edition explains the principles and practices of using a systematic organized method for solving problematic issues in business organizations Designed to help students view research from the perspective of management this popular textbook guides students through the entire business research process Organized into six main themes Introduction Defining the Management and the Research Problem Theory Collecting Information Drawing Conclusions and Writing and Presenting the Research Report the text enables students to develop the skills and knowledge required to successfully create conduct and analyze a research project Now in its eighth edition this popular textbook has been thoroughly updated to incorporate substantial new and expanded content and reflect current research methods and practices The text uses a unique blended learning approach allowing instructors the flexibility to custom tailor their courses to fit their specific needs This innovative approach combines the face to face classroom methods of the instructor with internet based activities that enable students to study what they want when they want at their own pace **Research Methods For Business** Uma Sekaran,Roger Bougie,2016-06-27 Research Methods for Business A Skill Building Approach is a concise and straightforward introduction for students to the world of business research The skill

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web at the bus station ampata is attacked by the mummy that escaped and by the time buffy xander and willow get there there s a girl waiting for them who is claiming she s ampata

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web sci fi mummy was a preserved corpse that could be reanimated into an undead being in the 15th the inca princess was sacrificed and mummified with a cursed seal that made sure that she would not awake she eventually became part of the inca princess exhibit touring places like boston atlanta new