
CHAPTER 12

Managerial Accounting and Cost-Volume-Profit Relationships

CHAPTER OUTLINE:

I. Managerial Accounting Contrasted to Financial Accounting

- A. The Management Process
 - 1. Variety of firm's objectives
 - 2. Planning and Control
- B. Differences Between Financial and Managerial Accounting
 - 1. Future orientation
 - 2. Breadth of focus
 - 3. Application of Generally Accepted Accounting Principles

II. Cost Classifications

- A. Relationship of Cost to Volume of Activity
 - 1. Cost behavior patterns
 - a. Variable cost
 - b. Fixed cost
 - c. Mixed cost
 - 2. Variable costs as activity changes
 - a. Change in total as activity changes
 - b. Constant per unit
 - 3. Fixed costs as activity changes
 - a. Fixed in total as activity changes
 - b. Fixed per unit - never unitize fixed costs!

III. Applications of Cost-Volume-Profit Analysis

- A. Cost Behavior Pattern: The Key
 - 1. Assumptions
 - a. Relevant range
 - b. Linearity
- B. Estimating Cost Behavior Patterns
 - 1. Scattergram
 - 2. High-low method
 - 3. Cost formula

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