

## Sample After Action Report Template

**Note:** The "Exercise Goals and Objectives" section is used to briefly list the goals and objectives for the exercise. These are developed during the exercise planning and design phase and are used to define the scope and content of the exercise as well as the organizations that will participate. List each Goal followed by the Objective for the respective Goal.

### Exercise Events Synopsis

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**Note:** The "Exercise Events Synopsis" section is used to provide an overview of the scenario used to facilitate exercise play and the actions taken by the players to respond to the scenario. The activities are presented in the general sequence and timeline that they happened at each site. The events synopsis provides officials and players with an overview of what happened at each location and when. It is also used to analyze the effectiveness of the response, especially the time sensitive actions. It provides a means of looking at the ramifications of one action not happening when expected on actions taken by other players and on the overall response. The "Exercise Events Synopsis" should include the synopsis, the modules for the exercise, and a timeline of events for each element of play.

### Objectives-based Evaluations

Identify the changes/improvements needed in your emergency plans and procedures (ERP), if applicable, and any other applicable documents that may be evaluated.

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Did the exercise meet its objectives?

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(If applicable) Did the exercise:

# Jcs Hostage After Action Report

**Michael C. Veneri**



## **Jcs Hostage After Action Report:**

**Dragon Rouge** Fred E. Wagoner, 1981 On the early afternoon of 5 August 1964 insurrectionists of the Popular Army of Liberation of self commissioned General Nicolas Olenga calling themselves Simbas seized Stanleyville the capital of Haut Congo Province and the third largest city in the Democratic Republic of the Congo Present in Stanleyville and vicinity were 30 Americans Five were American consulate employees Also present were approximately 1 500 foreigners For the next 111 days they were held and then a rescue operation was made This is the story of that incident **Professional Journal of the United States Army**, 1993-11 Perilous Options Lucien S. Vandenbroucke, 1993 In the past three decades the United States government has used special operations repeatedly in an effort to achieve key foreign policy objectives such as in the overthrow of Fidel Castro in Cuba and the rescuing of American hostages in Iran Many of these secret missions carried out by highly trained commando forces have failed In Perilous Options Lucien Vandenbroucke examines the use and misuse of such special operations through an in depth analysis of four operations the Bay of Pigs invasion the Sontay raid to rescue POWs in North Vietnam the Mayaguez operation and the Iran hostage rescue mission Drawing extensively on declassified government documents interviews with key decision makers and participants in these episodes and other primary material Perilous Options identifies recurrent problems in the way the United States government has prepared and executed such operations These recurrent problems outlined by key participants in these four special operations include faulty intelligence poor interagency and interservice cooperation and coordination inadequate information and advice provided to decisionmakers wishful thinking on the part of decisionmakers and overcontrol of mission execution from outside the theater of operations Vandenbroucke also explores the extent to which recent efforts to revitalize the U S operations capability have addressed these problems identifying additional changes that can improve the government's ability to plan evaluate and execute such operations **Secret Armies** James Adams, 1988 **Military Review**, 1995 *Full Committee Consideration of H.R. 3622, to Amend Title 10, United States Code, to Strengthen the Position of Chairman of the Joint Chiefs of Staff, to Provide for More Efficient and Effective Operation of the Armed Forces, and for Other Purposes* United States. Congress. House. Committee on Armed Services, 1987 **Full Committee Consideration of Reconciliation Recommendations and Hearing on Reprogramming Process and Procedures** United States. Congress. House. Committee on Armed Services, 1987 *Urgent Fury: The Operational Leadership Of Vice Admiral Joseph P. Metcalf, III* Samuel D. Ward, 2014-08-15 Vice Admiral Joseph P Metcalf III commanded the largest American joint military operation since the Vietnam War on the small Caribbean island of Grenada in 1983 This paper focuses on Metcalf's operational leadership during Operation URGENT FURY It begins by providing the readers an introduction to Metcalf's life his education and career and the circumstances that led to Metcalf being named as the operational commander of Combined Joint Task Force 120 Examples follow from the planning and execution stages of the Grenada invasion illustrating Metcalf's possession of the three

theoretical requirements of successful operational leadership certain personality traits including wisdom good judgment and emotional balance a present yet unobtrusive command style and significant professional knowledge allowing for critical decision making Discussion topics include Metcalf s thirty nine hours to prepare for the invasion the decisions to bomb Fort Frederick and conduct a Marine amphibious assault at Grand Mal Metcalf s relationship with General Schwarzkopf and the now infamous media policy The paper concludes with lessons learned drawn from Metcalf s operational leadership performance for current and future leaders including the Vice Admiral s favorite When you are in command COMMAND

