

# Administrative Jargon as a Barrier To Effective Communication

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Too many educators have allowed their speech patterns to become laden with vague, inflated diction, says this writer, who asserts that any attempt to eliminate the use of jargon and gobbledygook is an important step toward effective communication.

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BY THOMAS D. KERSTING

THE CHARGE THAT American students do not have command of their native language has been given broad press coverage in recent years. Frequently, such reports also claim that many of our nation's teachers lack the language skills one would expect of them. Regrettably, there is often some truth to such charges.

Yet, while isolated examples of linguistic deficiency among students and teachers continue to garner widespread media attention, a lesser-publicized but no less serious lack of language proficiency seems common among many educational administrators and supervisors in American schools today.

## LINGUISTIC SUBTERFUGE

This is not to say that educational leaders are to be counted among the

ranks of the nation's illiterates, but rather that many of them have mastered the art of linguistic subterfuge. Whether consciously or inadvertently, the language of many administrators is laden with vague, inflated diction that reveals a "wasteland of jargon, drivel, and linguistic ineptitude" (Goldstein, 1979).

In many ways typical of the language habits of society at large, such verbiage borrows from the trendy circumlocutions of the general culture (*viable alternatives*, *input*, *impact* used as a verb, and *task force*, to name just a few). Messages are further obscured by the camouflage of educational puffery—that jargon of academe which speaks of *employing an inter-disciplinary process approach* or of *proposing terminal behavior objectives for continuous progression modules* (Newman, 1974).

What this blend invariably produces is educational gobbledygook. The result is often something like the following:

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THOMAS D. KERSTING is an English teacher in the Briarcliff (N.Y.) Public Schools.

# Guide To Administrative Jargon

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