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GCE Economics (6EC01/01)



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Sandra Featherman

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Higher Education at Risk Sandra Featherman, 2023-07-03 Sandra Featherman believes that colleges are in denial about the severity of the threats to the current model of higher education Based on her own experience as a president as a trustee and as a board member who has worked in private and public universities and on interviews with the presidents of major institutions she offers both a trenchant analysis of those threats and clear prescriptions about the painful but necessary decisions that colleges need to make to ensure they remain viable accessible and affordable and deliver a high quality education Sandra Featherman considers higher education to be at a game changing moment When markets don t function well as is the case with today s college marketplace with offerings that cost too much and return too little it opens the door to new types of suppliers who offer new ways of providing what students are looking for particularly the increasing cohort of mature working students In the face of new competitors for profit education companies technology start ups and foreign universities vying for international students trustees and senior level administrators are generally stuck in a traditional ethos and with decision making processes unsuited to these times They know what used to work and find it easier to follow old ways than to make the difficult transition to new ways of delivering education She lays out a strategy that emphasizes the centrality of students and how to provide them with the most effective learning environment that is clear eyed about focusing on the core missions and abandoning practices that constrain or impede them and that requires constant self monitoring to learn from and act upon what works She offers a blueprint for redesigning institutions for paring away what is unnecessary and cost ineffective and for adopting the best technologies all in the service of developing meaningful degree programs at an affordable price and widening access for under represented groups She ranges over the implications of budget decisions accreditation and MOOCs addresses government regulation and tuition costs presents promising new models and concludes with 11 key recommendations that should be heeded by all higher education administrators and trustees

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Table of Contents Mark Scheme C2013 May Student Room

- 1. Understanding the eBook Mark Scheme C2013 May Student Room
 - The Rise of Digital Reading Mark Scheme C2013 May Student Room
 - o Advantages of eBooks Over Traditional Books
- 2. Identifying Mark Scheme C2013 May Student Room
 - Exploring Different Genres
 - o Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Mark Scheme C2013 May Student Room
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Mark Scheme C2013 May Student Room
 - Personalized Recommendations
 - Mark Scheme C2013 May Student Room User Reviews and Ratings

- Mark Scheme C2013 May Student Room and Bestseller Lists
- 5. Accessing Mark Scheme C2013 May Student Room Free and Paid eBooks
 - Mark Scheme C2013 May Student Room Public Domain eBooks
 - Mark Scheme C2013 May Student Room eBook Subscription Services
 - Mark Scheme C2013 May Student Room Budget-Friendly Options
- 6. Navigating Mark Scheme C2013 May Student Room eBook Formats
 - o ePub, PDF, MOBI, and More
 - Mark Scheme C2013 May Student Room Compatibility with Devices
 - Mark Scheme C2013 May Student Room Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Mark Scheme C2013 May Student Room
 - Highlighting and Note-Taking Mark Scheme C2013 May Student Room
 - o Interactive Elements Mark Scheme C2013 May Student Room
- 8. Staying Engaged with Mark Scheme C2013 May Student Room
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Mark Scheme C2013 May Student Room
- 9. Balancing eBooks and Physical Books Mark Scheme C2013 May Student Room
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Mark Scheme C2013 May Student Room
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Mark Scheme C2013 May Student Room
 - Setting Reading Goals Mark Scheme C2013 May Student Room
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Mark Scheme C2013 May Student Room
 - Fact-Checking eBook Content of Mark Scheme C2013 May Student Room
 - Distinguishing Credible Sources

- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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