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achieve sustained quality improvements in the 1990s Hewlett Packard serves as an example of a company that made this institutional transition more effectively than most Cole describes Hewlett Packard s successful strategies while also pointing out the serious problems that it and other companies face as they attempt to adapt improve and go beyond Japanese practices He also uses Hewlett Packard an exemplar of the highly decentralized company to explore effective strategies for the creation dissemination and implementation of knowledge Unprecedented as a scholarly treatment of the quality movement Managing Quality Fads provides several important lessons for those interested in management decision making under conditions of uncertainty and organizational transformation in a rapidly changing business environment Food Operations Reference Manual United States. Navy Department. Bureau of Supplies and Accounts, 1964 PLOT3D User's Manual ,1990

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