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	ENGLISH -	(01)
Time : 3 Hrs.	(12 Pages)	Max. Marks: 80

SECTION - A

(Reading Skill, Grammar, Vocabulary, Note-making and Summary)

Q. 1. (A) Read the following extract and answer the questions given below: [15]

In high school Michael had a job selling newspaper subscriptions. Newlyweds, he figured, were the best prospects, so he hired friends to copy the names and addresses of recent recipients of marriage licences. These he entered into his computer, then sent a personalized letter offering each couple a free two-week subscription.

This time Dell made \$ 18,000 and bought an expensive BMW car. The car salesman was flabbergasted when the 17-year-old paid cash.

The next year Dell enrolled at the University of Texas. Like most first-year students, he needed to earn spending money. Just about everyone on campus was talking about personal computers. At the time, anyone who didn't have a PC wanted one, but dealers were selling them at a hefty mark-up. People wanted low cost machines custom made to their needs, and these were not readily available. Why should dealers get such a big mark-up for so little added value? Dell wondered. Why not sell from the manufacturer directly to the end user?

Dell knew that IBM required its dealers to take a monthly quota of PCs, in most cases more than they could sell. He also knew that holding excess inventory was costly. So he bought dealers' surplus

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