**US Special Operations Forces in Action** Thomas K. Adams,1998-06-01 Armies in the 1990s are commonly involved in low level ill defined politically charged messy situations known collectively as unconventional warfare Thomas Adams argues for a shift in expectations with a greater willingness to accept lengthy commitments and incremental progress **Defense Organization** United States. Congress. Senate. Committee on Armed Services,1985 *Marines* ,1992 **Velocity Management in Logistics and Distribution** Joseph L Walden,2005-07-11 Conducting business as usual is out of step with today s rapid fire global economy Velocity Management in Logistics and Distribution Lessons from the Military to Secure the Speed of Business alerts commerce to the new reality that it must be more flexible and responsive in managing the unpredictability of its environment particularly when it *Congressional Record* United States. Congress,1995 **Military Incompetence** Richard A. Gabriel,1986-08-01 A military intelligence expert makes a persuasive case for leadership reform with in depth analysis of operations and how they went wrong The history of American military operations in the post Vietnam era has been marked by failure and near disaster Since 1970 American forces have been committed in five operations in Sontay to rescue prisoners in Cambodia on behalf of the crew of the SS Mayaguez in Iran to rescue the American hostages in Beirut and in Grenada In each case they have failed Gabriel tells how and why each of these operations was crippled by faulty intelligence clumsy execution or poor planning by the Joint Chiefs of Staff Much of his information was still classified by the Pentagon when it was revealed in this book for the first time **National Security Issues** ,1986

US-Grenada Relations G. Williams,2007-12-25 Why did the world s strongest power intervene militarily in the tiny Commonwealth Caribbean island of Grenada in October 1983 This book focuses on United States Grenada relations between 1979 and 1983 set against the wider historical context of US Caribbean Basin relations It presents an in depth study of US policy during the Carter and Reagan presidencies and the deterioration of relations with the Marxist Leninist People s Revolution Government PRG of Grenada It considers in detail the murderous internal power struggle that destroyed the PRG and the decisionmaking process that resulted in a joint US Caribbean military intervention The Goldwater-Nichols Act and the Joint Duty Promotion Requirement Michael C. Veneri,2004 Under the Goldwater Nichols Act of 1986 several changes were instituted by Congress in an effort to reform the U S military Title IV Joint Officer Management of the Act was aimed at reforming the officer development of the services in an effort to eliminate the parochial service dispositions that had

previously plagued U S military efforts Title IV instituted policies to provide officers with joint education and joint experience in an effort to develop officers with a multi service or joint perspective In an effort to provide senior officers with joint experience all officers promoted to the rank of brigadier general or rear admiral 07 must have completed a joint duty assignment prior to promotion This dissertation looks specifically at the joint duty promotion requirement instituted under Title IV in an effort to analyze the U S military s ability to implement a congressional mandate The implementation of the joint duty assignment as a promotion requirement has been a source of concern for both the services and congressional policymakers

**The Mayaguez Crisis, Mission Command, and Civil-military Relations** Christopher Jon Lamb,2018  
Preface Abbreviations Key figures in the Mayaguez Crisis Introduction Day one Monday May 12 Day two Tuesday May 13 Day three Wednesday May 14 Day four Thursday May 15 Critical crisis decisions Explaining decisions behaviors and outcomes Refining the explanation rationality bureaucracy and beliefs Findings issues prescriptions Conclusion The Hunt for Bin Laden Robin Moore,2003 Describes the campaigns of American Green Berets in Afghanistan in the period following the September 11 terrorist attacks as they overcame Taliban and Al Quaeda forces and sent them fleeing

**Final Report of the Independent Counsel for Iran/Contra Matters** Lawrence E. Walsh,1993

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## **Table of Contents Jcs Hostage After Action Report**

1. Understanding the eBook Jcs Hostage After Action Report
  - The Rise of Digital Reading Jcs Hostage After Action Report
  - Advantages of eBooks Over Traditional Books
2. Identifying Jcs Hostage After Action Report
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Jcs Hostage After Action Report
  - User-Friendly Interface
4. Exploring eBook Recommendations from Jcs Hostage After Action Report

- Personalized Recommendations
- Jcs Hostage After Action Report User Reviews and Ratings
- Jcs Hostage After Action Report and Bestseller Lists
- 5. Accessing Jcs Hostage After Action Report Free and Paid eBooks
  - Jcs Hostage After Action Report Public Domain eBooks
  - Jcs Hostage After Action Report eBook Subscription Services
  - Jcs Hostage After Action Report Budget-Friendly Options
- 6. Navigating Jcs Hostage After Action Report eBook Formats
  - ePub, PDF, MOBI, and More
  - Jcs Hostage After Action Report Compatibility with Devices
  - Jcs Hostage After Action Report Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Jcs Hostage After Action Report
  - Highlighting and Note-Taking Jcs Hostage After Action Report
  - Interactive Elements Jcs Hostage After Action Report
- 8. Staying Engaged with Jcs Hostage After Action Report
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Jcs Hostage After Action Report
- 9. Balancing eBooks and Physical Books Jcs Hostage After Action Report
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Jcs Hostage After Action Report
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Jcs Hostage After Action Report
  - Setting Reading Goals Jcs Hostage After Action Report
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Jcs Hostage After Action Report

- Fact-Checking eBook Content of Jcs Hostage After Action Report
- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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